



AGENDA
ORDINARY MEETING
OF COUNCIL

16 APRIL 2019

NOTICE OF MEETING

Please be advised that the next

Ordinary Meeting of Council

is to be held on

Tuesday, 16 April 2019

commencing at **6:30pm**

in the Council Chambers at 73 Austin Street, Cue



Rob Madson

Chief Executive Officer

11 April 2019

DISCLAIMER

The advice and information contained herein is given by and to the Council without liability or responsibility for its accuracy. Before placing any reliance on this advice or information, a written inquiry should be made to the Council giving entire reasons for seeking the advice or information and how it is proposed to be used.

Please note this agenda contains recommendations, which have not yet been adopted by Council.

SHIRE OF CUE

DISCLOSURE OF FINANCIAL INTEREST AND INTERESTS AFFECTING IMPARTIALITY

To: Chief Executive Officer

As required by section 5.65(1)(a) or 5.70 of the Local Government Act 1995 and Council's Code of Conduct, I hereby declare my interest in the following matter/s included on the Agenda paper for the Council meeting to be held on _____(Date)

Item No.	Subject	Details of Interest	Type of Interest Impartial/Financial	*Extent of Interest

(see below)

* Extent of Interest only has to be declared if the Councillor also requests to remain present at a meeting, preside, or participate in discussions of the decision making process (see item 6 below). Employees must disclose extent of interest if the Council or Committee requires them to.

Name (Please Print)

Signature

Date

NB

1. This notice must be given to the Chief Executive Officer prior to the meeting or at the meeting immediately before the matter in which you have declared an interest is discussed, Section 5.65(1) (a) & (b).
2. It remains Councillors'/Employees' responsibility to make further declarations to the Council if a matter arises during the course of a meeting and no previous declarations have been made.
3. It is a Councillor's/Employee's responsibility to ensure the interest is brought to the attention of the Council/Committee when the Agenda item arises and to ensure that it is recorded in the minutes.
4. It remains the Councillor's responsibility to ensure that he/she does not vote on a matter in which a declaration has been made. The responsibility also includes the recording of particulars in the minutes to ensure they are correct when such minutes are confirmed.
5. It is recommended that when previewing Agenda, Councillors mark Agendas with items on which an interest is to be declared and complete the declaration form at the same time.
6. Councillors may be allowed to remain at meetings at which they have declared an interest and may also be allowed to preside (if applicable) and participate in discussions and the decision making process upon the declared matter subject to strict compliance with the enabling provisions of the Act and appropriately recorded resolutions of the Council. Where Councillors request consideration of such Council approval the affected Councillor must vacate the Council Chambers in the first instance whilst the Council discusses and decides upon the Councillor's application.

Remember: The responsibility to declare an interest rests with individual Councillors / Employees. If in any doubt seek legal opinion or, to be absolutely sure, make a declaration.

Office Use Only: Date/Initials

1. Particulars of declaration given to meeting _____
2. Particulars recorded in the minutes: _____
3. Signed by Chief Executive Officer _____

Local Government Act 1995 - SECT 5.23**Meetings generally open to the public**

5.23.(1) Subject to subsection (2), the following are to be open to members of the public:

- (a) All Council meetings; and
 - (b) All meetings of any committee to which a local government power or duty has been delegated.
- (2) If a meeting is being held by a Council or by a committee referred to in subsection (1) (b), the Council or committee may close to members of the public the meeting, or part of the meeting, if the meeting or the part of the meeting deals with any of the following --
- (a) A matter affecting an employee or employees;
 - (b) The personal affairs of any person;
 - (c) A contract entered into, or which may be entered into, by the local government and which relates to a matter to be discussed at the meeting;
 - (d) Legal advice obtained, or which may be obtained, by the local government and which relates to a matter to be discussed at the meeting;
 - (e) A matter that if disclosed, would reveal;
 - (i) A trade secret;
 - (ii) Information that has a commercial value to a person; or
 - (iii) Information about the business, professional, commercial or financial affairs of a person, where the trade secret or information is held by, or is about, a person other than the local government;
 - (f) A matter that if disclosed, could be reasonably expected to;
 - (i) Impair the effectiveness of any lawful method or procedure for preventing, detecting, investigating or dealing with any contravention or possible contravention of the law;
 - (ii) Endanger the security of the local government's property; or
 - (iii) Prejudice the maintenance or enforcement of a lawful measure for protecting public safety;
 - (g) Information which is the subject of a direction given under section 23 (1a) of the Parliamentary Commissioner Act 1971; and
 - (h) Such other matters as may be prescribed.
- (3) A decision to close a meeting or part of a meeting and the reason for the decision are to be recorded in the minutes of the meeting.

SHIRE OF CUE

REVOKING OR CHANGING DECISIONS MADE AT COUNCIL MEETINGS

Local Government (Administration) Regulations 1996 **(Regulation No.10)**

If a previous Council decision is to be changed then support for a revocation motion must be given by an **Absolute Majority** of Councillors (that is at least 4 Councillors) if a previous attempt to rescind has occurred within the past three months or, if no previous attempt has been made the support must be given by at least **1/3rd** of all Councillors (that is at least 4 Councillors).

Regulation 10(1a) also requires that the support for revocation must be in writing and signed by the required number of Councillors, including the Councillor who intends to move the revocation motion.

Any revocation motion must be carried by the kind of vote that put the motion into place in the first instance (that is, if carried originally by an Absolute Majority or Special Majority vote then the revocation motion must also be carried by that same kind of vote).

If the original motion was carried by a Simple Majority vote then any revocation motion must be carried by an Absolute Majority vote.

To the Presiding Member,

The following Councillors give notice of their support for the bringing forward to the Council meeting to be held on _____ of a motion for revocation of Council resolution number _____ as passed by the Council at its meeting held on _____

Councillor's Names

Councillor's Signature

_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____

**SHIRE OF CUE
Ordinary Council Meeting
AGENDA**

To be held in the Council Chambers, 73 Austin Street Cue on
Tuesday 16 April 2019 commencing at 6:30pm

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1. DECLARATION OF OPENING

The Presiding Member welcomed those present and read the following disclaimer:

No responsibility whatsoever is implied or accepted by the Shire of Cue for any act, omission or statement or intimation occurring during this Meeting.

It is strongly advised that persons do not act on what is heard at this Meeting and should only rely on written confirmation of council's decision, which will be provided within fourteen (14) days of this Meeting.

PRESENT:

Councillor Ross Pigdon, Shire President

Councillor Les Price, Deputy Shire President

Councillor Ian Dennis

Councillor Ron Hogben

Councillor Leonie Fitzpatrick

Councillor Fred Spindler

Councillor Liz Houghton

STAFF:

Mr Rob Madson, Chief Executive Officer

Mr Richard Towell, Deputy Chief Executive Officer

Mrs Janelle Duncan, Coordinator Community Development

GALLERY:

2. APOLOGIES AND APPROVED LEAVE OF ABSENCE

3. DISCLOSURE OF MEMBERS' INTERESTS

4. PUBLIC QUESTION TIME

5. CONFIRMATION OF MINUTES

Council Decision:**Voting Requirement:** Simple Majority**MOVED:****SECONDED:**

That the Minutes of the Ordinary Meeting of 19 March 2019 are confirmed as a true and correct record of the meeting.

CARRIED:

6. APPLICATIONS FOR LEAVE OF ABSENCE

7. DEPUTATIONS

7.1 JORDON PRINCE-WRIGHT - PRINCE WRIGHT PRODUCTIONS

Discussing his latest venture and potentially filming in Cue.

8. PETITIONS

9. ANNOUNCEMENTS WITHOUT DISCUSSION

10. REPORTS

10.1 ACCOUNTS & STATEMENTS OF ACCOUNTS

APPLICANT: Shire of Cue
DISCLOSURE OF INTEREST: Nil
AUTHOR: Richard Towell – Deputy Chief Executive Officer
DATE: 9 April 2019

Matters for Consideration:

To receive the List of Accounts Due & Submitted to Ordinary Council Meeting on 16 April 2019 as attached – see [Appendix 1](#).

Background:

The local government under its delegated authority to the CEO to make payments from the municipal and trust funds is required to prepare a list of accounts each month showing each account paid and presented to Council at the next ordinary Council meeting. The list of accounts prepared and presented to Council must form part of the minutes of that meeting.

Comments:

The list of accounts is for the month of March 2019.

Statutory Environment:

Local Government (Financial Management Regulations) 1996 – Clause 13.

Policy Implications:

Nil.

Financial Implications:

Nil.

Strategic Implications:

Nil.

Consultation:

Nil.

Officer’s Recommendation:

Voting Requirement: Simple Majority

That Council endorse the payments for the period 1 March 2019 to 31 March 2019 as listed at [Appendix 1](#), which have been made in accordance with delegated authority per LGA 1995 S5.42.

<i>Municipal Fund Bank</i>	<i>EFTs</i>	<i>7112 – 7244</i>	<i>\$455,277.37</i>
<i>Direct Debit Fund Transfer</i>			<i>\$ 27,939.61</i>
<i>Payroll</i>			<i>\$100,223.91</i>
<i>BPAY</i>			<i>\$ 18,782.05</i>
<i>Cheques</i>			<i>\$ -</i>
<i>Total</i>			<i>\$602,222.94</i>

Council Decision:	Voting requirement: Simple Majority
MOVED:	SECONDED:
CARRIED:	

APPENDIX 1

List of Accounts Paid March 2019							
	Direct Debit	Date	Name	Description	Amount	Bank	Type
1	Direct Debit	02/03/2019	1 - CBA MERCHANT FEE	CBA MERCHANT FEE	- 24.19	1	CSH
2	Direct Debit	02/03/2019	1 - CBA MERCHANT FEE	CBA MERCHANT FEE	- 77.52	1	CSH
3	Direct Debit	08/03/2019	2 - BANK FEES	BANK FEES	- 2.50	1	CSH
4	Direct Debit	15/03/2019	2 - BANK FEES	BANK FEES	- 41.14	1	CSH
5	Direct Debit	15/03/2019	2 - BANK FEES	BANK FEES	- 8.95	1	CSH
6	Direct Debit	15/03/2019	2 - BANK FEES	BANK FEES	- 27.61	1	CSH
7	Direct Debit	01/03/2019	Commonwealth Bank	Credit Card Purchases Feb 2019 - P11 Multipac Roller Registration (\$153.70), Staff training webinar (\$50.00), P32 Multipac Flat Drum Roller Registration (\$153.65), P1 CEO Pajero Fuel (\$49.38), Accommodation in Geraldton for freight pick up 14/02/19 (\$99.00), Meals in Geraldton for freight pick up 14/02/19 (\$58.00), Accommodation & Meals for freight pick up to Perth 13/02/19 (\$196.00), Taxi Fare for CEO to attend WAIR 21/2/19 (\$15.65), Accommodation and meals for CEO to attend WAIR & Magistrates Court (Rates) 20 - 22 Feb 2019 \$558.62, Taxi Fare for CEO from Magistrate Court 22/2/19 (\$15.96), Taxi Fare for CEO from WAIRC 21/2/19 \$18.80), Presentation Gift from Shire (\$80.00), Taxi Fare for CEO to Magistrate Court (Rates) 22/2/19 (\$17.01)	- 1,465.77	1	CSH
8	Direct Debit	28/03/2019	Commonwealth Bank	Credit Card Purchases March 2019 - Number Plate Change for Various Plant at Depot (\$241.65), Fee for Project Officer to Attend WA State Heritage & History Conference 28/4/19 - 30/4/19 (\$475.00), Cue Parliament Meals & Drinks for Executive Staff (\$94.00), 15Pc Door Lock Clips for P38 - Prime Mover (\$4.72), Fuel for P1 - CEO Pajero (\$128.01), 2 x Nights Accommodation for CEO to Attend Magistrates Court & CEO Connections Forum in Perth 7/3/19 - 9/3/19 (\$381.74), Taxi Fares (\$13.23), Parking for P1 - CEO Pajero (\$57.14), Towing fee for P1 - CEO Pajero (\$372.18), Presentation Gift from Shire (\$49.95), Spa Parts & Chemicals for 15 Allen St (\$72.50) & Donation of HP Notebook for St Johns Sub Centre Cue (\$518.40)	- 2,408.52	1	CSH
9	Direct Debit	13/03/2019	Caltex Australia Petroleum Pty Ltd	Fuel Card Purchases February 2019 (\$919.87)	- 919.87	1	CSH
10	Direct Debit	24/03/2019	Super Choice	Superannuation Contributions	- 22,963.54	1	CSH
11					- 27,939.61		
12							
13							
14	EFT						
15	EFT7112	06/03/2019	Abrolhos Steel	RHS steel tubing for P76 - Kubota Tractor (\$240.90)	- 240.90	1	CSH

List of Accounts Paid March 2019								
	Direct Debit	Date	Name	Description	Amount	Bank	Type	
16	EFT7113	06/03/2019	Brisin Engineering & Welding	Contractor works for Shire of Cue for period 4/2/19 - 22/2/19 (\$10,472.00)	- 10,472.00	1	CSH	
17	EFT7114	06/03/2019	Great Northern Rural Services	Fence droppers for Cemetery (\$129.09), brass gate valve and poly nipple for Oval (\$55.85)	- 184.94	1	CSH	
18	EFT7115	06/03/2019	Neil Barnden	Contractor works fo Shire of Cue for period 29/1/19 - 20/2/19 (\$7,392.00)	- 7,392.00	1	CSH	
19	EFT7116	06/03/2019	EFT Cancelled and repaid to correct account on EFT7166					
20	EFT7117	06/03/2019	Statewide Bearings	2x batteries for P46 - CAT 950G Loader (\$290.40), 2x batteries for P70 - CAT 12M Grader (\$290.40)	- 580.80	1	CSH	
21	EFT7118	06/03/2019	Sun City Plumbing	Repairs to leaking toilet cisterns at Oval change rooms (\$535.98), Repair burst water main at Shire Depot (\$149.60), Install connections from water supply for retic at Shire Depot (\$197.45)	- 883.03	1	CSH	
22	EFT7119	06/03/2019	Westate Hose Supplies	Butterfly valve, flange adaptor, reducing bush, other water hose fittings for P79 - Holmwood Highgate Tanker (\$774.60)	- 774.60	1	CSH	
23	EFT7120	07/03/2019	Bitutek Pty Ltd	Resealing of Marshall St next to garden wall (\$3,297.25)	- 3,297.25	1	CSH	
24	EFT7121	07/03/2019	Bunnings Group Limited	2x Whirly birds for records sea container (\$165.30); exhaust fan for depot (\$94.05); Passage knob set, plywood, moulding, ratchet tie downs for Old Municipal Chambers (\$103.43)	- 362.78	1	CSH	
25	EFT7122	07/03/2019	Central West Pump Service	Submersible pump and fittings for Oval Bore (\$3,246.65)	- 3,246.65	1	CSH	
26	EFT7123	07/03/2019	Great Northern Rural Services	Float valve for Parks (\$324.15), Tourist Park (\$324.15); Poly couplings and nipples for Oval (\$228.79)	- 877.09	1	CSH	
27	EFT7124	07/03/2019	Instant Racking	Shelving for records sea container (\$3,800.00).	- 3,800.00	1	CSH	
28	EFT7125	07/03/2019	Leading Edge Electronics	3x UHF radios and 6x antennas for various vehicles and machinery (\$699.00)	- 699.00	1	CSH	
29	EFT7126	07/03/2019	Simbay Tyre Distributors (WA) Pty Ltd	4x Tyres for P48 - Drop Deck Float Trailer (\$682.00); 4x Tyres for P52 - Bullmaster Side Tipper (\$858.00)	- 1,540.00	1	CSH	
30	EFT7127	07/03/2019	Toll Express	Freight expense for delivery of 25L Uriphos for Public Conveniences (\$75.45)	- 75.45	1	CSH	
31	EFT7128	07/03/2019	Toll Ipec Pty Ltd	Freight expense for delivery of ABS modulator valve for P38 - Iveco Cabover Prime Mover (\$13.82); Seal kit, gear oil for P76 - Kubota Tractor (\$14.95); Weathershields, seat covers for P7 - Isuzu Dmax Works Manager (\$50.07), air suspension helper kit for P22 -Isuzu DMax Single Cab w/tip tray (\$21.75); Extension bar, auger pins for P76 - Kubota Tractor (\$31.94)	- 132.53	1	CSH	
32	EFT7129	07/03/2019	Totally Workwear Geraldton	Protective clothing - Shirts for Outside Staff (\$60.76)	- 60.76	1	CSH	
33	EFT7130	07/03/2019	Western Independent Foods	Freight expense for delivery of oil can for Workshop (\$7.40), protective clothing - pants (\$7.40)	- 14.80	1	CSH	

List of Accounts Paid March 2019							
	Direct Debit	Date	Name	Description	Amount	Bank	Type
34	EFT7131	07/03/2019	Atom Supply	Grease guns for Workshop Supplies (\$231.00), Protective clothing for outside staff - pants, delivery fee (\$126.17), Protective clothing - boots (\$166.35)	- 523.52	1	CSH
35	EFT7132	07/03/2019	Digga West & Earthparts WA	Extension bar, auger pins for P76 - Kubota Tractor (\$211.20)	- 211.20	1	CSH
36	EFT7133	07/03/2019	Golden West Lubricants	15W40 engine oil, ZS46 hydraulic oil for machinery servicing (\$1,420.43)	- 1,420.43	1	CSH
37	EFT7134	07/03/2019	JR & A Hersey Pty Ltd	2x Bag of rags, rattle gun, torque converter, impact socket set, duct tape, electrical tape, fuse kit for Workshop Supplies (\$1,351.90); Delivery fee (\$38.50), Thread tape, broom, broom handle, hose clamps, AA batteries for Workshop Supplies (\$185.70); Protective clothing for outside staff - Wide brim hats (\$51.15)	- 1,627.25	1	CSH
38	EFT7135	07/03/2019	Regents Isuzu Ute Pty Ltd	Garmin GPS for Workshop Supplies (\$147.00); Seat covers, weathershields for P7 - Isuzu DMax Works Manager (\$554.39)	- 701.39	1	CSH
39	EFT7136	07/03/2019	Tierney Investments	46x Concrete culverts for various roads maintenance (\$2,530.00)	- 2,530.00	1	CSH
40	EFT7137	07/03/2019	Atyeo's Environmental Health Services Pty Ltd	EHO/BS Duties - Cue 11/2/19 & 25/2/19 (\$2,240.64), Travel 11/2/19 & 25/2/19 (\$536.00)	- 2,776.64	1	CSH
41	EFT7138	07/03/2019	COLIN DUNCAN	Repairs to four doors at 47 Dowley Street SH07 (\$101.25), 3 x keys cut for new Cuerosity Shoppe (\$15.00), 3 x keys cut for cemetery toilets (\$15.00)	- 131.25	1	CSH
42	EFT7139	07/03/2019	Frederick William Spindler	Ordinary Council Meeting fee 19/2/19 (\$236.00), Audit Committee Meeting fee 19/2/19 (\$118.00), ICT Allowance January 2019 (\$290.00), ICT Allowance February 2019 (\$290.00), Travel to MRVC special meeting 10/1/19 (\$158.42)	- 1,092.42	1	CSH
43	EFT7140	07/03/2019	Integrity Sampling	Random Testing 21/2/19 (\$3,019.50)	- 3,019.50	1	CSH
44	EFT7141	07/03/2019	Justin Willett	Reimbursement for payment of electricity bill 27/2/19 (\$263.32)	- 263.32	1	CSH
45	EFT7142	07/03/2019	Kitchen Warehouse	Assorted kitchen supplies for Shire Hall (\$844.22), Cups & Cutlery for Depot (\$123.90)	- 968.12	1	CSH
46	EFT7143	07/03/2019	Leslie Matthew Price	Ordinary Council meeting fee 19/2/19 (\$236.00), Audit Committee meeting fee 19/2/19 (\$118.00), Deputy President's Allowance Feb 2019 (\$225.00), ICT Allowance Feb 2019 (\$290.00), Travel council/audit meeting 12/2/19 (\$63.37), Travel Electors/Council forum 12/2/19 (\$63.37)	- 995.74	1	CSH
47	EFT7144	07/03/2019	Luscombe	Sugar, Milk, Tea Bags & biscuits (\$152.02)	- 152.02	1	CSH
48	EFT7145	07/03/2019	Murchison Club Hotel	Meals for 10 x People Following Council Meeting 19/2/19 (\$550.50)	- 550.50	1	CSH
49	EFT7146	07/03/2019	Rhione Foster	Reimbursement of Electricity Bill dated 2/2/19 (\$591.71)	- 591.71	1	CSH
50	EFT7147	13/03/2019	Australia Post	Postage Supply for Period Ending 28/2/19 (\$103.16) & Renewal of Post Office Box Less Discount (\$85.00)	- 188.16	1	CSH

List of Accounts Paid March 2019							
	Direct Debit	Date	Name	Description	Amount	Bank	Type
51	EFT7148	13/03/2019	Cue Roadhouse & General Store	6.26lts Fuel for Genset (\$10.01) & 12.59lts Fuel for P19 - Whipper Snippers (\$20.13)	- 30.14	1	CSH
52	EFT7149	13/03/2019	Easifleet	Novated Lease for Staff Member March 2019 (\$1,087.40)	- 1,087.40	1	CSH
53	EFT7150	13/03/2019	Gordon David Fraser	Reimbursement for Payment of Electricity Bill Dated 2/2/19 (\$488.27)	- 488.27	1	CSH
54	EFT7151	13/03/2019	J. Guy Removals	Delivery of Furniture for Pensioner Huts, Library & Town Hall from Various Locations in Perth (\$3,275.00)	- 3,275.00	1	CSH
55	EFT7152	13/03/2019	Luscombe	Assorted Refreshments for Function on 15/3/19 (\$233.17)	- 233.17	1	CSH
56	EFT7153	13/03/2019	RSM Australia Pty Ltd	Accounting Services for March 2019 (\$5,585.80)	- 5,585.80	1	CSH
57	EFT7154	13/03/2019	Ready Movers	Pick Up Furniture from Amart in Midland & Drop Off at J Guy Removals in Kewdale (\$240.00)	- 240.00	1	CSH
58	EFT7155	13/03/2019	Trephleene Pty Ltd T/A Canine Control	Ranger Services for Shire of Cue 26/2/19 (\$1,397.09)	- 1,397.09	1	CSH
59	EFT7156	13/03/2019	Western Heritage Pty Ltd	Fee for Site Visit & Assessment to Provide a Quote for Repair Works to Railway Building (\$2,695.00)	- 2,695.00	1	CSH
60	EFT7157	13/03/2019	Boya Equipment	Mower blades for P58 - Kubota Mower (\$178.51)	- 178.51	1	CSH
61	EFT7158	13/03/2019	Great Northern Rural Services	Galvanised netting for FD008 - Beebyn-Karbar Road (\$208.46); 3x Poly adaptor, 3x bush for Oasis (\$20.82)	- 229.29	1	CSH
62	EFT7159	13/03/2019	Neil Barnden	Contractor works for Shire of Cue 25/2/19 - 7/3/19 (\$6,160.00)	- 6,160.00	1	CSH
63	EFT7160	13/03/2019	Sigma Chemicals	2x drums of liquid chlorine for Water Park (\$57.09)	- 57.09	1	CSH
64	EFT7161	13/03/2019	Statewide Bearings	Oil and fuel filters for P59 - Bore Boss, P60 - QC200 Trailer Pump, P43 - Airport lighting genset, P35 - Airport Terminal genset (\$120.12)	- 120.12	1	CSH
65	EFT7162	13/03/2019	The Menshed, Geraldton Incorporated	16x wooden benches, 2x wooden tables for Depot (\$3,065.00)	- 3,065.00	1	CSH
66	EFT7163	13/03/2019	WesTrac	Teeth, fittings for P82 - Samsung Excavator (\$1,937.99), Fittings for teeth for P82 - Samsung Excavator (\$329.74), Credit for cutting edge for P82 - Samsung Excavator (\$1,281.52cr)	- 986.21	1	CSH
67	EFT7164	13/03/2019	Purcher - International Pty Ltd	Purchase of 2018 Fuso Canter 815 Crew Cab with 3 Way Tipper Less Trade In of P30 - Dump Truck (\$60,346.00)	- 60,346.00	1	CSH
68	EFT7165	13/03/2019	Purcher - International Pty Ltd	Purchase of JCB 426HT SRS Wheel Loader Less Trade in of P8 - Front End Loader (\$164,978.00)	-164,978.00	1	CSH
69	EFT7166	13/03/2019	Kingspan Water & Energy Pty Limited	Deposit for Release of Water Tank for Tourist Park Improvements (\$1,650.00)	- 1,650.00	1	CSH
70	EFT7167	15/03/2019	BOC Limited	Delivery Fees Not Charged for Purchases Received from May 2018 - December 2018 (\$29.26)	- 29.26	1	CSH
71	EFT7168	15/03/2019	Envy Textiles	Assorted Size Mattress Protectors & Pillows for Tourist Park (\$1,063.00)	- 1,063.00	1	CSH
72	EFT7169	15/03/2019	Greenfield Technical Services	Ongoing Preparation of WANDRRA AGRN743 Claim 3 & Prepare Documentation for Claim 4 (\$2,090.00)	- 2,090.00	1	CSH

List of Accounts Paid March 2019						
Direct Debit	Date	Name	Description	Amount	Bank	Type
73 EFT7170	15/03/2019	LO-GO Appointments	Fee for Contract Rates Officer to Consult Rates for Shire of Cue w/e 2/3/19 (\$376.73), Fee for Contract Rates Officer to Consult Rates for Shire of Cue w/e 9/3/19 (\$234.09)	- 610.82	1	CSH
74 EFT7171	15/03/2019	MWG Doors	Supply of Roller Shutter for Kitchen Service Window at Shire Hall Plus Delivery to Geraldton (\$1,243.44)	- 1,243.44	1	CSH
75 EFT7172	15/03/2019	Murdoch University	Murdoch Vet Clinical Services October 2018 (\$1,000.00)	- 1,000.00	1	CSH
76 EFT7173	15/03/2019	Polesy	Assorted Sheets, Bedspreads, Pillowcases & Towels for Tourist Park (\$2,011.57)	- 2,011.57	1	CSH
77 EFT7174	15/03/2019	ROBERT JOHN MADSON	Reimbursement for Purchase of 2nd Hand Tipper Body from Pickles Auctions (\$1,398.00)	- 1,398.00	1	CSH
78 EFT7175	15/03/2019	Reward Hospitality	1 x Chiller Upright Glass Door, 3 x Bain Marie Trays & 1 x Tork Xpress Dispenser Hand Towel for Shire Hall (\$1,772.99)	- 1,772.99	1	CSH
79 EFT7176	15/03/2019	Batavia Metal Roofing	Supply & Fit Roof Sheeting & Treated Pine Battens Damaged During Storm at Great Fingal (\$16,654.00)	- 16,654.00	1	CSH
80 EFT7177	15/03/2019	CS Legal	Professional Fees for Transfer of 28 Dowley St (\$1,456.40), Professional Fees for Matter no 024958/18299 (\$897.60), Professional Fees for Matter No 024805/18299 (\$616.00), Professional Fees for Transfer of 28 Dowley St (\$316.80)	- 3,286.80	1	CSH
81 EFT7178	15/03/2019	Five Star	Konica Minolta C454e Black/Colour Meter Read 13/3/19 (\$457.82)	- 457.82	1	CSH
82 EFT7179	15/03/2019	GlemGas	3 x Grill Tray Inserts Plus Freight for Shire Hall (\$426.40)	- 426.40	1	CSH
83 EFT7180	15/03/2019	Imagination Play Total Recreational Solutions	Final Payment for Supply & Delivery of Outdoor Fitness Equipment (\$10,779.56)	- 10,779.56	1	CSH
84 EFT7181	15/03/2019	LO-GO Appointments	Fee for Contract Rates Officer to Consult Rates for Shire of Cue w/e 23/2/19 (\$448.65)	- 448.65	1	CSH
85 EFT7182	15/03/2019	The Good Guys Geraldton	Westinghouse 460lt Top Mount Fridge for 47 Dowley St (\$899.00)	- 899.00	1	CSH
86 EFT7183	18/03/2019	Building Commission	BSL Payment Dec 18 to Feb 19 (\$3,420.00)	- 3,420.00	1	CSH
87 EFT7184	18/03/2019	Building and Construction Industry (BCITF)	BCITF Levy Payment, BP18-005 (4,991.75)	- 4,991.75	1	CSH
88 EFT7185	18/03/2019	Grants Empire	Lotterywest Application - Cue Heritage Discovery Centre - Payment 2 of 2 (\$528.00)	- 528.00	1	CSH
89 EFT7186	18/03/2019	Ian W Dennis	ICT Allowance January 2019 (\$290.00)	- 290.00	1	CSH
90 EFT7187	18/03/2019	Leslie Matthew Price	Deputy Presidents Allowance (\$225.00), ICT Allowance (\$290.00) & Travel to MRVC Meeting January 2019 (\$221.78)	- 736.78	1	CSH
91 EFT7188	18/03/2019	Murchison Club Hotel	1 x Nights Accommodation for Leif Molgaard - Builder to Quote on Work at Railway Building 1/3/19 (\$143.00)	- 143.00	1	CSH
92 EFT7189	18/03/2019	Murchison Regional Vermin Council	Shire of Cue Precepts 2018/2019 (\$13,619.10)	- 13,619.10	1	CSH
93 EFT7190	18/03/2019	Ocean Centre Hotel	Accommodation for Library Officer to Attend Midwest Libraries Regional Meeting 13/3/19 (\$442.00)	- 442.00	1	CSH

List of Accounts Paid March 2019							
	Direct Debit	Date	Name	Description	Amount	Bank	Type
94	EFT7191	18/03/2019	Professional Pc Support Pty Ltd	Computing/Consultancy Backup Managed Services April 2019 (\$1,826.00)	- 1,826.00	1	CSH
95	EFT7192	18/03/2019	Rainbow Diamond Hearts	Deposit to Secure Emmet 888 for 3 April 2019 Event (\$400.00)	- 400.00	1	CSH
96	EFT7193	22/03/2019	Bunnings Group Limited	Fold up trolleys for Admin Building, Shire Hall, Tourist Park (\$213.75); 6x tap timers for Street Trees, Parks and Reserves (\$142.44)	- 356.19	1	CSH
97	EFT7194	22/03/2019	Courier Australia	Freight expense for return of 4x boxes of books to State Library of WA (\$78.40)	- 78.40	1	CSH
98	EFT7195	22/03/2019	Fleet Supplies & Service and Fleet Hydraulics	Hydraulic hose ends, hydraulic hose, adaptors, parts for guide post borer for P76 - Kubota Tractor (\$1,492.21)	- 1,492.21	1	CSH
99	EFT7196	22/03/2019	Great Southern Fuel Supplies	Purchase of 10,997L of diesel delivered to Shire Depot (\$15,342.24)	- 15,342.24	1	CSH
100	EFT7197	22/03/2019	Hoppys Parts R Us	1/2 inch quick coupling adaptor for Workshop Supplies (\$36.20)	- 36.20	1	CSH
101	EFT7198	22/03/2019	JR & A Hersey Pty Ltd	2x Fuse kits, impact wrench for Workshop Supplies (\$1496.02); Protective clothing - 12x riggers gloves (\$90.09)	- 1,586.11	1	CSH
102	EFT7199	22/03/2019	Purewater Pool Services Pty Ltd	Water test kit, chlorine peristaltic pump for Water Park (\$2,139.50)	- 2,139.50	1	CSH
103	EFT7200	22/03/2019	Toll Express	Freight expense for delivery of water hose fittings for P79 - Holmwood Highgate Tanker (\$125.61)	- 125.61	1	CSH
104	EFT7201	22/03/2019	Toll Ipec Pty Ltd	Freight expense for delivery of 2x 20L liquid chlorine for Water Park (\$93.58); Dog waste bag dispenser for Tourist Park (\$25.03), mower blades for P58 - Kubota Mower (\$19.48); Fuse kit, impact wrench for Workshop Supplies (\$14.28); Protective clothing - riggers gloves (\$14.27)	- 166.64	1	CSH
105	EFT7202	22/03/2019	WesTrac	2x Grease nipples for P46 - CAT 950G Loader (\$11.37); 1x Radiator cap for P51 - CAT D6R Dozer (\$16.19)	- 27.56	1	CSH
106	EFT7203	22/03/2019	Woodlands Distributors & Agencies	Dog waste bag dispenser for Tourist Park (\$196.90)	- 196.90	1	CSH
107	EFT7204	22/03/2019	Atom Supply	2x 5L oil container with pour lid (\$231.00), Protective Clothing for Outside Staff - Boots (\$147.26), Wire rope punch pin tool for Workshop (\$99.13), Welding lens (\$1.30), Protective clothing for outside staff - pants (\$88.01)	- 567.39	1	CSH
108	EFT7205	22/03/2019	Bridgestone Tyre Centre Geraldton	Tyre for P34 - CAT Skid Steer (\$259.00)	- 259.00	1	CSH
109	EFT7206	22/03/2019	David Gray & Co Pty Ltd	2x 20L Mosquito fogging chemical for Pest Control (\$4,235.00)	- 4,235.00	1	CSH
110	EFT7207	22/03/2019	Mitchell & Brown	Mobile phone for Works Manager (\$119.00)	- 119.00	1	CSH
111	EFT7208	22/03/2019	Totally Workwear Geraldton	Protective clothing for outside staff - boots (\$153.36)	- 153.36	1	CSH
112	EFT7209	22/03/2019	Truck Centre (WA) Pty Ltd	Fan clutch and 2x Air con filters for P61 - Mack Trident Prime Mover (\$543.60)	- 543.60	1	CSH
113	EFT7210	22/03/2019	WesTrac	UHF radio microphone for P70 - CAT 12M Grader (\$20.15)	- 20.15	1	CSH

List of Accounts Paid March 2019							
	Direct Debit	Date	Name	Description	Amount	Bank	Type
114	EFT7211	22/03/2019	Wurth Australia Pty Ltd	Clamping pin, clamping sleeve kit for Workshop (\$263.19), Fixings, bolts, anchor kit for Workshop (\$154.86)	- 418.05	1	CSH
115	EFT7212	22/03/2019	Ashdown Ingram	3x Flashing amber beacons plus globes for P76 - Kubota Tractor, P66 - S20 Ride on sweeper, P44 - International Garbage Truck (\$531.30)	- 531.30	1	CSH
116	EFT7213	22/03/2019	Bunnings Group Limited	Hose, hose connectors, joiners, tap timers for Tourist Park; Screws, floor grates for Shire Hall; Poly risers, sockets, drip tube for Parks and Reserves; Stormwater grate and channel for Water Park (\$574.12), Tie downs for Depot furniture transport (\$14.25), 12x Fiddly Bits Spray paint cans for workshop; plywood sheet, moulding, length of treated pine, screws for Old Municipal Chamber (\$165.90)	- 754.27	1	CSH
117	EFT7214	22/03/2019	Golden West Lubricants	Gear oil, hydraulic oil for P11 - Multipac Multi Tyre Roller, P32 - Flat Drum Roller; Coolant for multiple heavy machinery; Grease tub, cartridges for Workshop (\$1,406.68)	- 1,406.68	1	CSH
118	EFT7215	22/03/2019	Reece Pty Ltd	4x 6m lengths of 150mm diameter PVC pipe for Heydon Place Sheds (\$319.00)	- 319.00	1	CSH
119	EFT7216	22/03/2019	Statewide Bearings	2x Belts for P82 - Samsung Excavator (\$61.56)	- 61.56	1	CSH
120	EFT7217	22/03/2019	Toll Express	Freight expense for delivery of gear oil, hydraulic oil, coolant, grease (\$238.91)	- 238.91	1	CSH
121	EFT7218	22/03/2019	WesTrac	Radiator core, seals, clamps, hoses for P51 - CAT D6R Dozer (\$3,147.14)	- 3,147.14	1	CSH
122	EFT7219	22/03/2019	ELIZABETH HOUGHTON	Ordinary Council Meeting 19/3/19 (\$236.00), ICT Allowance (\$290.00), ICT Allowance January 2019 (\$290.00)	- 816.00	1	CSH
123	EFT7220	22/03/2019	Ian W Dennis	Ordinary Council Meeting 19/3/19 (\$236.00), ICT Allowance (\$290.00)	- 526.00	1	CSH
124	EFT7221	22/03/2019	Lawrence Hinrichs	Reimbursement for Purchase of Wheel Clamp & Tie Downs for Depot (\$94.00)	- 94.00	1	CSH
125	EFT7222	22/03/2019	Leonie Fitzpatrick	Ordinary Council Meeting 19/3/19 (\$236.00), ICT Allowance (\$290.00), ICT Allowance January 2019 (\$290.00), ICT Allowance February 2019 (\$290.00)	- 1,106.00	1	CSH
126	EFT7223	22/03/2019	ROSS WILLIAM PIGDON	Ordinary Council Meeting 19/3/19 (\$485.00), ICT Allowance (\$290.00), Presidents Allowance (\$900.00), ICT Allowance (\$290.00), Presidents Allowance (\$900.00) January 2019	- 2,865.00	1	CSH
127	EFT7224	22/03/2019	Trephleene Pty Ltd T/A Canine Control	Ranger Services for Shire of Cue 10/3/19 & 12/3/19 (\$1,397.09)	- 1,397.09	1	CSH
128	EFT7225	27/03/2019	Abrolhos Steel	Steel channel for P78 - Nissan Prime Mover (\$84.00)	- 84.00	1	CSH
129	EFT7226	27/03/2019	BOC Limited	Oxy bottle for Workshop (\$39.56)	- 39.56	1	CSH

List of Accounts Paid March 2019							
	Direct Debit	Date	Name	Description	Amount	Bank	Type
130	EFT7227	27/03/2019	Bunnings Group Limited	Expanding foam filler for Admin Building, Rubbish nippers for Street Cleaning; Poly pipe cutter for Parks and Reserves (\$107.64)	- 107.64	1	CSH
131	EFT7228	27/03/2019	Digga West & Earthparts WA	Tungsten carbide teeth for hole borer on P76 - Kubota Tractor; Chain for trenching machine (\$1,194.60)	- 1,194.60	1	CSH
132	EFT7229	27/03/2019	Great Northern Rural Services	Sprinkler nozzles, sprinkler bodies for Oval (\$1,288.23), Poly bushes, nut & tails, joiners for Parks and Reserves (\$186.00)	- 1,474.23	1	CSH
133	EFT7230	27/03/2019	Hoppys Parts R Us	Implement mounting pins, lynch pins for P76 - Kubota Tractor (\$42.53)	- 42.53	1	CSH
134	EFT7231	27/03/2019	Neil Barnden	Contractor works for Shire of Cue 11/3/19 - 22/3/19 (\$5,390.00)	- 5,390.00	1	CSH
135	EFT7232	27/03/2019	Simbay Tyre Distributors (WA) Pty Ltd	Tyres for various heavy trucks and trailers (\$2,684.00)	- 2,684.00	1	CSH
136	EFT7233	27/03/2019	Sunny Industrial Brushware	2x Side broom for P66 - Tennant S20 Street Sweeper (\$346.50)	- 346.50	1	CSH
137	EFT7234	27/03/2019	Truck Centre (WA) Pty Ltd	Bushings, air freight for P78 - Nissan Prime Mover (\$603.15)	- 603.15	1	CSH
138	EFT7235	27/03/2019	Western Independent Foods	Freight expense for delivery of implement mounting pins, lynch pins for P76 - Kubota Tractor; Sprinklers, nozzles for Oval; Poly bushes, joiners, nut and tails for Parks and Reserves (\$44.00)	- 44.00	1	CSH
139	EFT7236	27/03/2019	AIT Specialists Pty Ltd	Fuel Tax Credits February 2019 (\$463.98)	- 463.98	1	CSH
140	EFT7237	27/03/2019	Clinton Long Project Management Pty Ltd	Progress Claim 7 for Development of the Cue Community & Visitor Centre (\$4,399.55)	- 4,399.55	1	CSH
141	EFT7238	27/03/2019	Felton Industries	2 x 2 Sided Park Setting for Cemetery (\$3,192.58), 3 x 4 Sided Park Setting & 2 x Free Standing Seat with Back Rest for Tourist Park (\$9,064.76) & 1 x 4 Sided Park Setting for Depot (\$3,663.38)	- 15,920.72	1	CSH
142	EFT7239	27/03/2019	Frederick William Spindler	Ordinary Council Meeting 19/3/19 (\$236.00), ICT Allowance (\$290.00), RRG Meeting 12/3/19 (\$118.00)	- 644.00	1	CSH
143	EFT7240	27/03/2019	Luscombe	Sausages, Gravy, Onions, Cake & Napkins for Cue Events (\$203.71)	- 203.71	1	CSH
144	EFT7241	27/03/2019	Murchison Club Hotel	Meals for 7 People Following Council Meeting 19/3/19 (\$346.00)	- 346.00	1	CSH
145	EFT7242	27/03/2019	ROSS WILLIAM PIGDON	Reimbursement for Accommodation Charges for Local Government Week 30/7/18 - 5/8/18 (\$3,370.50)	- 3,370.50	1	CSH
146	EFT7243	27/03/2019	State Library of WA	Freight Recoup for Inter Library Loan Charges 2018/2019 (\$310.88)	- 310.88	1	CSH
147	EFT7244	27/03/2019	Stephanie Wandek	Reimbursement for Cost of Travel & Meals for Regional Library Meeting in Geraldton 12/3/19 - 14/3/19 (\$693.44)	- 693.44	1	CSH
148					-455,277.37		
149							
150	BPAY						

List of Accounts Paid March 2019							
	Direct Debit	Date	Name	Description	Amount	Bank	Type
151	BPAY	07/03/2019	TELSTRA CORPORATION LTD	Phone usage and charges February 2019 - Tourist Park (\$67.53), Landline phone usage and charges - Shire of Cue February 2019 (\$1,179.60)	- 1,247.13	1	CSH
152	BPAY	07/03/2019	Pivotel Satellite Pty Limited	Satellite usage and charges Feb 2019 (\$164.13)	- 164.13	1	CSH
153	BPAY	13/03/2019	TELSTRA CORPORATION LTD	Mobile Phone Usage & Charges - Shire of Cue February 2019 (\$433.76)	- 433.76	1	CSH
154	BPAY	13/03/2019	Horizon Power	Electricity Supply for 28 Days from 1/2/19 - 28/2/19 Street Lights Cue (\$2,436.20), Electricity Supply for 60 Days from 5/1/19 - 5/3/19 Tourist Park (\$1,411.94)	- 3,848.14	1	CSH
155	BPAY	18/03/2019	Horizon Power	Design Fee for Horizon Power to Change Pillar to Underground Power at Railway Building (\$6,195.00)	- 6,195.00	1	CSH
156	BPAY	18/03/2019	WATER CORPORATION	Water Usage & Supply for 28 Days from 13/2/19 - 13/3/19 L637 Reserve Oval (\$4,856.53)	- 4,856.53	1	CSH
157	BPAY	20/03/2019	City of Greater Geraldton	Registration Fee for Library Officer to Attend Midwest & Gascoyne Regional Library Meeting 13/3/19 (\$66.00)	- 66.00	1	CSH
158	BPAY	26/03/2019	TELSTRA CORPORATION LTD	Landline Phone Usage & Charges - Shire of Cue March 2019 (\$1,128.06), Tourist Park March 2019 (\$78.40)	- 1,206.46	1	CSH
159	BPAY	28/03/2019	Pivotel Satellite Pty Limited	Satellite Phone Usage & Charges March 2019 (\$156.98)	- 156.98	1	CSH
160	BPAY	24/03/2019	DHS Official Administered Receipts CSA Account	Payroll deductions	- 607.92	1	CSH
161					- 18,782.05		
162							
163	Payroll						
164	Payroll	13/03/2019	Payroll Direct Debit of Net Pays	Payroll Direct Debit of Net Pays	- 51,058.57		
165	Payroll	27/03/2019	Payroll Direct Debit of Net Pays	Payroll Direct Debit of Net Pays	- 49,165.34		
					-100,223.91		
				TOTAL PAYMENTS	-602,222.94		
				Total Direct Debits	- 27,939.61		
				Total EFTs	-455,277.37		
				Total BPAY	- 18,782.05		
				Total Cheque	-		
				Total Payroll	-100,223.91		
				TOTAL PAYMENTS	-602,222.94		

10.2 FINANCIAL STATEMENT

APPLICANT:	Shire of Cue
DISCLOSURE OF INTEREST:	Nil
AUTHOR:	Richard Towell – Deputy Chief Executive Officer
DATE:	9 April 2019

Matters for Consideration:

The Statement of Financial Activity for the period ended 31 March 2019 including the following reports:

- Statement of Financial Activity
- Significant Accounting Policies
- Graphical Representation – Source Statement of Financial Activity
- Net Current Funding Position
- Cash and Investments
- Major Variances
- Budget Amendments
- Receivables
- Grants and Contributions
- Cash Backed Reserve
- Capital Disposals and Acquisitions
- Trust Fund

See [Appendix 2](#).

Background:

Under the *Local Government (Financial Management Regulations 1996)*, a monthly Statement of Financial Activity must be submitted to an Ordinary Council meeting within 2 months after the end of the month to which the statement relates. The statement of financial activity is a complex document but presents a complete overview of the financial position of the local government at the end of each month. The Statement of Financial Activity for each month must be adopted by Council and form part of the minutes.

Comments:

The Statement of Financial Activity is for the month of March 2019.

Statutory Environment:

Local Government (Financial Management Regulations) 1996 – Clause 14.

Policy Implications:

Nil.

Financial Implications:

Nil.

Strategic Implications:

Nil.

Consultation:

RSM Australia Pty Ltd.

Officer’s Recommendation:

Voting Requirement: Simple Majority

That Council receive the Financial Statements, prepared in accordance with the Local Government (Financial Management) Regulations, for the period ended 31 March 2019 as presented at [Appendix 2](#).

Council Decision:

Voting requirement: Simple Majority

MOVED:

SECONDED:

CARRIED:

APPENDIX 2



SHIRE OF CUE

MONTHLY FINANCIAL REPORT

For the Month Ended 31 March 2019

LOCAL GOVERNMENT ACT 1995

LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

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Statement of Capital Acquisitions and Capital Funding

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Note 2 Explanation of Material Variances

Note 3 Net Current Funding Position

Note 4 Cash and Investments

Note 5 Budget Amendments

Note 6 Receivables

Note 7 Cash Backed Reserves

Note 8 Capital Disposals

Note 9 Details of Capital Acquisitions

Note 10 Rating Information

Note 11 Information on Borrowings

Note 12 Grants and Contributions

Note 13 Trust Fund

Compilation Report

To the Council

Shire of Cue

Scope

We have compiled the accompanying special purpose financial statements.

The specific purpose for which the special purpose financial report has been prepared is to provide information relating to the financial performance and financial position of the Shire that satisfies the information needs of the Council and the *Local Government Act 1995* and associated regulations.

The responsibility of the Shire

The Shire is solely responsible for the information contained in the special purpose financial report and have determined that the accounting policies used are consistent and are appropriate to satisfy the requirements of the Council and the *Local Government Act 1995* and associated regulations.

Our responsibility

On the basis of information provided by the Shire, we have compiled the accompanying special purpose financial statements in accordance with the significant accounting policies adopted as set out in Note 1 to the financial statements and APES 315: Compilation of Financial Information.

Our procedures use accounting expertise to collect, classify and summarise the financial information, which the Management provided, into a financial report. Our procedures do not include any verification or validation procedures. No audit or review has been performed and accordingly no assurance is expressed.

To the extent permitted by law, we do not accept liability for any loss or damage which any person, other than the Shire of Cue, may suffer arising from negligence on our part.

This report was prepared for the benefit of the Council of the Shire of Cue and the purpose identified above. We do not accept responsibility to any other person for the content of the report.



Signed at GERALDTON

Date 10th April 2019

RSM Australia Pty Ltd
Chartered Accountants

SHIRE OF CUE
EXECUTIVE SUMMARY
For the Month Ended 31 March 2019

KEY INFORMATION

Report Purpose

This report is prepared to meet the requirements of *Local Government (Financial Management) Regulations 1996, Regulation 34*.

Overview

Summary reports and graphical progressive graphs are provided on pages 2 - 3. Data is displayed as Year to Date (YTD) where applicable.

Statement of Financial Activity by Reporting Program

Is presented on page 4 and shows a surplus as at 31 March 2019 of \$2,520,674.

Items of Significance

The material variance adopted by the Shire of Cue for the 2018/19 year is \$25,000 or 10%, whichever is greater. The following selected items have been highlighted due to the amount of the variance to the budget or due to the nature of the revenue/expenditure. The remaining items considered to be of material variance are disclosed in Note 2.

Significant Revenue and Expenditure

Capital Expenditure

	▲	▼	▲	▲
	Variance			
Land and Buildings			\$874,836	See Note 9 (Timing of projects)
Plant and Equipment			(\$29,971)	See Note 9 (Timing of plant replacement)
Infrastructure - Roads			\$301,661	See Note 9 (Timing of roads projects and flood damage works)
Infrastructure - Other			\$357,419	See Note 9 (Timing of projects)

Capital Revenue

Non-operating Grants, Subsidies and Contributions	▼	(\$821,171)	Timing of grants and contributions
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	Collected / Completed %	Annual Budget \$	YTD Budget \$	YTD Actual \$
Significant Projects				
Purchase Grids	0%	70,000	52,497	-
Town Hall Landscaping	94%	40,000	29,988	37,761
Old Muni Building Toilets	2%	20,000	14,994	471
Caravan Park House and Office	0%	350,000	262,494	-
Flood Damage Restoration	64%	853,301	639,972	544,016
	44%	1,333,301	999,945	582,248
Grants, Subsidies and Contributions				
Operating Grants, Subsidies and Contributions	52%	1,517,672	1,099,567	786,102
Non-operating Grants, Subsidies and Contributions	10%	1,311,451	957,321	136,150
	33%	2,829,123	2,056,888	922,252
Rates Levied	102%	2,323,741	1,742,805	2,365,778

% - Compares current YTD actuals to the Annual Budget

Financial Position

Account	Collected / Completed %	Prior Year 31 Mar 2018 \$	Current Year 31 Mar 2019 \$
Adjusted Net Current Assets	108%	2,344,486	2,520,674
Cash and Equivalent - Unrestricted	68%	2,076,187	1,408,382
Cash and Equivalent - Restricted	93%	6,019,356	5,601,565
Receivables - Rates	122%	356,231	434,974
Receivables - Other	8%	114,061	8,786
Payables	27%	149,555	41,097

% - Compares current YTD actuals to prior Year actuals

Note: The statements and accompanying notes are prepared based on all transactions recorded at the time of preparation and may vary due to transactions being processed for the reporting period after the date of preparation.

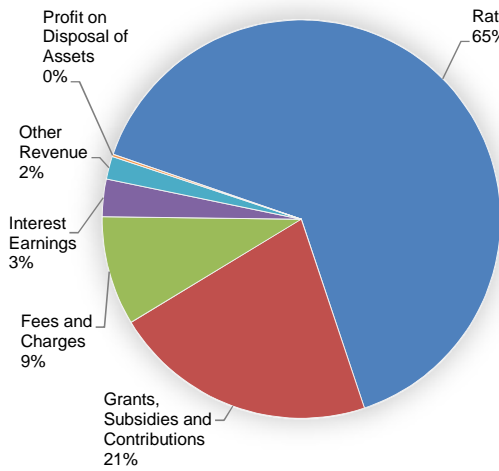
Preparation

Prepared by:	Glenn Boyes
Reviewed by:	Travis Bate
Date prepared:	10/04/2019

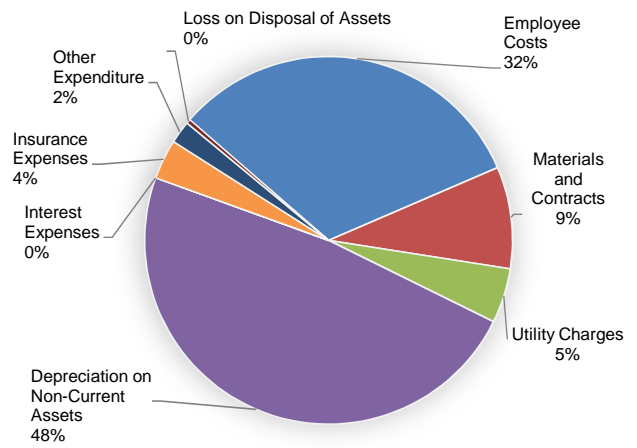
**SHIRE OF CUE
EXECUTIVE SUMMARY
For the Month Ended 31 March 2019**

SUMMARY GRAPHS

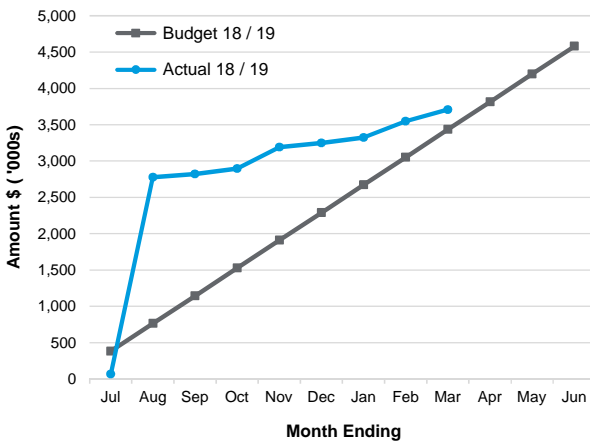
Operating Revenue



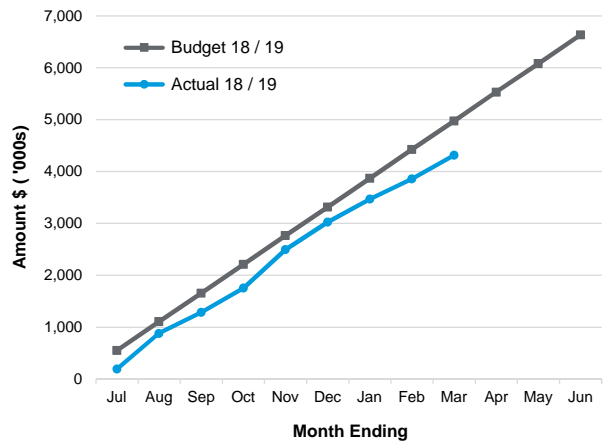
Operating Expenditure



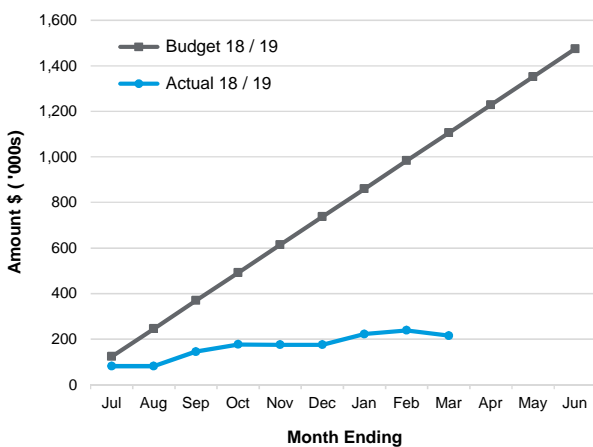
Budget Operating Revenues -v- Actual (Refer Note 2)



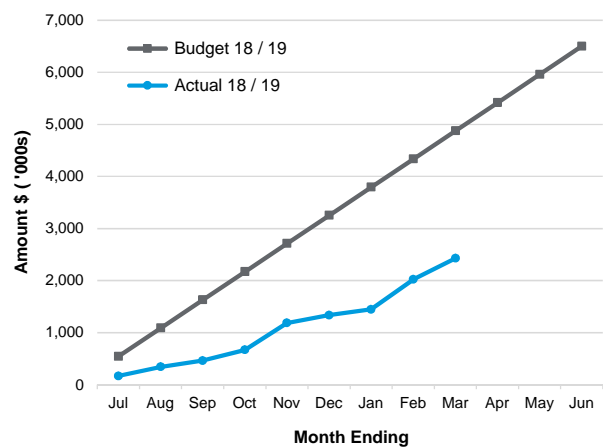
Budget Operating Expenses -v- Actual (Refer Note 2)



Budget Capital Revenues -v- Actual (Refer Note 2)



Budget Capital Expenses -v- Actual (Refer Note 2)



This information needs to be read in conjunction with the accompanying Financial Statements and Notes.

SHIRE OF CUE
STATEMENT OF FINANCIAL ACTIVITY
(By Statutory Reporting Program)
For the Month Ended 31 March 2019

	Note	Annual Budget	YTD Budget (a)	YTD Actual (b)	Var* (b) - (a)	Var* (b) - (a) / (a)	Var
		\$	\$	\$	\$	%	
Opening Funding Surplus / (Deficit)	3	2,700,544	2,700,544	2,700,544			
Revenue from Operating Activities							
Governance		-	-	-	-		
General Purpose Funding - Rates	10	2,323,741	1,742,805	2,365,778	622,973	35.75%	▲
General Purpose Funding - Other		1,152,963	864,702	826,500	(38,202)	(4.42%)	▼
Law, Order and Public Safety		10,500	7,866	9,600	1,734	22.04%	
Health		500	369	240	(129)	(34.96%)	
Education and Welfare		-	-	-	-		
Housing		20,860	15,624	15,220	(404)	(2.59%)	
Community Amenities		81,500	61,092	76,428	15,336	25.10%	
Recreation and Culture		10,200	7,623	4,293	(3,330)	(43.69%)	
Transport		490,408	375,265	70,621	(304,644)	(81.18%)	▼
Economic Services		306,700	229,995	186,985	(43,010)	(18.70%)	▼
Other Property and Services		180,300	131,454	107,494	(23,960)	(18.23%)	
		4,577,673	3,436,795	3,663,160			
Expenditure from Operating Activities							
Governance		(397,576)	(298,125)	(188,473)	109,652	36.78%	▲
General Purpose Funding		(256,706)	(192,483)	(126,048)	66,435	34.51%	▲
Law, Order and Public Safety		(74,817)	(56,034)	(46,158)	9,876	17.63%	
Health		(70,727)	(53,001)	(38,371)	14,630	27.60%	
Education and Welfare		(15,258)	(11,430)	(1,176)	10,254	89.71%	
Housing		(248,064)	(185,994)	(164,073)	21,921	11.79%	
Community Amenities		(332,884)	(249,507)	(182,077)	67,430	27.03%	▲
Recreation and Culture		(782,703)	(587,000)	(494,143)	92,857	15.82%	▲
Transport		(3,502,112)	(2,626,362)	(2,580,535)	45,827	1.74%	▲
Economic Services		(739,149)	(554,166)	(474,832)	79,334	14.32%	▲
Other Property and Services		(216,760)	(160,029)	(21,135)	138,894	86.79%	▲
		(6,636,757)	(4,974,131)	(4,317,021)			
Operating Activities excluded from Budget							
Add back Depreciation		2,796,221	2,097,063	2,081,809			
Adjust for:							
(Profit) / Loss on Asset Disposal	8	(5,000)	-	9,691	9,691		
Movement Deferred Pensioner Rates		-	-	1,193	1,193		
Movement in Non-current Leave Provisions		-	-	-	-		
Amount attributable to Operating Activities		732,137	559,727	1,438,832			
Investing Activities							
Non-operating Grants, Subsidies and Contributions	12	1,311,451	957,321	136,150	(821,171)	(85.78%)	▼
Proceeds from Disposal of Assets	8	163,000	37,503	123,909	86,406	230.40%	▲
Land and Buildings	9	(2,549,000)	(989,163)	(114,327)	874,836	88.44%	▲
Plant and Equipment	9	(812,500)	(609,374)	(639,345)	(29,971)	(4.92%)	▼
Furniture and Equipment	9	(45,000)	(33,741)	(12,717)	21,024	62.31%	
Infrastructure Assets - Roads	9	(2,260,471)	(1,695,312)	(1,393,651)	301,661	17.79%	▲
Infrastructure Assets - Other	9	(835,000)	(622,842)	(265,423)	357,419	57.39%	▲
Amount attributable to Investing Activities		(5,027,520)	(2,955,608)	(2,165,403)			
Financing Activities							
Proceeds from New Debentures	11	980,000	-	-	-		
Transfer from Reserves	7	1,200,000	-	915,000	915,000		▲
Repayment of Debentures	11	-	-	-	-		
Transfer to Reserves	7	(585,161)	(101,250)	(368,299)	(267,049)	(263.75%)	▼
Amount attributable to Financing Activities		1,594,839	(101,250)	546,701			
Closing Funding Surplus / (Deficit)	3	-	203,413	2,520,674	2,317,261	1139.19%	▲

* - Indicates a variance between YTD Budget and YTD Actual data as per the adopted materiality threshold. Note 2 provides an explanation for the relevant variances shown above.

This statement needs to be read in conjunction with the accompanying Financial Statements and Notes.

SHIRE OF CUE
STATEMENT OF FINANCIAL ACTIVITY
(By Nature or Type)
For the Month Ended 31 March 2019

Note	Annual Budget	YTD Budget (a)	YTD Actual (b)	Var* (b) - (a)	Var* (b) - (a) / (a)	Var
	\$	\$	\$	\$	%	
Opening Funding Surplus / (Deficit)	3	2,700,544	2,700,544	2,700,544		
Revenue from Operating Activities						
Rates	10	2,323,741	1,742,805	2,365,778	622,973	35.75% ▲
Operating Grants, Subsidies and Contributions	12	1,517,672	1,099,567	786,102	(313,465)	(28.51%) ▼
Fees and Charges		476,600	354,078	325,417	(28,661)	(8.09%) ▼
Interest Earnings		185,500	139,122	110,749	(28,373)	(20.39%) ▼
Other Revenue		69,160	101,223	68,391	(32,832)	(32.44%) ▼
Profit on Disposal of Assets	8	5,000	-	6,722	6,722	
		4,577,673	3,436,795	3,663,160		
Expenditure from Operating Activities						
Employee Costs		(2,129,477)	(1,597,024)	(1,388,195)	208,829	13.08% ▲
Materials and Contracts		(1,056,209)	(789,202)	(385,952)	403,250	51.10% ▲
Utility Charges		(303,200)	(227,241)	(207,787)	19,454	8.56%
Depreciation on Non-current Assets		(2,796,221)	(2,097,063)	(2,081,809)	15,254	0.73%
Interest Expenses		-	-	-	-	
Insurance Expenses		(153,150)	(114,777)	(150,715)	(35,938)	(31.31%) ▼
Other Expenditure		(198,500)	(148,824)	(86,150)	62,674	42.11% ▲
Loss on Disposal of Assets	8	-	-	(16,414)	(16,414)	
		(6,636,757)	(4,974,131)	(4,317,021)		
Operating Activities excluded from Budget						
Add back Depreciation		2,796,221	2,097,063	2,081,809		
Adjust for:						
(Profit) / Loss on Asset Disposal	8	(5,000)	-	9,691	9,691	
Movement Deferred Pensioner Rates		-	-	1,193	1,193	
Movement in Non-current Leave Provisions		-	-	-	-	
Amount attributable to Operating Activities		732,137	559,727	1,438,832		
Investing Activities						
Non-operating Grants, Subsidies and Contributions	12	1,311,451	957,321	136,150	(821,171)	(85.78%) ▼
Proceeds from Disposal of Assets	8	163,000	37,503	123,909	86,406	230.40% ▲
Land and Buildings	9	(2,549,000)	(989,163)	(114,327)	874,836	88.44% ▲
Plant and Equipment	9	(812,500)	(609,374)	(639,345)	(29,971)	(4.92%) ▼
Furniture and Equipment	9	(45,000)	(33,741)	(12,717)	21,024	62.31%
Infrastructure Assets - Roads	9	(2,260,471)	(1,695,312)	(1,393,651)	301,661	17.79% ▲
Infrastructure Assets - Other	9	(835,000)	(622,842)	(265,423)	357,419	57.39% ▲
Amount attributable to Investing Activities		(5,027,520)	(2,955,608)	(2,165,403)		
Financing Activities						
Proceeds from New Debentures	11	980,000	-	-	-	
Transfer from Reserves	7	1,200,000	-	915,000	915,000	
Repayment of Debentures	11	-	-	-	-	
Transfer to Reserves	7	(585,161)	(101,250)	(368,299)	(267,049)	(263.75%) ▼
Amount attributable to Financing Activities		1,594,839	(101,250)	546,701		
Closing Funding Surplus / (Deficit)	3	-	203,413	2,520,674	2,317,261	1139.19% ▲

* - Indicates a variance between YTD Budget and YTD Actual data as per the adopted materiality threshold. Note 2 provides an explanation for the relevant variances shown above.

This statement needs to be read in conjunction with the accompanying Financial Statements and Notes.

APPENDIX 6

APPENDIX 7

APPENDIX 8

SHIRE OF CUE
STATEMENT OF CAPITAL ACQUISITIONS AND CAPITAL FUNDING
For the Month Ended 31 March 2019

CAPITAL ACQUISITIONS

	Note	YTD Actual New / Upgrade (a)	YTD Actual (Renewal Expenditure) (b)	Annual Budget (d)	YTD Budget	YTD Actual Total (c) = (a) + (b)	Variance (d) - (c)
		\$	\$	\$	\$	\$	\$
Asset Group							
Land and Buildings	9	112,914	1,413	2,549,000	989,163	114,327	(2,434,673)
Plant and Equipment	9	639,345	-	812,500	609,374	639,345	(173,155)
Furniture and Equipment	9	12,717	-	45,000	33,741	12,717	(32,283)
Infrastructure Assets - Roads	9	-	1,393,651	2,260,471	1,695,312	1,393,651	(866,820)
Infrastructure Assets - Other	9	208,413	57,009	835,000	622,842	265,423	(569,577)
Capital Expenditure Total		973,390	1,452,073	6,501,971	3,950,432	2,425,462	(4,076,509)

Capital Acquisitions Funded by:

Capital Grants and Contributions				1,311,451	957,321	136,150
Borrowings				-	-	-
Other (Disposals and C/Fwd)				163,000	37,503	123,909
Council Contribution - Cash Backed Reserves						
Beringarra Road Reserve				750,000	62,500	915,000
Plant Replacement Reserve				200,000	-	-
Council Contribution - Operations				4,077,520	2,893,108	1,250,403
Capital Acquisitions Funding Total				6,501,971	3,950,432	2,425,462

SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

1. SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Accounting

This statement comprises a special purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the *Local Government Act 1995* and accompanying regulations. Material accounting policies which have been adopted in the preparation of this statement are presented below and have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the report has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

Critical Accounting Estimates

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

(b) The Local Government Reporting Entity

All Funds through which the Council controls resources to carry on its functions have been included in this statement. In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between Funds) have been eliminated. All monies held in the Trust Fund are excluded from the statement, but a separate statement of those monies appears at Note 13.

(c) Rounding Off Figures

All figures shown in this statement are rounded to the nearest dollar.

(d) Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

(e) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

(f) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

(g) Trade and Other Receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

(h) Inventories

General

Inventories are measured at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land Held for Resale

Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed. Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point. Land held for sale is classified as current except where it is held as non-current based on Council's intentions to release for sale.

SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(i) Fixed Assets

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

(j) Depreciation of Non-current Assets

All non-current assets having a limited useful life are systematically depreciated over their useful lives in a manner which reflects the consumption of the future economic benefits embodied in those assets.

Depreciation is recognised on a straight-line basis, using rates which are reviewed each reporting period. Major depreciation rates and periods are:

Asset	Years
Buildings	30 to 50 years
Furniture and Equipment	4 to 10 years
Plant and Equipment	5 to 15 years
Sealed roads and streets	
formation	not depreciated
pavement	50 years
seal	
bituminous seals	20 years
asphalt surfaces	25 years
Gravel Roads	
formation	not depreciated
pavement	50 years
gravel sheet	12 years
Formed roads	
formation	not depreciated
pavement	50 years
Footpaths - slab	40 years
Sewerage Piping	100 years
Water Supply Piping and Drainage Systems	75 years

(k) Trade and Other Payables

Trade and other payables represent liabilities for goods and services provided to the Council prior to the end of the financial year that are unpaid and arise when the Council becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

(l) Employee Benefits

The provisions for employee benefits relates to amounts expected to be paid for long service leave, annual leave, wages and salaries and are calculated as follows:

(i) Wages, Salaries, Annual Leave and Long Service Leave (Short-term Benefits)

The provision for employees' benefits to wages, salaries, annual leave and long service leave expected to be settled within 12 months represents the amount the Shire has a present obligation to pay resulting from employees services provided to balance date. The provision has been calculated at nominal amounts based on remuneration rates the Shire expects to pay and includes related on-costs.

(ii) Annual Leave and Long Service Leave (Long-term Benefits)

The liability for long service leave is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the project unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match as closely as possible, the estimated future cash outflows. Where the Shire does not have the unconditional right to defer settlement beyond 12 months, the liability is recognised as a current liability.

(m) Interest-bearing Loans and Borrowings

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.

Borrowings are classified as current liabilities unless the Council has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(n) Provisions

Provisions are recognised when: The council has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one of item included in the same class of obligations may be small.

(o) Current and Non-current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non current based on Council's intentions to release for sale.

(p) Nature or Type Classifications

Rates

All rates levied under the *Local Government Act 1995*. Includes general, differential, specific area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts offered. Exclude administration fees, interest on instalments, interest on arrears and service charges.

Operating Grants, Subsidies and Contributions

Refer to all amounts received as grants, subsidies and contributions that are not non-operating grants.

Non-operating Grants, Subsidies and Contributions

Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

Profit on Asset Disposal

Profit on the disposal of assets including gains on the disposal of long term investments. Losses are disclosed under the expenditure classifications.

Fees and Charges

Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees.

Service Charges

Service charges imposed under *Division 6 of Part 6 of the Local Government Act 1995*. Regulation 54 of the *Local Government (Financial Management) Regulations 1996* identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Exclude rubbish removal charges. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

Interest Earnings

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

Other Revenue / Income

Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates etc.

Employee Costs

All costs associate with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

Materials and Contracts

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

Utilities (Gas, Electricity, Water, etc.)

Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

Insurance

All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

Loss on Asset Disposal

Loss on the disposal of fixed assets.

SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Depreciation on Non-current Assets

Depreciation expense raised on all classes of assets.

Interest Expenses

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

Other Expenditure

Statutory fees, taxes, provision for bad debts, member's fees or State taxes. Donations and subsidies made to community groups.

(q) Program Classifications (Function / Activity)

Council operations as disclosed in these financial statements encompass the following service orientated activities/programs.

GOVERNANCE

Administration and operation of facilities and services to members of Council. Other costs that relate to tasks of assisting elected members and ratepayers on matters which do not concern specific Council services.

GENERAL PURPOSE FUNDING

Rates, general purpose government grants and interest revenue.

LAW, ORDER AND PUBLIC SAFETY

Supervision of various local laws, fire prevention, emergency services and animal control.

HEALTH

Food quality and water control. Environmental Health Officer. Doctor Service.

EDUCATION AND WELFARE

Assistance to Cue Primary School, Thoo Thoo Wandj, Senior Citizens and Playgroup. Involvement in work experience programmes.

HOUSING

Provision and maintenance of staff and rental housing.

COMMUNITY AMENITIES

Rubbish collection services, maintenance of refuse sites, administration of the town planning scheme, control and co-ordination of cemeteries, and maintenance of public conveniences.

RECREATION AND CULTURE

Maintenance of Shire hall, recreation centre, Stan Gurney Memorial Park and various reserves. Operation of library and internet services. Co-ordination of Australia Day activities.

TRANSPORT

Construction and maintenance of streets, roads, footpaths, drainage works, parking facilities, traffic signs and median strips. Control and maintenance of Cue Airport.

ECONOMIC SERVICES

The regulation and provision of tourism and the Historical Photographic Collection. Maintenance of the Shire-owned Caravan Park.

OTHER PROPERTY AND SERVICES

Private works operation, plant repair and operation costs.

SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

2. EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date budget materially.

The material variance adopted by Council for the 2018/19 year is \$25,000 or 10% whichever is the greater.

Reporting Program	Var	Var	Var	Timing / Permanent	Explanation of Variance
Operating Revenues	\$	%			
General Purpose Funding - Rates	622,973	35.75%	▲	Timing	Budget profile for rates raised
General Purpose Funding - Other	(38,202)	(4.42%)	▼	Timing	Timing of Federal Assistance Grants
Transport	(304,644)	(81.18%)	▼	Timing	Timing of road maintenance contribution
Economic Services	(43,010)	(18.70%)	▼	Timing	Timing of tourist park revenue and commercial property rentals
Operating Expense					
Governance	109,652	36.78%	▲	Timing	Expenditure less than budgeted
General Purpose Funding	66,435	34.51%	▲	Timing	Expenditure less than budgeted
Community Amenities	67,430	27.03%	▲	Timing	Expenditure less than budgeted
Recreation and Culture	92,857	15.82%	▲	Timing	Expenditure less than budgeted
Transport	45,827	1.74%	▲	Timing	Timing of roads maintenance expenditure
Economic Services	79,334	14.32%	▲	Timing	Expenditure less than budgeted
Other Property and Services	138,894	86.79%	▲	Timing	Expenditure less than budgeted
Capital Revenues					
Non-operating Grants, Subsidies and Contributions	(821,171)	(85.78%)	▼	Timing	Timing of grants and contributions
Proceeds from Disposal of Assets	86,406	230.40%	▲	Timing	Timing of plant replacement
Capital Expenses					
Land and Buildings	874,836	88.44%	▲	Timing	See Note 9 (Timing of projects)
Plant and Equipment	(29,971)	(4.92%)	▼	Timing	See Note 9 (Timing of plant replacement)
Infrastructure - Roads	301,661	17.79%	▲	Timing	See Note 9 (Timing of roads projects and flood damage works)
Infrastructure - Other	357,419	57.39%	▲	Timing	See Note 9 (Timing of projects)
Financing					
Transfer from Reserves	915,000		▲	Timing	Transfers from reserves undertaken with term deposit renewal
Transfer to Reserves	(267,049)	(263.75%)	▼	Timing	Transfers to reserves undertaken with term deposit renewal
Nature or Type	Var	Var	Var	Timing / Permanent	Explanation of Variance
Operating Revenues	\$	%			
Rates	622,973	35.75%	▲	Timing	Budget profile for rates
Operating Grants, Subsidies and Contributions	(313,465)	(28.51%)	▼	Timing	Timing of contributions
Fees and Charges	(28,661)	(8.09%)	▼	Timing	Timing of rubbish collection charges and caravan park fees
Interest Earnings	(28,373)	(20.39%)	▼	Timing	Timing of term deposit maturity and interest payment dates
Other Revenue	(32,832)	(32.44%)	▼	Timing	Timing of reimbursements and recoveries.
Operating Expense					
Employee Costs	208,829	13.08%	▲	Timing	Employee vacancies and staffing levels
Materials and Contracts	403,250	51.10%	▲	Timing	Expenditure less than budgeted
Insurance Expenses	(35,938)	(31.31%)	▼	Timing	Timing of expenditure, budget profile
Other Expenditure	62,674	42.11%	▲	Timing	Expenditure less than budgeted

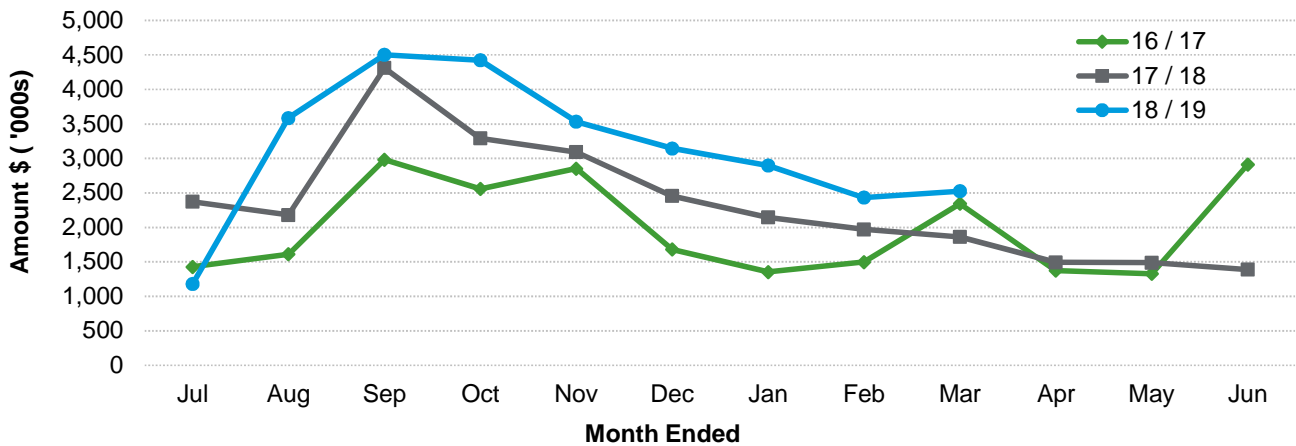
SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

3. NET CURRENT FUNDING POSITION

Surplus / (Deficit)

Item	Note	Current 31 Mar 2019	Last Years Closing 30 Jun 2018	This Time Last Year 31 Mar 2018
		\$	\$	\$
Current Assets				
Cash Unrestricted	4	1,408,382	1,733,035	2,076,187
Cash Restricted	4	5,601,565	6,148,266	6,019,356
Receivables - Rates	6	434,974	239,831	356,231
Receivables - Other		8,786	53,865	114,061
Interest / ATO Receivable / Trust		49,467	101,499	58,387
Provision for Doubtful Debts	6	(66,402)	(66,402)	(66,402)
Accrued Income		756,836	1,290,059	-
Inventories		35,026	19,680	2,567
		8,228,633	9,519,833	8,560,387
Current Liabilities				
Sundry Creditors		2,004	(35,297)	(115,967)
GST Payable		(3,066)	(17,600)	(1,769)
Payroll Creditors		(32,675)	(50,071)	(20,838)
Deposits and Bonds		(7,360)	(6,666)	(10,981)
Accrued Expenses		-	(434,219)	-
Accrued Salaries and Wages		-	(71,872)	-
Total Payables		(41,097)	(615,725)	(149,555)
Provisions		(65,297)	(55,298)	(46,990)
		(106,394)	(671,023)	(196,545)
Less: Cash Reserves	7	(5,601,565)	(6,148,266)	(6,019,356)
Net Current Funding Position		2,520,674	2,700,544	2,344,486

Liquidity over the Year



Comments / Notes - Net Current Funding Position

SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

4. CASH AND EQUIVALENTS

	Unrestricted	Restricted	Trust	Total Amount	Institution	Interest Rate	Maturity Date
	\$	\$	\$	\$		%	
(a) Cash Deposits							
Cash On Hand	970			970	N/A	0.00	N/A
Cheque Account	45,419			45,419	CBA	0.00	N/A
On Call Cash Account	857,175			857,175	CBA	1.45	N/A
On Call Cash Account	504,818			504,818	CBA	2.44	06-Jun-19
Trust Account			2,080	2,080	CBA	0.00	N/A
(b) Term Deposits							
Fixed Term Deposit		621,331		621,331	CBA	2.75	12-Jun-19
Fixed Term Deposit		1,295,196		1,295,196	CBA	2.45	23-Jul-19
Fixed Term Deposit		2,198,655		2,198,655	CBA	2.82	25-Jun-19
Fixed Term Deposit		1,486,383		1,486,383	CBA	2.45	23-Jul-19
Cash and Equivalents Total	1,408,382	5,601,565	2,080	7,012,027			

Comments / Notes - Cash and Equivalents

SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

5. BUDGET AMENDMENTS

The following details amendments to the original budget since its adoption.

							Surplus / (Deficit)
GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
	Budget Adoption		Opening Surplus / (Deficit)				
	Adjustment to 1 July Opening Surplus		Opening Surplus / (Deficit)			(43,915)	(43,915)
70102	Transfer from Reserves	Budget Review	Capital Revenue		250,000		206,085
70101	Transfer to Reserves	Budget Review	Capital Revenue			(150,000)	56,085
03104	General Rates Levied	Budget Review	Operating Revenue		40,105		96,190
03109	Instalment Fees Received	Budget Review	Operating Revenue		2,500		98,690
03201	Grants Commission Grant Received - General	Budget Review	Operating Revenue		56,723		155,413
03202	Grants Commission Grant Received- Roads	Budget Review	Operating Revenue		46,541		201,954
04102	Council Election Expenses	Budget Review	Operating Expenses		9,500		211,454
04110	Annual Christmas Function	Budget Review	Operating Expenses		1,500		212,954
04114	Subscriptions	Budget Review	Operating Expenses			(1,000)	211,954
04144	MRVC - Dog Fence	Budget Review	Capital Expenses		249,333		461,287
05122	Grants - ESL	Budget Review	Operating Revenue		4,000		465,287
05241	Dog Sterilisation/Registration/Microchip	Budget Review	Operating Expenses			(2,000)	463,287
09122	Income from Staff House - 23 Allen St	Budget Review	Operating Revenue			(840)	462,447
09124	Income from Staff House - 29 Robinson St	Budget Review	Operating Revenue			(3,500)	458,947
10101	Domestic and Commercial Rubbish Bin Charges	Budget Review	Operating Revenue		2,000		460,947
10104	Other Income - Refuse Management	Budget Review	Operating Revenue		7,000		467,947
10302	Sewerage Disposal Income	Budget Review	Operating Revenue		3,000		470,947
10711	Cemetery Fees	Budget Review	Operating Revenue			(5,500)	465,447
11110	Hall Hire Income	Budget Review	Operating Revenue		600		466,047
11300	Community Bus Allocation	Budget Review	Operating Expenses			(12,000)	454,047
11305	Maintenance - Sports Complex	Budget Review	Operating Expenses			(15,000)	439,047
11306	Maintenance - Oval	Budget Review	Operating Expenses			(37,500)	401,547
11310	Maintenance - Water Playground	Budget Review	Operating Expenses			(2,500)	399,047
11602	Community Christmas Show	Budget Review	Operating Expenses		1,300		400,347
11605	Australia Day	Budget Review	Operating Expenses		5,000		405,347
11607	Volunteers Function	Budget Review	Operating Expenses			(100)	405,247
11609	Heritage Building - Post Office	Budget Review	Operating Expenses			(800)	404,447
11612	Heritage Building - Stables	Budget Review	Operating Expenses			(4,000)	400,447
11620	Great Fingal (Former) Mine Office Structure	Budget Review	Operating Expenses			(300)	400,147
11626	Purchase Land & Buildings - Pension Hut Renovation	Budget Review	Capital Expenses			(10,000)	390,147
11631	Donations Received	Budget Review	Operating Revenue		300		390,447
12101	Construction - Muni Fund Roads	Budget Review	Capital Expenses			(140,000)	250,447

SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

5. BUDGET AMENDMENTS (Continued)

The following details amendments to the original budget since its adoption.

							Surplus / (Deficit)
GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
12111	Purchase Infrastructure - Other	Budget Review	Capital Expenses			(60,000)	190,447
12112	Cue-Beringarra Road Expenses	Budget Review	Capital Expenses			(92,170)	98,277
12203	Maintenance - Muni Fund Roads	Budget Review	Operating Expenses		131,001		229,278
12206	Traffic Signage	Budget Review	Operating Expenses			(6,000)	223,278
12212	MRWA RRG Direct Grant - Various Road Maintenance	Budget Review	Operating Revenue		29,908		253,186
12220	Street Trees & Landscaping	Budget Review	Operating Expenses			(18,000)	235,186
12222	Grid Maintenance	Budget Review	Operating Expenses			(15,000)	220,186
12601	Airport Fees	Budget Review	Operating Revenue		10,000		230,186
12605	Purchase Infrastructure - Other	Budget Review	Capital Expenses			(90,000)	140,186
13200	Caravan Park/Tourist Centre Maintenance	Budget Review	Operating Expenses			(12,000)	128,186
13219	Oasis Maintenance	Budget Review	Operating Expenses			(27,400)	100,786
13220	RV Site Maintenance	Budget Review	Operating Expenses			(500)	100,286
13221	Historical Photo Mtce	Budget Review	Operating Expenses		500		100,786
13251	Grant - Oasis	Budget Review	Operating Revenue		43,150		143,936
13301	Building Licences/Permits	Budget Review	Operating Revenue		5,500		149,436
13604	Standpipe Costs	Budget Review	Operating Expenses			(3,300)	146,136
13605	Water Charges - Crosslands Camp	Budget Review	Operating Expenses			(1,500)	144,636
13606	Cue Events	Budget Review	Operating Expenses			(5,000)	139,636
13608	Water Charges Reimb - Crosslands Camp	Budget Review	Operating Revenue		1,500		141,136
13620	Commercial Property Maintenance	Budget Review	Operating Expenses		250		141,386
14216	Insurance W/Comp Works Crew	Budget Review	Operating Expenses			(26,000)	115,386
14302	Insurance - Plant	Budget Review	Operating Expenses			(4,986)	110,400
14303	Fuel & Oils	Budget Review	Operating Expenses			(70,000)	40,400
14305	Parts & Repairs	Budget Review	Operating Expenses			(55,000)	(14,600)
14307	Licences - Plant	Budget Review	Operating Expenses		5,500		(9,100)
14404	Diesel Fuel Rebate	Budget Review	Operating Revenue		10,000		900
14502	Workers Comp Premiums- Admin	Budget Review	Operating Expenses		11,000		11,900
14504	Telecommunications - Admin	Budget Review	Operating Expenses			(7,500)	4,400
14505	Insurance (Ex W/Comp)	Budget Review	Operating Expenses			(3,500)	900
14506	Legal Expenses - Admin	Budget Review	Operating Expenses		20,000		20,900
14526	Admin Vehicle/Travel Expenses	Budget Review	Operating Expenses			(20,900)	-
05230	Depreciation on Non-current Assets	Budget Review	Non Cash Item	(73)			(73)
07430	Depreciation on Non-current Assets	Budget Review	Non Cash Item	9			(64)
09230	Depreciation on Non-current Assets	Budget Review	Non Cash Item	4,794			4,729
10730	Depreciation on Non-current Assets	Budget Review	Non Cash Item	712			5,441
11130	Depreciation on Non-current Assets	Budget Review	Non Cash Item	12,647			18,088

SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

5. BUDGET AMENDMENTS (Continued)

The following details amendments to the original budget since its adoption.

							Surplus / (Deficit)
GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
12230	Depreciation on Non-current Assets	Budget Review	Non Cash Item	316,377			334,465
12630	Depreciation on Non-current Assets	Budget Review	Non Cash Item	1,597			336,063
13230	Depreciation on Non-current Assets	Budget Review	Non Cash Item	71,549			407,612
13630	Depreciation on Non-current Assets	Budget Review	Non Cash Item	7,854			415,466
14300	Depreciation on Non-current Assets	Budget Review	Non Cash Item	29,818			445,285
14530	Depreciation on Non-current Assets	Budget Review	Non Cash Item	(3,564)			441,721
	Add Back Depreciation	Budget Review	Non Cash Item	(441,721)			-
Amended Budget Totals				-	947,711	(947,711)	-

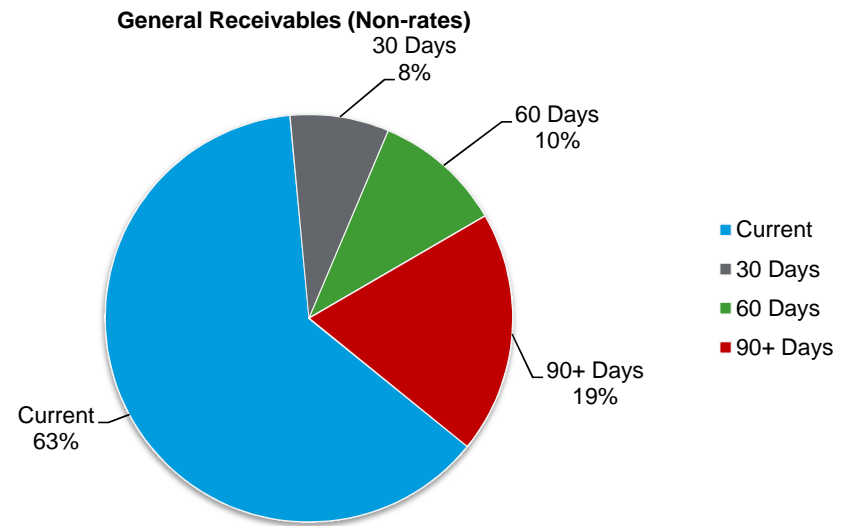
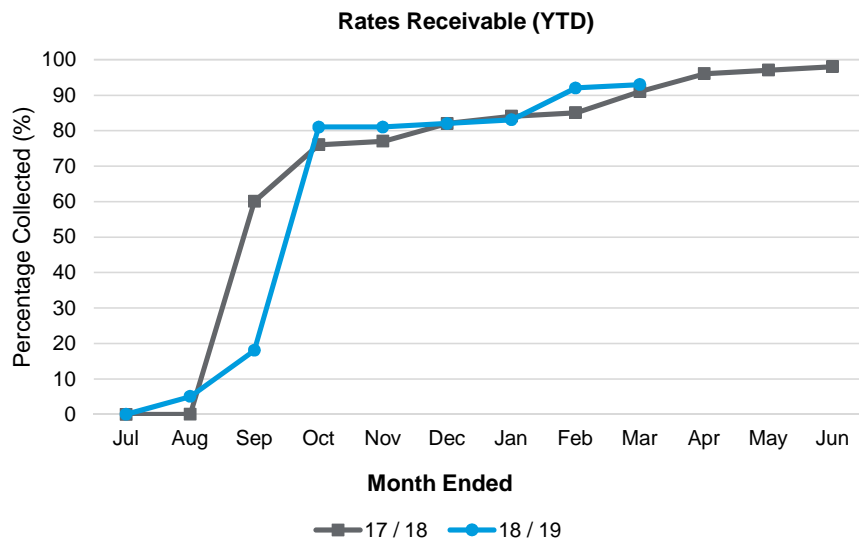
SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

6. RECEIVABLES

Rates Receivable	31 Mar 2019
	\$
Opening Arrears Previous Years	239,831
Provision for Doubtful Debts	66,402
Levied this Year	
Rates	2,365,778
Interest	88,844
Legal Charge	69,540
Commercial Rubbish Charge	34,840
Domestic Rubbish Charge	22,163
ESL Penalty Interest	402
Pensioner Domestic Rubbish Fee	4,945
Emergency Levy	33,960
Less Collections to Date	(2,423,825)
Equals Current Outstanding	436,479
Percentage Collected	93%
Net Rates Receivable Outstanding	436,479

General Receivables	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$
General Receivables	5,506	691	900	1,688	8,786
Total General Receivables Outstanding					8,786

Amounts shown above include GST (where applicable)



Comments / Notes - Rates Receivables

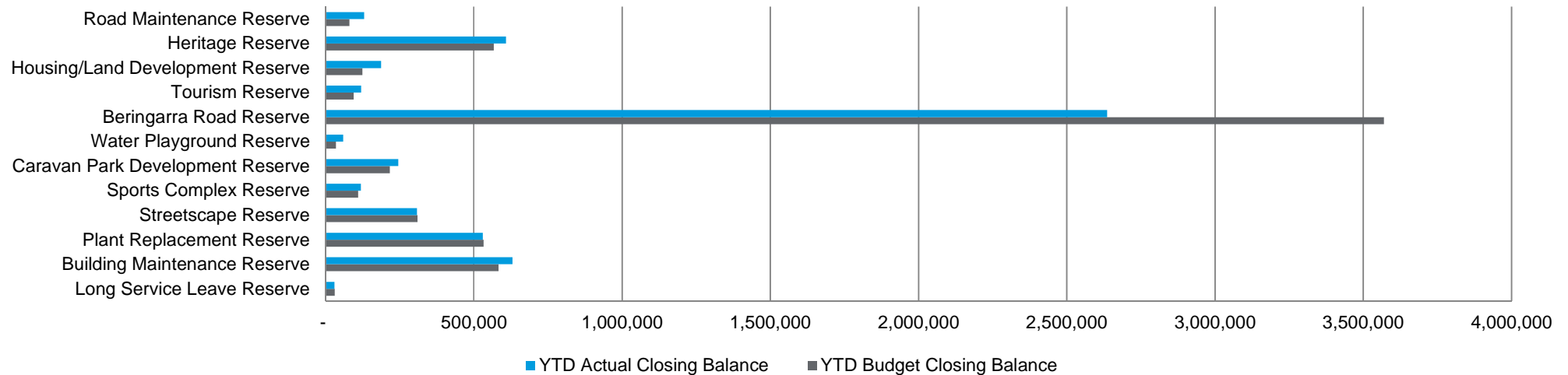
Comments / Notes - General Receivables

SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

7. CASH BACKED RESERVES

Name	Opening Balance	Budget Interest Earned	Actual Interest Earned	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	YTD Budget Closing Balance	YTD Actual Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Long Service Leave Reserve	29,580	487	328	-	-	-	-	30,067	29,908
Building Maintenance Reserve	573,476	9,444	6,355	-	50,000	-	-	582,920	629,831
Plant Replacement Reserve	524,100	8,631	5,809	-	-	-	-	532,731	529,909
Streetscape Reserve	304,467	5,014	3,375	-	-	-	-	309,481	307,842
Sports Complex Reserve	107,466	1,770	1,190	-	10,000	-	-	109,236	118,656
Caravan Park Development Reserve	212,849	3,505	2,359	-	30,000	-	-	216,354	245,208
Water Playground Reserve	33,827	557	375	-	25,000	-	-	34,384	59,202
Beringarra Road Reserve	3,511,994	57,836	38,921	-	-	-	(915,000)	3,569,830	2,635,915
Tourism Reserve	92,720	1,527	1,027	-	26,161	-	-	94,247	119,908
Housing/Land Development Reserve	121,562	2,002	1,347	-	64,000	-	-	123,564	186,909
Heritage Reserve	557,497	9,181	6,179	-	45,000	-	-	566,678	608,676
Road Maintenance Reserve	78,728	1,296	872	-	50,000	-	-	80,024	129,601
Cash Backed Reserves Total	6,148,266	101,250	68,138	-	300,161	-	(915,000)	6,249,516	5,601,565

Year To Date Reserve Balance to End of Year Estimate



SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019





















8. DISPOSAL OF ASSETS

Asset Number	Asset Description	YTD Actual				Annual Budget			
		Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
		\$	\$	\$	\$	\$	\$	\$	\$
	Land and Buildings								
1550	Lot 564, 54 Marshall Street	5,000	9,091	4,091	-	5,000	9,091	4,091	-
1481	Lot 641 Robinson Street (Part)	-	-	-	-	35,000	35,909	909	-
	Plant and Equipment								
	P8 CAT Front End Loader 1993 CD 426	28,368	31,000	2,632	-	30,000	30,000	-	-
475	2015 Ford Ranger	23,666	21,818	-	(1,848)	30,000	30,000	-	-
438	P36 Caterpillar Vibratory Roller 1996 CS-563CAW	26,289	16,000	-	(10,289)	23,000	23,000	-	-
464	Multipac Multi Tyre Roller	26,543	25,000	-	(1,543)	20,000	20,000	-	-
	P12 Isuzu 3 Tonne Truck (Sign Truck) CD 645	23,734	21,000	-	(2,734)	15,000	15,000	-	-
Disposal of Assets Total		133,600	123,909	6,722	(16,414)	158,000	163,000	5,000	-
Profit or (Loss) Total					(9,691)				5,000

Comments / Notes - Disposal of Assets

SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

9. CAPITAL ACQUISITIONS

Assets	Account	YTD Actual			Budget			
		New / Upgrade	Renewal	Total YTD	Annual Budget	YTD Budget	YTD Variance	
		\$	\$	\$	\$	\$	\$	
 <i>Level of completion indicator, please see below for further detail.</i>								
Buildings								
Housing								
	GROH Houses	09233	-	-	-	980,000	-	-
	Staff Housing	09133	-	-	-	250,000	187,497	187,497
	Pensioner Units	09232	-	-	-	100,000	-	-
	Staff Housing Units	09132	-	-	-	100,000	-	-
	Housing Total		-	-	-	1,430,000	187,497	187,497
Recreation and Culture								
	Town Hall Upgrades	11102	4,420	-	4,420	165,000	123,741	119,321
	Great Fingal Mine Office Development	11642	-	-	-	100,000	74,997	74,997
	Railway Building Development	11643	2,260	-	2,260	75,000	56,250	53,990
	Town Hall Landscaping	11142	37,761	-	37,761	40,000	29,988	(7,773)
	Post Office Renovations	11622	34,265	-	34,265	-	-	(34,265)
	Pension Hut Renovation	11626	13,574	-	13,574	35,000	26,253	12,679
	Great Fingal Roofing / Fencing	11641	15,596	-	15,596	25,000	18,747	3,151
	Recreation and Culture Total		107,877	-	107,877	440,000	329,976	222,099
Transport								
	Bishops House Renovations	12126	5,037	-	5,037	84,000	62,973	57,936
	Transport Total		5,037	-	5,037	84,000	62,973	57,936
Economic Services								
	Caravan Park House and Office	13253	-	-	-	350,000	262,494	262,494
	Austin Street Development	13209	-	-	-	100,000	37,494	37,494
	Old Gaol Development	13206	-	-	-	50,000	37,494	37,494
	Old Muni Building Improvements	13208	-	942	942	40,000	29,997	29,055
	Old Muni Building Toilets	13208	-	471	471	20,000	14,994	14,523
	Economic Services Total		-	1,413	1,413	560,000	382,473	381,060
Other Property and Services								
	Admin Building - Improvements and Replacements	14544	-	-	-	35,000	26,244	26,244
	Other Property and Services Total		-	-	-	35,000	26,244	26,244
	Land and Buildings Total		112,914	1,413	114,327	2,549,000	989,163	874,836

Level of Completion Indicators



Percentage equals YTD Actual divided by Annual Budget

Expenditure over budget is highlighted in red

SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

9. CAPITAL ACQUISITIONS (Continued)

Assets	Account	YTD Actual			Budget			
		New / Upgrade	Renewal	Total YTD	Annual Budget	YTD Budget	YTD Variance	
		\$	\$	\$	\$	\$	\$	
Level of completion indicator, please see below for further detail.								
Plant and Equipment								
Transport								
	Flat Drum Vibrating Roller		150,000	-	150,000	190,000	142,500	(7,500)
	Integrated Tool Carrier		180,980	-	180,980	175,000	131,250	(49,730)
	Multi Tyre Roller		141,000	-	141,000	155,000	116,250	(24,750)
	5T Dual Cab Tipper		75,860	-	75,860	80,000	60,000	(15,860)
	Tipping Tray Ute		38,314	-	38,314	45,000	33,750	(4,564)
	Tipper Body		-	-	-	40,000	30,000	30,000
	Excavator 20T		33,071	-	33,071	30,000	22,500	(10,571)
	Bunded Sea Container		1,525	-	1,525	-	-	(1,525)
	Workshop Equipment		-	-	-	30,000	22,500	22,500
	Pedestrian Roller		11,500	-	11,500	20,000	15,000	3,500
	Small Ride On Mower		-	-	-	15,000	11,250	11,250
	Heavy Duty Trailer		7,094	-	7,094	15,000	11,250	4,156
	Other Equipment		-	-	-	7,000	5,250	5,250
	Small Plant		-	-	-	5,000	3,750	3,750
	Digger Attachments		-	-	-	4,000	3,000	3,000
	Filter Press		-	-	-	1,500	1,125	1,125
	Transport Total	12302	639,345	-	639,345	812,500	609,374	(29,971)
	Plant and Equipment Total		639,345	-	639,345	812,500	609,374	(29,971)
Furniture and Equipment								
Governance								
	Council Furniture and Equipment	04116	-	-	-	10,000	7,497	7,497
	Governance Total		-	-	-	10,000	7,497	7,497
Housing								
	Staff Housing	09129	-	-	-	10,000	7,497	7,497
	Housing Total		-	-	-	10,000	7,497	7,497
Other Property and Services								
	Administration Building	14514	12,717	-	12,717	25,000	18,747	6,030
	Other Property and Services Total		12,717	-	12,717	25,000	18,747	6,030
	Furniture and Equipment Total		12,717	-	12,717	45,000	33,741	21,024

Level of Completion Indicators



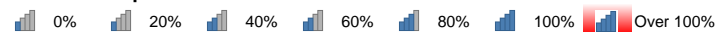
Percentage equals YTD Actual divided by Annual Budget
Expenditure over budget is highlighted in red

SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

9. CAPITAL ACQUISITIONS (Continued)

Assets	Account	YTD Actual			Budget			
		New / Upgrade	Renewal	Total YTD	Annual Budget	YTD Budget	YTD Variance	
		\$	\$	\$	\$	\$	\$	
Level of completion indicator, please see below for further detail.								
Infrastructure - Roads								
Transport								
	Cue-Beringarra Road	12112	-	846,350	846,350	842,170	631,620	(214,730)
	Flood Damage Restoration	12113	-	544,016	544,016	853,301	639,972	95,956
	MRWA Construction - RRG	12102	-	3,285	3,285	180,000	134,991	131,706
	Muni Roads Construction	12101	-	-	-	140,000	105,003	105,003
	Purchase Grids	12128	-	-	-	70,000	52,497	52,497
	Purchase Transport Infrastructure	12111	-	-	-	60,000	45,000	45,000
	Airport Runway Resealing	12605	-	-	-	90,000	67,500	67,500
	Marshall Street Intersection - Garden	12122	-	-	-	25,000	18,729	18,729
	Transport Total			1,393,651	1,393,651	2,260,471	1,695,312	301,661
	Infrastructure - Roads Total			1,393,651	1,393,651	2,260,471	1,695,312	301,661
Other Infrastructure								
Governance								
	MRVC Dog Fence	04144	-	-	-	52,000	38,997	38,997
	Governance Total					52,000	38,997	38,997
Community Amenities								
	Toilets at Cemetery	10707	71,438	-	71,438	115,000	86,229	14,791
	Deep Sewerage Plan	10311	-	-	-	40,000	26,664	26,664
	Niche Wall	10742	-	-	-	-	-	-
	Waste Site - Fencing and Improvements	10742	-	-	-	25,000	18,747	18,747
	Waste Oil Shelter - Rubbish Tip	10741	500	-	500	15,000	11,250	10,750
	Community Amenities Total		71,938	-	71,938	195,000	142,890	70,952
Recreation and Culture								
	Skate Park	11319	-	-	-	150,000	112,500	112,500
	Playground Equipment	11307	20,225	-	20,225	100,000	74,988	54,763
	Oval Improvements	11321	-	57,009	57,009	35,000	26,244	(30,765)
	Recreation and Culture Total		20,225	57,009	77,234	285,000	213,732	136,498
Economic Services								
	Streetscape	13243	23,562	-	23,562	100,000	74,997	51,435
	Heydon Place Industrial Development	13209	297	-	297	50,000	37,494	37,197
	RV Site	13244	12,150	-	12,150	50,000	37,494	25,344
	Tourist Park Improvements	13250	66,755	-	66,755	40,000	29,997	(36,758)
	Tourism and Museum Infrastructure	13204	2,590	-	2,590	40,000	29,997	27,407
	Oasis Visitor Parking	13245	10,896	-	10,896	23,000	17,244	6,348
	Economic Services Total		116,251	-	116,251	303,000	227,223	110,972
	Other Infrastructure Total		208,413	57,009	265,423	835,000	622,842	357,419
Capital Expenditure Total			973,390	1,452,073	2,425,462	6,501,971	3,950,432	1,524,970

Level of Completion Indicators



Percentage equals YTD Actual divided by Annual Budget
Expenditure over budget is highlighted in red

SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

10. RATING INFORMATION

Rate Type	Rate in	Number of Properties	Rateable Value	YTD Actual				Annual Budget			
				Rate Revenue	Interim Rates	Back Rates	Total Revenue	Rate Revenue	Interim Rates	Back Rates	Total Revenue
	\$		\$	\$	\$	\$	\$	\$	\$	\$	\$
General Rates											
GRV Residential	0.1062	94	565,444	60,050	-	-	60,050	58,195	-	-	58,195
GRV Commercial	0.1062	5	299,208	31,776	-	-	31,776	31,776	-	-	31,776
GRV Vacant Land	0.1062	0	-	-	413	37	450	-	-	-	-
GRV M & T Workforce	0.3100	2	246,750	76,493	-	-	76,493	76,493	-	-	76,493
UV Mining	0.3100	310	6,621,765	2,052,747	9,059	3,052	2,064,858	2,067,672	-	-	2,067,672
UV Pastoral	0.0843	14	505,385	42,604	-	-	42,604	42,604	-	-	42,604
General Rates Total		425	8,238,552	2,263,670	9,472	3,089	2,276,231	2,276,739	-	-	2,276,739
Minimum Rates											
GRV Residential	451.00	45	105,003	20,295	-	-	20,295	21,648	-	-	21,648
GRV Commercial	451.00	0	-	-	-	-	-	-	-	-	-
GRV Vacant Land	451.00	40	8,329	18,040	-	-	18,040	18,040	-	-	18,040
GRV M & T Workforce	451.00	0	-	-	-	-	-	-	-	-	-
UV Mining	451.00	116	87,252	52,316	-	-	52,316	51,865	-	-	51,865
UV Pastoral	451.00	4	11,933	1,804	-	-	1,804	1,804	-	-	1,804
Minimum Rates Total		205	212,517	92,455	-	-	92,455	93,357	-	-	93,357
General and Minimum Rates Total		630	8,451,069	2,356,125	9,472	3,089	2,368,686	2,370,096	-	-	2,370,096
Adjustments:											
Rates Written-off							(2,907)				(50,000)
Discounts / Concessions							-				(6,355)
Balance after Discounts / Concessions / Write-offs							2,365,778				2,313,741
Ex-Gratia Rates							-				-
Back Rates							-				10,000
Specified Area Rates							-				-
Total Funds Raised from Rates							2,365,778				2,323,741

Comments / Notes - Rating Information

SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

11. INFORMATION ON BORROWINGS

(a) Debenture Repayments

Particulars	01 Jul 2018	New Loans	Principal Repayments		Principal Outstanding		Interest Repayments	
			Actual	Budget	Actual	Budget	Actual	Budget
	\$	\$	\$	\$	\$	\$	\$	\$
Housing GROH House (WATC)	-	-	-	-	-	-	-	-
Total Repayments	-	-	-	-	-	-	-	-

All debenture repayments were financed by general purpose revenue.

(b) New Debentures

Particulars	Amount Borrowed Budget	Institution	Loan Type	Term (years)	Total Interest and Charges	Interest Rate	Amount Used Budget	Balance Unspent
	\$				\$	%	\$	\$
Housing GROH House (WATC)	-	WATC	Fixed Rate Annuity	-	-	-	-	-
					-		-	-

Comments / Notes - Information on Borrowings

Budgeted borrowing have not yet been drawn down

SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

12. GRANTS AND CONTRIBUTIONS

Program/Details	Grant Provider	Type	Opening Balance (a)	Budget		YTD Budget	Annual Budget (d)	Post Variations (e)	Expected (d) + (e)	YTD Actual Revenue
				Operating	Capital					
				\$	\$	\$	\$	\$	\$	\$
General Purpose Funding										
General Commission Grants	Government of WA	Operating	-	698,223	-	523,665	698,223		698,223	523,667
Roads Commission Grants	Government of WA	Operating	-	243,741	-	182,799	243,741		243,741	182,806
Law, Order and Public Safety										
ESL Grant	FESA	Operating	-	7,500	-	5,625	7,500		7,500	7,313
Recreation and Culture										
Reimbursements Sundry		Operating	-	3,500	-	-	3,500		3,500	-
Other Culture/Heritage	Heritage Commission	Operating	-	3,500	-	2,619	3,500		4,000	-
Railway Building Development	Government of WA	Non-operating	-	-	50,000	-	50,000		-	-
Grant - Playground	Government of WA	Non-operating	-	-	67,000	50,247	67,000		-	-
Grant - Skate Park	Government of WA	Non-operating	-	-	100,000	74,997	100,000		-	-
Donations Received		Operating	-	800	-	594	800		-	535
Transport										
RRG - RRG Road Project Grant (Cue - Wondinong)	RRG	Non-operating	-	-	120,000	90,000	120,000		120,000	48,000
MRWA RRG Direct Grant	MRWA	Operating	-	29,908	-	29,908	29,908		29,908	29,908
MRWA RRG Direct Grant	MRWA	Non-operating	-	-	45,000	45,000	45,000		45,000	45,000
Flood Damage Restoration	WANDRRA	Non-operating	-	-	853,301	639,972	853,301		853,301	-
Road Maintenance	Horizon Power	Operating	-	350,000	-	262,494	350,000		350,000	4,438
Airport Grants and Contributions		Operating	-	65,000	-	48,744	65,000		65,000	-
Economic Services										
Industrial Property Reimbursements		Operating	-	14,000	-	-	14,000		14,000	-
Oasis Tourist Park	Government of WA	Non-operating	-	-	43,150	32,355	43,150		-	43,150
Old Gaol Development Grant Funding	Government of WA	Non-operating	-	-	33,000	24,750	33,000		-	-
Other Property and Services										
Diesel Fuel Rebate		Operating	-	48,000	-	36,000	48,000		48,000	34,734
Sundry Income Admin		Operating	-	49,500	-	7,119	49,500		49,500	2,701
Workers Compensation Reimbursements		Operating	-	4,000	-	-	4,000		4,000	-
Grants and Contributions Total			-	1,517,672	1,311,451	2,056,888	2,829,123	-	2,535,673	922,252
Summary										
Operating	Operating Grants, Subsidies and Contributions		-	1,517,672	-	1,099,567	1,517,672	-	1,517,372	786,102
Operating - Tied	Tied - Operating Grants, Subsidies and Contributions		-	-	-	-	-	-	-	-
Non-operating	Non-operating Grants, Subsidies and Contributions		-	-	1,311,451	957,321	1,311,451	-	1,018,301	136,150

SHIRE OF CUE
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
For the Month Ended 31 March 2019

13. TRUST FUND

Funds held at balance date over which the Shire has no control, and which are not included in this statement, are as follows:

Description	Opening Balance 01 Jul 2018	Amount Received	Amount Paid	Closing Balance 31 Mar 2019
Cue LCDC	\$ 2,080	\$ -	\$ -	\$ 2,080
Trust Fund Total	2,080	-	-	2,080

Comments / Notes - Trust Fund

The current interest rate for this type of bank account is 0.00% when funds held are less than \$500,000

10.3 STRATEGIC RESOURCE PLAN

APPLICANT:	Shire of Cue
DISCLOSURE OF INTEREST:	Nil
AUTHOR:	Richard Towell – Deputy Chief Executive Officer
DATE:	11 April 2019

Matters for Consideration:

To adopt the Shire of Cue's Draft Strategic Resource Plan, incorporating the asset Management Plan and Long Term Financial Plan as attached at [Appendix 3](#).

Background:

Section 5.56 of the **Local Government Act 1995** requires Councils to plan for the future of the district. Part of these plans include informing strategies such as the Asset Management Plan and Long Term Financial Plan.

Comments:

The Strategic Resource Plan brings together the updated Asset Management Plan and links it to the financial forecast of the Long Term Financial Plan. This provides a fifteen year projection of Councils capital expenditure, documenting Councils ability to finance its future assets requirements and meet the costs of maintaining and renewing its assets into the future.

The Strategic Resource Plan guides the actions for the coming years to formulate the Corporate Business Plan and achieve the objectives in the Community Strategic Plan. Major projects over this time are expected to be funded by grant funding, reserve funds or operating revenues.

Statutory Environment:

Local Government Act 1995 – Section 5.56 (1&2)

Planning for the future

- (1) *A local government is to plan for the future of the district.*
- (2) *A local government is to ensure that plans made under subsection (1) are in accordance with any regulations made about planning for the future of the district.*

Local Government (Administration) Regulations 1996 – Section 19DA(3)(c)

A corporate business plan for a district is to —

develop and integrate matters relating to resources, including asset management, workforce planning and long-term financial planning.

Policy Implications:

As part of the integrated planning framework, the Strategic Resource Plan will guide Council's future budget decision-making processes.

Financial Implications:

The Strategic Resource Plan shows that Council is financially sustainable into the future and should achieve improvement in the target ratios set by the Department of Local Government, Sport and Cultural Industries.

Strategic Implications:

Shire of Cue Strategic Community Plan 2017- 2027

Outcome 2.1.2: Continue to improve and review organisational plans.

Consultation:

Rob Madson - Chief Executive Officer

Travis Bate and Glenn Boyes - RSM Australia Pty Ltd

Officer's Recommendation:**Voting Requirement:** Absolute Majority

That Council adopt the Shire of Cue's Strategic Resource Plan, incorporating the Asset Management Plan and Long Term Financial Plan as detailed in [Appendix 3](#).

Council Decision:**Voting requirement:** Absolute Majority**MOVED:****SECONDED:****CARRIED:**

APPENDIX 3



SHIRE OF CUE
STRATEGIC RESOURCE PLAN
2018 – 2033

Asset Management Plan
and
Long Term Financial Plan

Part of the Shire's Resourcing Strategy

Local Government Act 1995

This Strategic Resource Plan, incorporating the Asset Management and Long Term Financial Plans for the Shire of Cue was prepared in accordance with the Integrated Planning and Reporting Framework guidelines.

The plans were prepared by Consultants RSM in conjunction with Shire staff. The following plans have been prepared based on the guidelines provided by the Department of Local Government and Communities. The following resources have been referenced in the development of this plan:

- Shire of Cue Strategic Community Plan 2017 – 2027; and
- Shire of Cue Corporate Business Plan 2017 – 2021.

This program reflects our intentions at the time of publication. As with any plan or budget, the actual results may vary from that forecast.

For further information contact Council's CEO on 08 9963 8600.

Shire of Cue

Address

73 Austin Street
Cue WA 6640

Postal Address

PO Box 84
Cue WA 6640

Telephone (08) 9963 8600

Facsimile (08) 9963 1085

Email ceo@cue.wa.gov.au

Website www.cue.wa.gov.au

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Approver

1.1

16th April 2019

Initial Release

Council

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DRAFT

1.0 Message from the President and Chief Executive Officer

The Integrated Planning and Reporting Framework was designed to capture the vision of the community which can be translated into a Strategic Community and Corporate Business Plan. In return, these plans provide the foundation we can follow to ensure your vision is achieved.

The Strategic Community and Corporate Business Plan are supported by the Asset Management and Long Term Financial Plans. These require the effective management of our assets combined with sound long term financial planning. Therefore, we are pleased to provide you with our current Asset Management and Long Term Financial Plan for the period 2018 - 2033.

During this period, our community will experience changing conditions which will provide both opportunities and challenges. The key factors driving these conditions include economic, demographic, and technological changes. The Integrated Planning and Reporting Framework provides for this through regular reviews allowing us to re-align it to the prevailing conditions and more importantly to the community's vision.

The purpose of the framework is to translate the community's vision into each plan so we encourage you to become involved in the planning process and help us achieve the Shire's vision being; "The Shire of Cue – Queen of the Murchison, will be a place that is liveable for residents, profitable for local enterprises and welcoming and accessible for visitors".

Finally, we would like to thank the community, the staff and the stakeholders who participated in the preparation of this SRP. We look forward to the future and together will ensure the Shire continues to be a great community to visit, grow, and live.

Ross Pigdon
Shire President

Rob Madson
Chief Executive Officer

2.0 Background

2.1 Shire Profile

Cue is the main town within the Shire and is approximately 660 kilometres north east of Perth. While it may be considered a small town, it overflows with history. Known as the Queen of the Murchison it was once the centre of the Murchison Goldfields and boasted a population of around 10,000. Today, around 272 people call the place home.

2.2 Demographics

The town lies within the Murchison Basin and is home to the Wajarri, Badimia, Wutha and Tjupan people, who currently comprise 26% of the Shire's resident population. Another major demographic segment includes residents aged between 55 - 64 years old. Together, these two groups make up more than fifty percent of the population.

2.3 Community Engagement in the SCP

The Shire promoted the engagement process in the local newspaper, and on its notice boards, website and Facebook page. The engagement methodology included discussions, surveys, and information sessions. Overall, more than 20 percent of the community across the Shire engaged in the development of the SCP.

2.4 Community Vision

The Shire of Cue – Queen of the Murchison, will be a place that is liveable for residents; profitable for local enterprises and welcoming and accessible for visitors.

2.5 Mission

Council will provide the leadership to provide and develop service opportunities to meet social, economic and environmental needs for the benefit of, and in partnership with, the Community.

2.6 Values

Accountability

We will ensure continued compliance with our statutory obligations.

Community

We will work towards ensuring that our plans and actions contribute towards the long-term sustainability of the Shire of Cue.

Heritage

We recognise our shared responsibility as custodians of the district's rich and diverse European and Indigenous heritage.

Sustainability

We will work towards ensuring that our plans and actions contribute towards the long-term sustainability of the Shire of Cue.

2.7 Key Objectives

Based on the community vision, the following briefly outlines the key objectives that relate to this plan which also shaped the strategies in the Strategic Community Plan:

- Encourage tourism in the area;
- Develop strategies to help business grow;
- Advocate on behalf of the community for better services and infrastructure;
- Improve infrastructure in the region; and
- Focus on sustainability such as protecting the natural environment.

Cue continues to support both gold and iron ore mining as well as pastoral and tourism industries, such as the mine camp in the town of Cue, which hosts about 240 employees.

2.8 Key Information about of the Shire

The following data outlines the Shire's key statistics and financial information for 2018:

Key Statistics

Number of Elected Members*	7
Number of Staff*	23
Number of Electors*	125
Number of Dwellings	200
Distance from Perth (km)	660
Area (sq km)	13,716
Population (Est.)	272

Key Financial Information

Rates Revenue	2,288,492
External grants	1,961,223
Operating Revenue	4,778,708
Operating Expenditure	6,090,429
Net Assets	62,772,597
Cash Backed Reserves	6,148,265
Long Term Borrowings	Nil

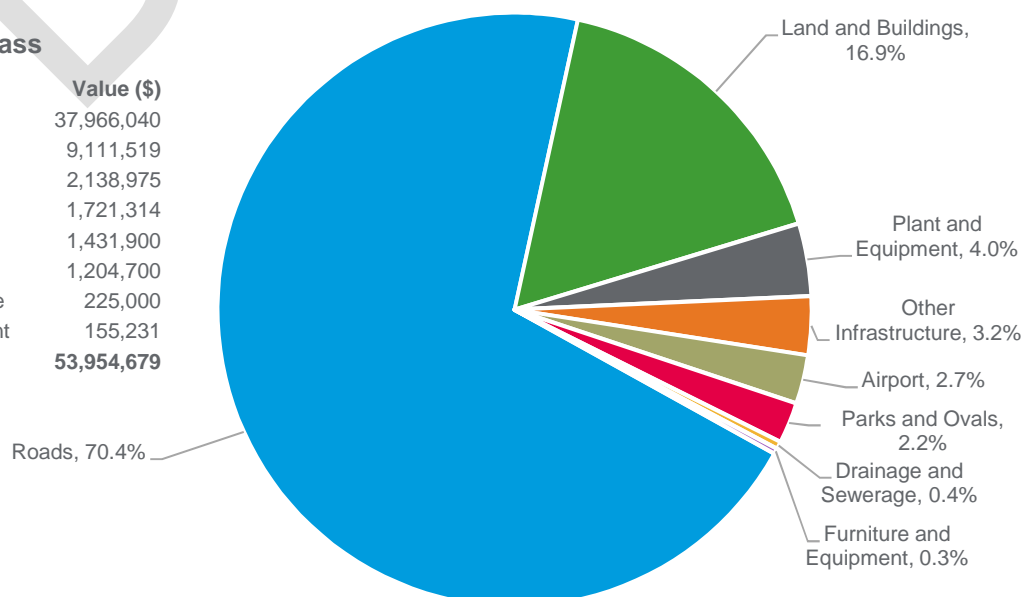
* - data obtained from www.mycouncil.wa.gov.au

2.9 Fixed Asset Information

The written down value of the Shire's fixed assets as at 30 June 2018 is \$54m. The table below shows the dollar value of each class while the chart below shows the percentage breakdown. The major asset group include the Shire's Road infrastructure at 70.4% of assets. Land and Buildings is the next largest group constituting 16.9% of assets. The remaining asset groups make up the remaining 12.7%.

Asset Value by Class

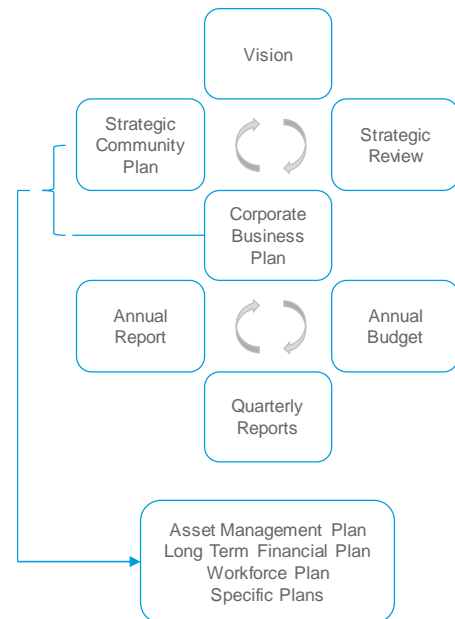
Class	Value (\$)
Roads	37,966,040
Land and Buildings	9,111,519
Plant and Equipment	2,138,975
Other Infrastructure	1,721,314
Airport	1,431,900
Parks and Ovals	1,204,700
Drainage and Sewerage	225,000
Furniture and Equipment	155,231
Total	53,954,679



3.0 Planning Process under the Framework

3.1 Introduction

The diagram opposite shows the cyclical nature of the Integrated Planning and Reporting Framework (IPR). The process begins by translating the community's vision into the Strategic Community Plan (SCP) and Corporate Business Plan (CBP), which are reviewed periodically. These plans are supported by the Strategic Resource Plans (SRP), including the Asset Management Plan (AMP), the Long Term Financial Plan (LTFP), the Workforce Plan (WP), and Specific Plans (SP). The second section outlines how the annual report and budget are linked to the CBP and feed back into it. The following SRP only includes the AMP and LTFP and was modelled from the audited financial statements and adopted budgets.



3.2 Methodology

This historical data was extrapolated over the period covered by the SRP in order to determine future operating revenue and expenditure. It was required to make assumptions used in the calculations due to the period extending over a large time frame. Therefore, it should be noted these assumptions create uncertainty and are likely to change over time. However, the IPR requires regular reviews which enables the Shire to reduce this uncertainty.

The planned renewals were determined based on the Life Cycle Cost or Whole of Life Cost of the assets. This method estimates the longest life of the asset based on the average cost required to sustain it. These costs include normal operating costs, maintenance costs, as well as the consumption of the asset (depreciation expense).

Funding for the planned renewals were based on estimations of future grants provided by external parties, contributions from the Shire's operating revenue, and through long term borrowings. It should be noted that as at reporting date no formal borrowing policy has been adopted by Council.

As mentioned above, there are risks associated with forecasting data over an extended time frame. Some additional risks include:

- Deferring asset renewals will increase the potential for an asset to become unavailable causing a decline in the level of service provided to the community;
- Grant funding differs from forecast due to timing or availability. Timing can cause issues as mentioned above, however, availability can affect the viability of related planned renewals; and
- The ability of the Shire to contribute to planned renewals from operating revenue due to unforeseen circumstances.

3.3 Strategically Important Assets

The Shire has classified certain assets as strategically important in order to meet the community's vision, the required level of service or due to statutory obligations. Therefore, these assets required significant consideration when developing the SRP to ensure the Life Cycle Costs were adequately funded. The Shire Depot and Heavy Plant and Equipment were identified as strategically important assets.

If resources become limited during the SRP, funding for these assets will be prioritised in order to increase the likelihood the assets are available to provide the required level of service.

3.4 Important Assets

Road maintenance and renewal remain a high priority for the Shire due to the strategic economic benefit the road network provides to the region and its stakeholders. As above, the provision of maintenance, renewal and upgrades for these assets remains dependent on external grant funding and the Shire's ability to contribute from its operating revenue.

3.5 Asset Management Strategy

Funding for the purchase of assets comes predominately from external sources such as grants and contributions. Also, the Shire understands the nexus between maintaining assets and effective life. Therefore, in developing the SRP, the Shire considered funding, maintenance, and effective life when projecting planned renewals. The risk related to implementing the asset management strategy is negligible due to the low number of important assets held by the Shire.

3.6 Long Term Financial Strategy

The Shire provides transport infrastructure, facilities, and community services which support the local region. The predominant stakeholders that will require future services include pastoralists, miners, local residents and tourists.

Historically, the Shire has received grants and contributions from external bodies including State and Federal Governments. This funding is expected to continue over the life of the SRP. However, if the funding was not available, the Shire would not be able to support current or planned expenditure based on its operating surplus. This highlights the importance of external funding regarding the Shire's ability to provide the current level of service to the community.

Although there is no expectation the Shire will become financially independent it can maintain the long term financial plan through external grants and contributions. To compliment external funding the Shire increased rate revenue in line with the historical three-year average, and will continue to monitor, and where possible, reduce expenditure in order to sustain financial viability.

Another source of funding available to the Shire is from borrowings. However, borrowings are forecast to remain at low levels throughout the SRP to allow the Shire to respond to sudden and unexpected expenditure requirements. This strategy also provides scope to leverage against future grant funding opportunities when, and if, they become available. Cash Backed Reserves can be utilised in place of borrowings should an opportunity present itself.

3.7 Key Assumptions

As mentioned above, the IPR and its components require assumptions due to the period it covers. Some of the key assumptions used to prepare the SRP include:

- The value of grants and contributions provided by external parties will remain consistent;
- The inflation rate (CPI) would remain stable;
- Population growth would not significantly change over the period;
- Economic conditions in Western Australia would remain positive;
- Growth in the mining and agriculture industries would stay relatively constant; and
- Existing assets will provide current and forecast levels of service.

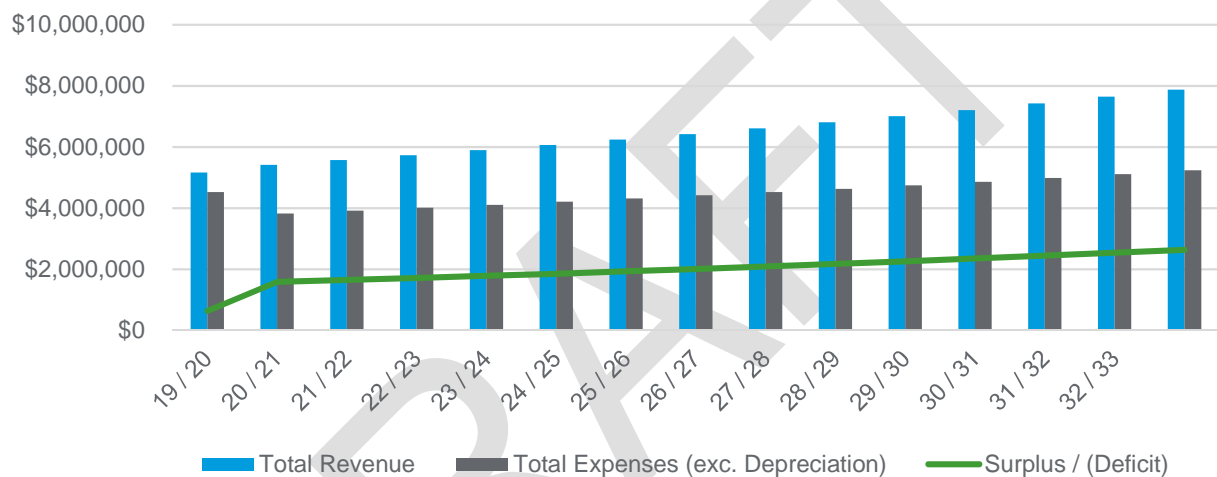
4.0 Operating Income and Expenses

4.1 Income Overview

The long term financial plan was forecast from the Shire's audited financial statements and adopted budgets. The model increased the data, such as revenue and expenses, in-line with inflation over the period, except rates which is discussed below. The forecasted financial statements are shown in Appendix 2.

The graph below shows the net surplus (green line) for each year after adding back the depreciation expense. The data does not include forecast capital income or expense. The increase in net surplus each year is expected due to most operating revenue and expenses increasing at the assumed inflation rate while rates were projected at a higher rate. The model also includes rental income from the Government Regional Officers Housing (GROH) which was also increased at the inflation rate. However, this would only have a minor impact on the surplus. The surplus reflects the Shire's contribution towards the capital expenditure over the life of the SRP.

Forecast Revenue and Expenses



4.2 Rate Revenue

The model averaged the growth in rates over the prior three financial years. Therefore, the average rate from 2014/2015 to 2017/2018 applied to rate revenue was 3.74%. The base revenue was also averaged over three years in order to maintain a consistent methodology. The averaged figure used in the model was approximately \$92,500 below the rate revenue collected in 2017/2018. Based on the modelled data, rates are expected to generate \$2.3m in 2018/2019, increasing to \$3.8m in the financial year 2032/2033.

4.3 Non-Operating Grants and Contributions

External grants and contributions are projected to remain relatively consistent over the SRP. The years where external funding is expected to be higher than normal include the following:

2019/2020

- \$2.0m for the Great Fingal Mine Office relocation

2020/2021

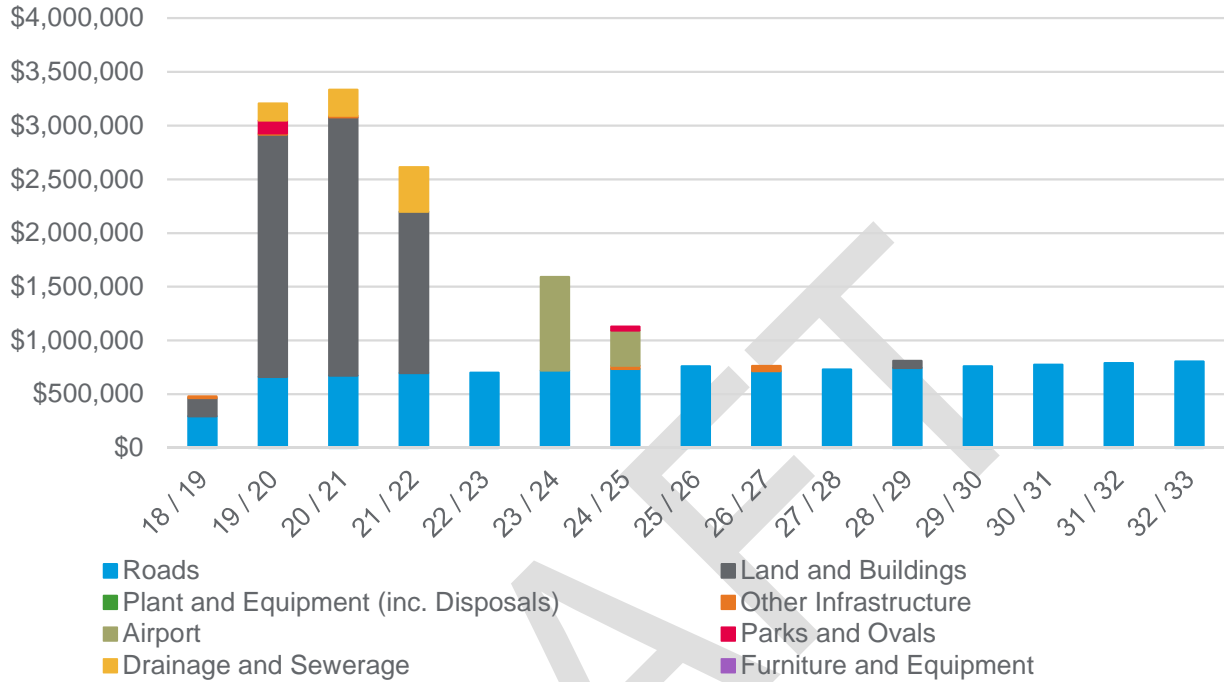
- \$2.0m for the Great Fingal Mine Office relocation

2021/2022

- \$2.0m for the Great Fingal Mine Office relocation

The graph below represents the external funding expected over the period. The Great Fingal Mine Office funding (grey bar) will be the largest external funding requirements over the SRP (see 2019/2020 to 2021/2022). The SRP also forecasts higher than normal funding will be required from 2023/2024 to 2024/2025 to fund the runway upgrade and storage facility at the Cue Airport. Plant and Equipment plus Furniture and Equipment will be funded by the Shire so require no external funding.

Forecast External Funding

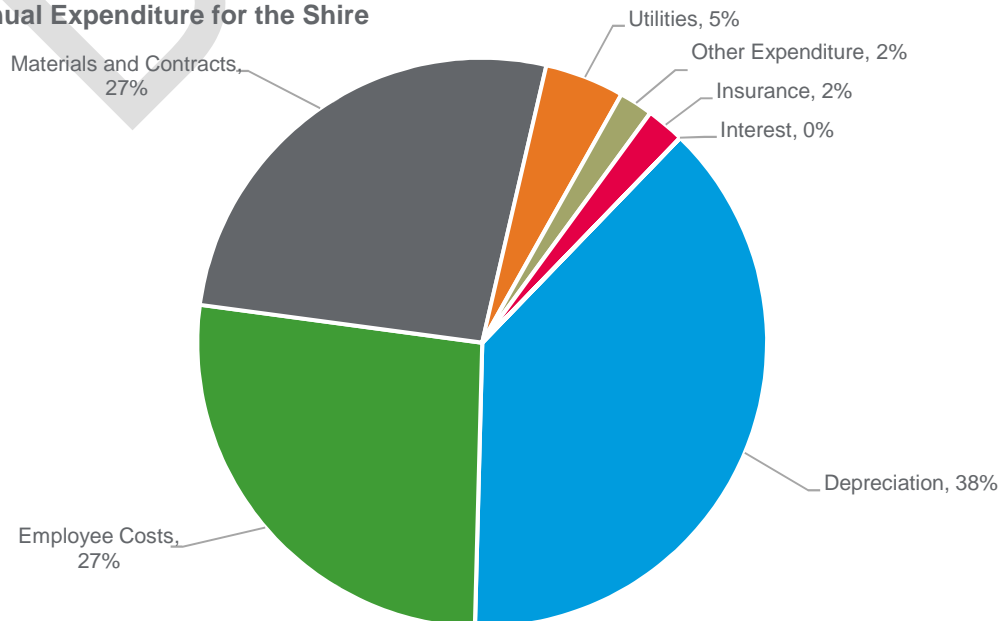


4.4 Expenditure Overview

The operating expenditure components of the SRP were modelled to remain relatively stable, including depreciation, and maintenance costs. Therefore, the key expenses effecting the Life Cycle of assets were assumed to have a low level of uncertainty, allowing the forecast expenditure to be increased by the inflation rate.

The graph below shows the 2017/2018 percentage of each expense compared to total expenditure.

2017/2018 Annual Expenditure for the Shire



4.5 Operating Expenses

In relation to the above-mentioned life cycle expenses, it was assumed expenditure costs would be relatively stable over the period. The Workforce Plan and Specific Plans will be completed in the next phase of the IPR process (see sections 10.2.1 and 10.2.2), however, they are both integral to the AMP and LTFP. Therefore, when modelling the data in the SRP, consideration was given to the WP and the SP knowing the SRP may need refinement when they are completed.

It was important to understand how these plans would impact operating expenses, including life cycle expenses, and provide for them in the SRP. At the time of reporting, the expected impact from these plans was believed to be minimal. The two life cycle expenses have been summarised in the following section, including a comparison against the planned asset expenditure for each year.

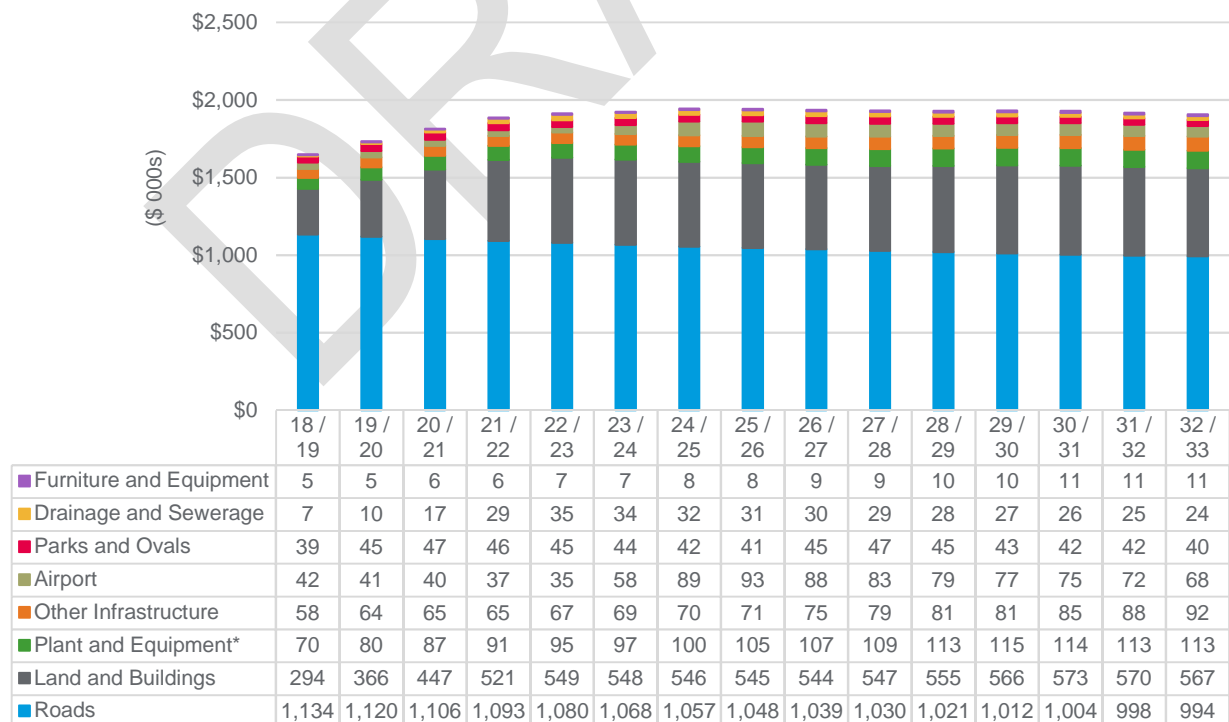
4.5.1 Life Cycle Expenses

The maintenance expense will differ for each asset and increase as the asset reaches the end of its useful life. Therefore, it is not feasible to model the data at an individual level, so forecast maintenance expenses were determined by asset class. The same principle applies to depreciation expense which was also forecast by asset class.

4.5.2 Summary

The maintenance expense for each class of asset is shown below in the graph. The combined cost of maintaining the Shire's roads and buildings averaged \$785,000 (83% of the total expense) over the SRP. The remaining asset classes average \$53,000 per year over the period (17% of the total expense). The average total expense for all asset classes is \$236,000. The table below the graph displays the annual expenditure by dollar value rounded to the nearest thousand (\$ 000s).

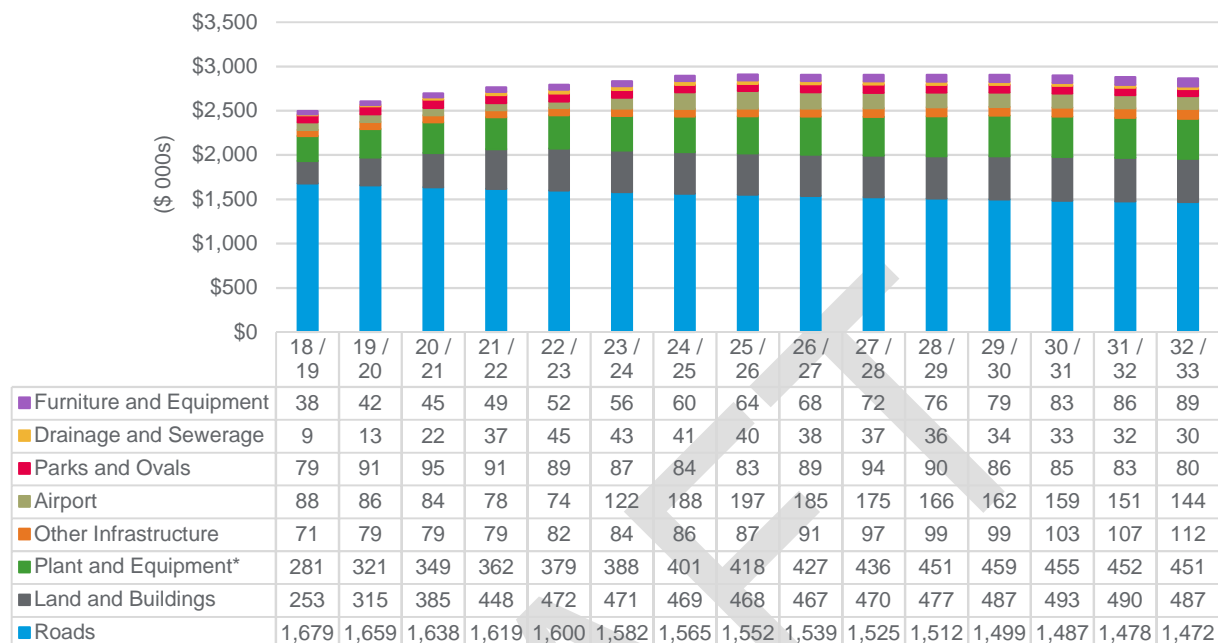
Maintenance Expense Summary



* - Including Disposals

The depreciation expense for each class of asset is shown below in the graph. The average annual expense for Roads over the SRP is \$1.6m. In comparison, the average expense for the remaining asset classes is \$180,000, and \$352,000 when all classes are combined. The table below the graph displays the annual expenditure by dollar value rounded to the nearest thousand (\$ 000s).

Depreciation Expense Summary



* - Including Disposals

4.5.3 Property, Plant and Equipment

The planned Property, Plant and Equipment (PPE) expenditure is shown in the following graphs at the full cost of the renewal (blue bar) and the net cost of the renewal (grey bar), which includes the disposal of assets.

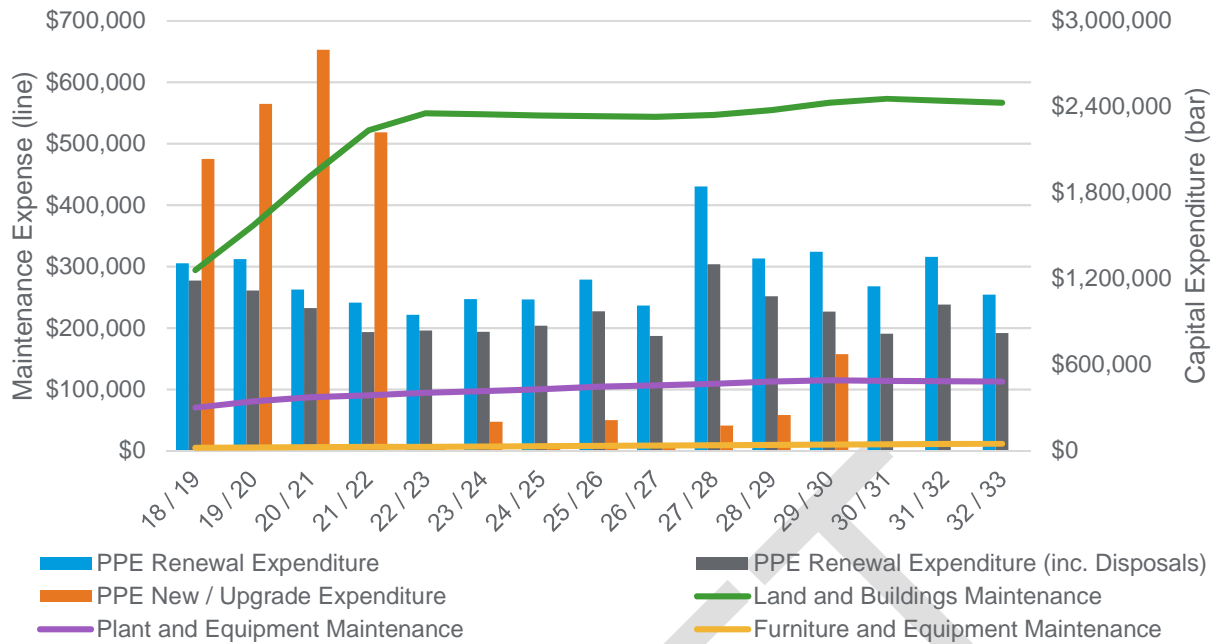
The initial capital expenditure is higher than normal mainly due to the relocation of the Great Fingal Mine Office (over \$6.0m) and construction of the GROH housing (\$0.9m). The increase in expenditure due in 2027/2028 relates to the replacement of staff housing and the planned improvements to the administration building. The total net value of planned expenditure for the SRP, including disposals, is \$25.6m or an average \$1.71m per year.

Maintenance Expense

The total forecast maintenance expenses for PPE, shown below on the graph, will increase up to 2022/2023 before stabilising after the Great Fingal Mine Office relocation. The cost to maintain Land and Buildings (green line) was calculated to be 83% of the total expense for PPE. Expenditure on maintaining this asset class is high due to the number of historical buildings in the Shire which cannot be replaced so must be maintained. The expenditure in 2027/2028 (blue and grey bars) relate to the replacement of staff housing and improvements to the administration office.

The maintenance expense was calculated within an upper and lower bound and included additions and disposals. The chart below displays the average of the upper and lower maintenance expense for each year (lines).

Maintenance Expense – Renewal and New / Upgrade Expenditure

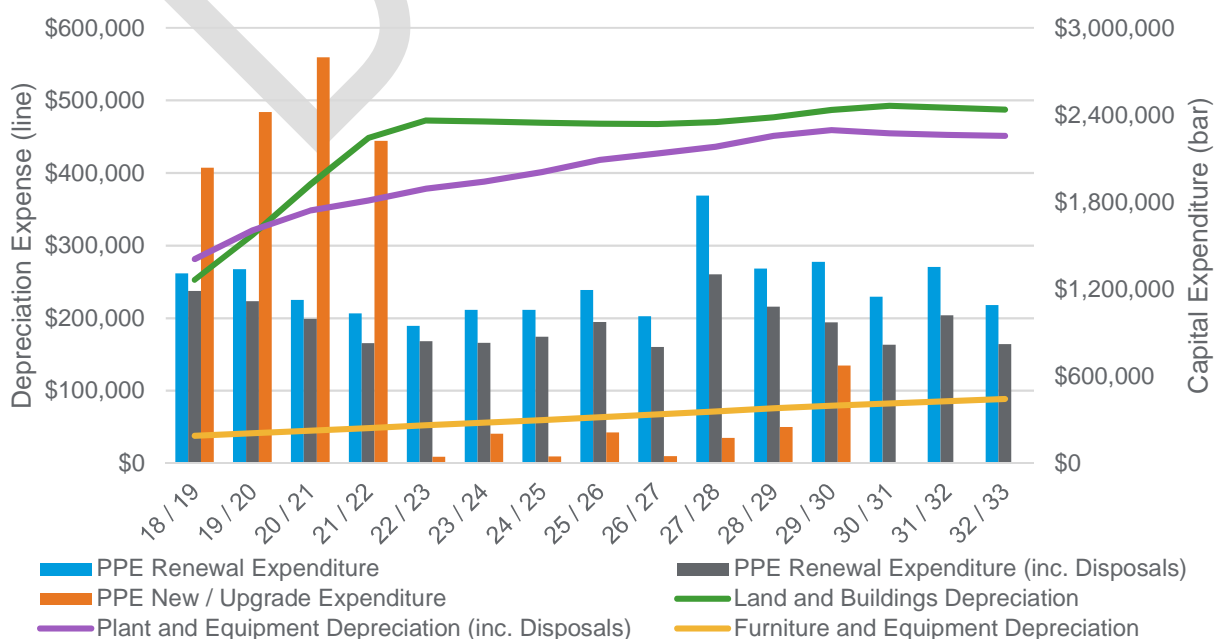


Depreciation Expense

The depreciation expense for Property, Plant and Equipment will vary over the life of plan due to additions and disposals each year. The total expense increases from \$0.6m in the first year to \$1.0m by 2032/2033.

The expense related to Buildings will increase significantly over the first four years due to the cost of relocating the Great Fingal Mine Office, the development of the GROH and pensioner housing, the planned Town Hall upgrade, the development of the Old Railway Building, and the refurbishment of the Old Goal (green line). The expense increases in 2027/2028 and 2029/2030 due to the planned expenditure in those years on staff (2027/2028) and pensioner housing (2029/2030). The planned expenditure on Plant and Equipment (P&E) and Furniture and Equipment (F&E) are forecast to remain steady over the SRP. Spending on P&E peaks in the years 2027/2028 and 2028/2029 before declining back to the long run average.

Depreciation Expense – Renewal and New / Upgrade Expenditure



4.5.4 Infrastructure

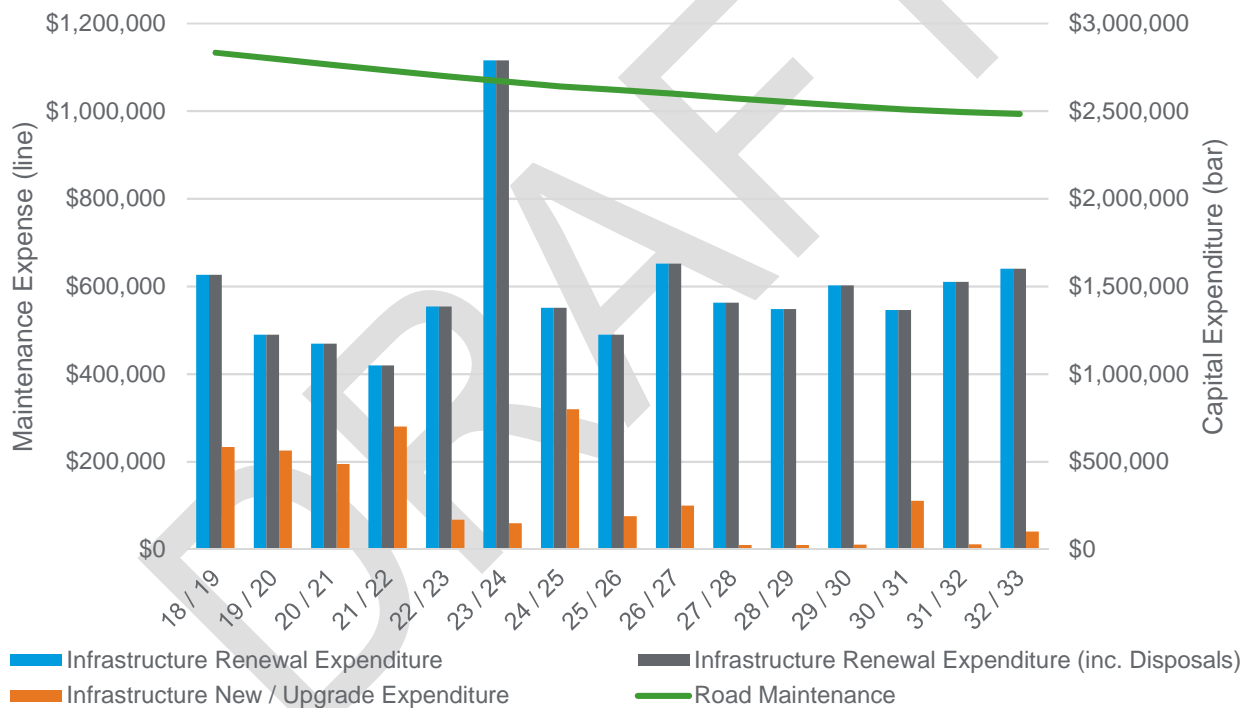
The planned Infrastructure expenditure is shown in the following graphs at the full cost of the renewal (blue bar) and the net cost of the renewal (grey bar), which includes the disposal of assets.

The planned expenditure on infrastructure is forecast to remain steady over the SRP. However, several years include once-off spending on specific projects including the upgrade to airport infrastructure in 2023/2024, the Alternative Energy projects in 2026/2027 and 2030/2031, and the Deep Sewerage System between 2018/2019 and 2021/2022. The total planned expenditure over the SRP is \$26.6m or an average \$1.77m per year.

Maintenance Expense

The maintenance expense for Roads (green line) is displayed separately due the annual expenditure being significantly higher when compared to the remaining infrastructure classes. The maintenance cost decreases over the period due to the higher level of renewal expenditure in the early years of the SRP. The maintenance expense was calculated within an upper and lower bound and included additions. The chart below displays the average of the upper and lower expense for each year (lines).

Road Maintenance Expense – Renewal and New / Upgrade Expenditure



The \$1.7m planned expenditure on the Airport in 2023/2024 (blue and grey bars) significantly impacts the maintenance expense for its asset class (green line). In comparison, the remaining expenditure over the SRP is low and therefore the impact on the expense is minor.

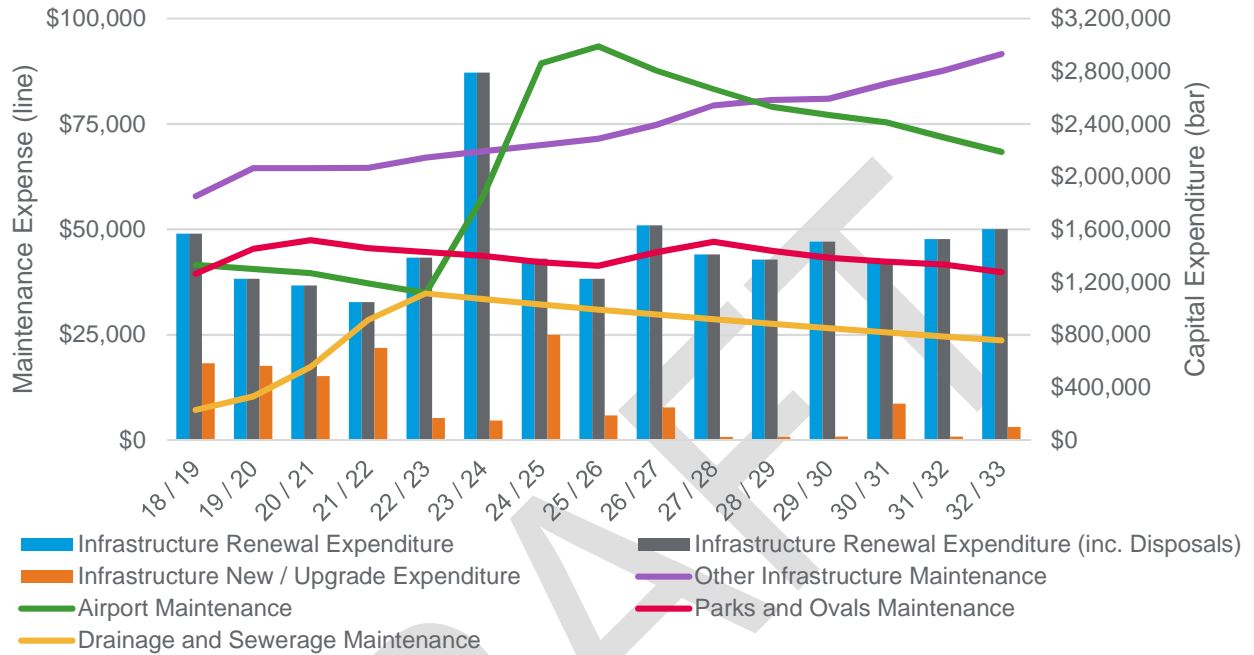
The planned additions to Other Infrastructure steadily increase the expense from 2021/2022 (purple line). This illustrates the planned expenditure is constant for this asset class over the SRP. The planned Alternative Energy projects in 2026/2027 and 2030/2031 increases the expense for those years.

Maintenance expenditure and planned renewals related to Parks and Ovals remain relatively stable over the period (red line). The above average expenditure on park upgrades in 2026/2027 is reflected by the increased expense for that year.

The maintenance cost for Drainage and Sewerage initially increases until 2022/2023 due to the planned deep sewerage expenditure from 2018/2019 to 2021/2022 (yellow line). It decreases from this year as no further expenditure is forecast for this asset class.

As above, the maintenance expense was calculated within an upper and lower bound and included additions. The chart below displays the average of the upper and lower maintenance expense for each year.

Maintenance Expense – Renewal and New / Upgrade Expenditure

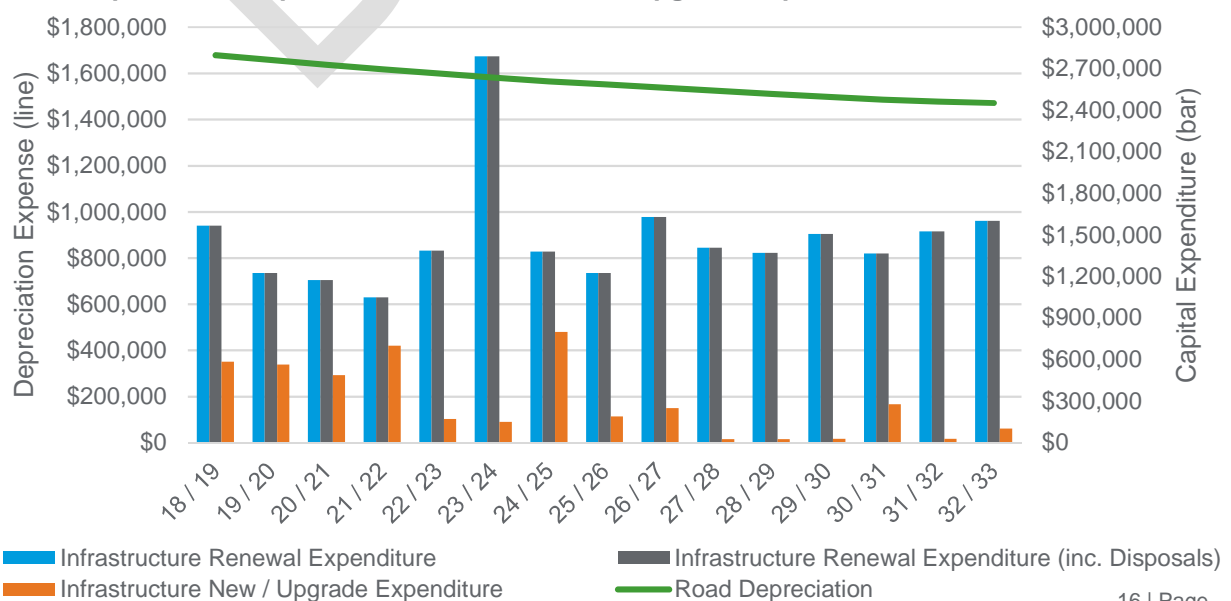


Depreciation Expense

The depreciation expense for infrastructure will vary over the life of plan due to additions each year. The total expense decreases from \$1.93m in the first year to \$1.84m by 2032/2033.

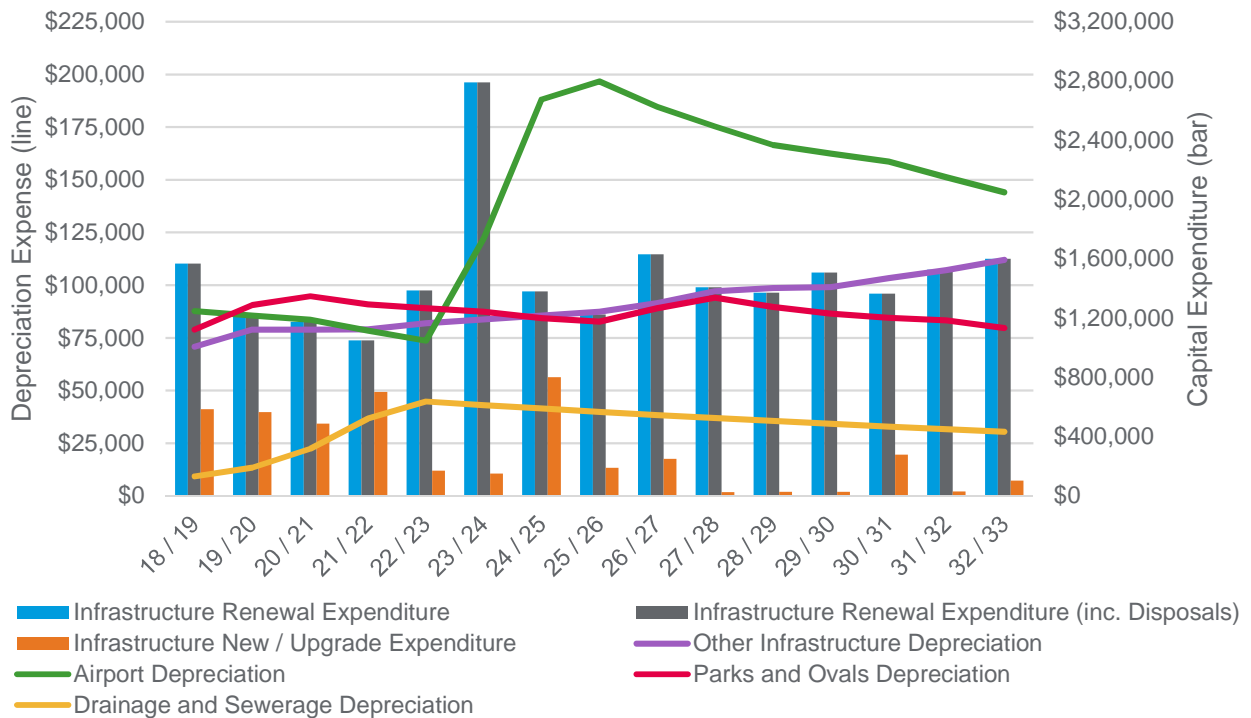
The chart below shows the depreciation expense for roads separately to the other infrastructure asset classes (green line). The expense declines from \$1.7m to \$1.5m because the planned renewal and new/upgrade expenditure declines slightly over the plan.

Road Depreciation Expense – Renewal and New / Upgrade Expenditure



The depreciation expense for the remaining infrastructure asset classes, shown below in the graph, are affected by the same once-off capital expenditure, such as the Airport upgrade, Alternative Energy projects, and Deep Sewerage System. Therefore, the cause for the movements in the expense are the same as for the corresponding maintenance expense.

Depreciation Expense – Renewal and New / Upgrade Expenditure



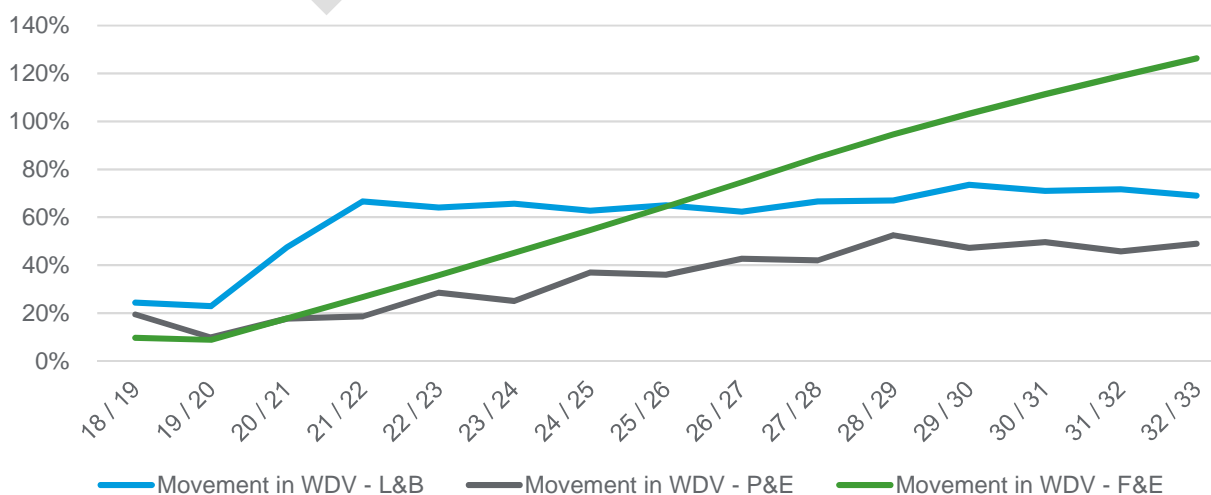
5.0 Capital Overview

5.1 Movement in Asset Value

Property, Plant and Equipment

The chart below shows the percentage movement in the written down value for Property, Plant and Equipment when comparing each year to 2018/2019. The movement in Land and Buildings initially increases due to the expenses mentioned previously, e.g. the Great Fingal Mine Office relocation. Plant and Equipment increases over the SRP until 2027/2028 when planned expenditure slightly decreases. The movement in Furniture and Equipment increases each year as there are no fluctuations in planned expenditure over the SRP.

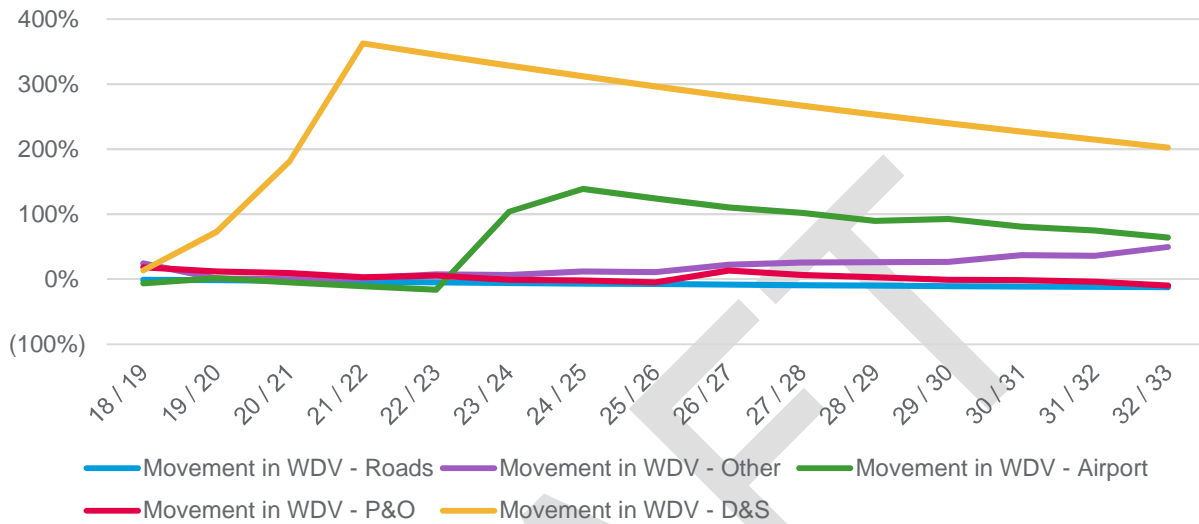
Movement in the Written Down Values



Infrastructure

The chart below shows the percentage movement in the written down value for infrastructure when comparing each year to 2018/2019. The significant increase in Drainage and Sewerage is caused by the deep sewerage expenditure at the beginning of the SRP. The movement for the airport class reflects the planned expenditure on the runway upgrade. Other Infrastructure and Parks and Ovals remain reasonably constant over the SRP as expected, while the written down value for Roads declines due to the planned decrease in expenditure toward the end of the period.

Movement in the Written Down Values

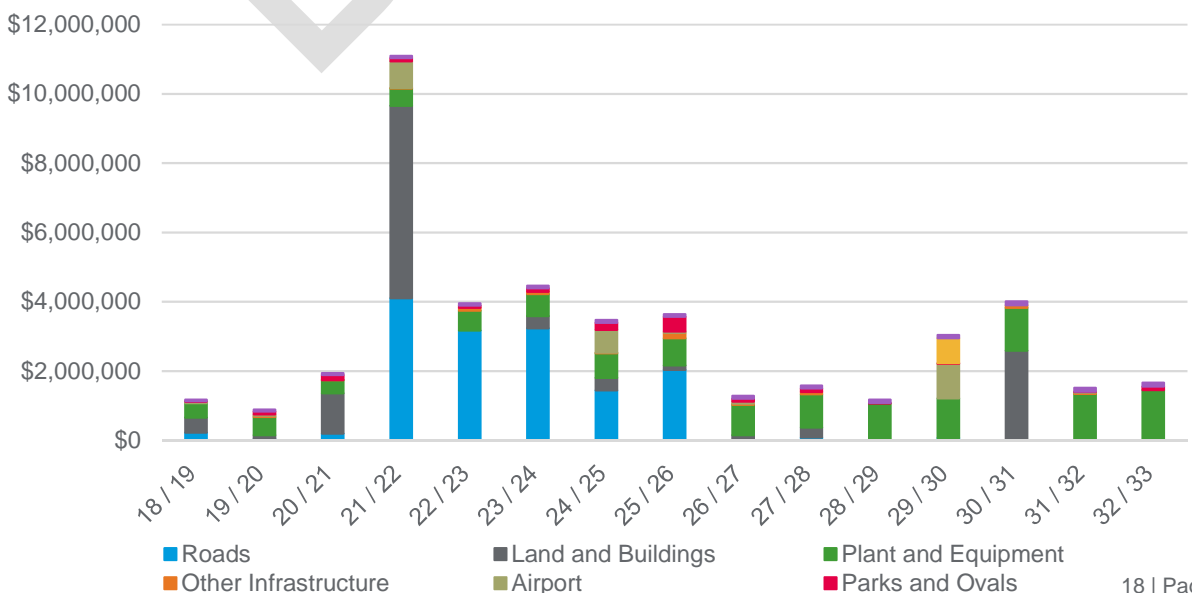


5.2 Required Renewal Expenditure by Class

The chart below illustrates the required expenditure on each asset class in order for the Shire to maintain its current level of service to the community. Therefore, the planned expenditure was based on the required renewals.

The required expenditure on Roads in 2021/2022 relates to spending on seals, followed by expenditure on unsealed pavement before returning to normal in 2025/2026. The large expenditure on Land and Buildings between 2020/2021 and 2021/2022 relates to expenditure on housing, the administration office, and historical buildings. Expenditure on housing is also higher than normal in 2030/2031 as shown below in the graph.

Required Renewal Expenditure by Class



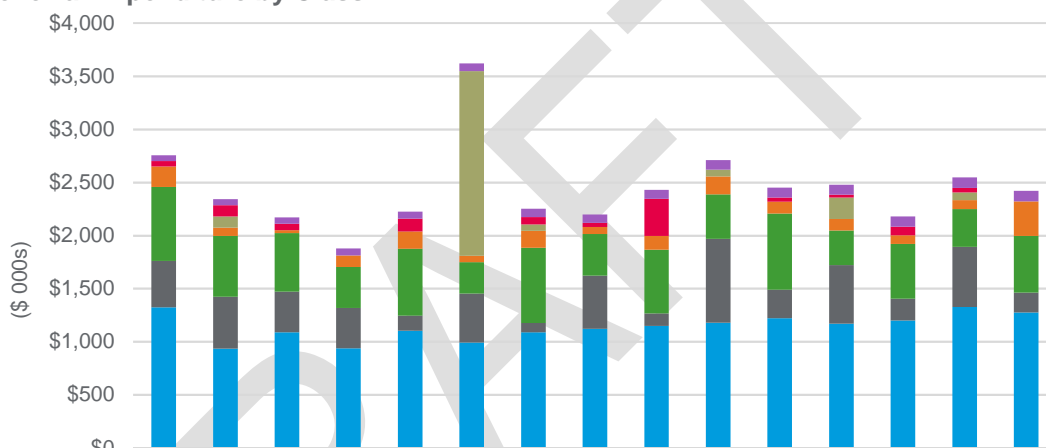
The year in which the above required renewals were allocated are estimated and can be affected by unforeseen events (see section 10). In certain circumstances planned and required expenditure could not be aligned due to prioritising certain projects and funding constraints. While there is risk the level of service is not achieved in these circumstances it does align with the Shire's strategy (see section 10).

Planned Renewal Expenditure by Class

The chart below shows the planned renewal expenditure over the life of the SRP. As the chart above shows, the required expenditure in several years is beyond the funding capacity of the Shire. This is especially noticeable in 2020/2021 and 2021/2022. Therefore, the expenditure was prioritised and allocated over the SRP to ensure funding will be available.

The above average expenditure in 2023/2024 relates to the Airport upgrade, and to staff housing in 2027/2028. The table below the chart show the dollar value of the expenditure rounded to the nearest thousand. More detailed information can be found in Appendix 1.

Planned Renewal Expenditure by Class



	18 / 19	19 / 20	20 / 21	21 / 22	22 / 23	23 / 24	24 / 25	25 / 26	26 / 27	27 / 28	28 / 29	29 / 30	30 / 31	31 / 32	32 / 33
Furniture and Equipment	53	57	60	64	68	72	76	80	85	90	92	94	96	99	101
Drainage and Sewerage	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Parks and Ovals	51	105	59	-	119	-	71	37	350	-	39	27	83	42	-
Airport	-	105	-	-	-	1,740	59	-	-	64	-	202	-	71	-
Other Infrastructure	193	79	27	110	164	58	160	67	131	166	112	108	83	85	326
Plant and Equipment*	696	573	551	386	630	298	707	392	599	419	718	325	513	356	532
Land and Buildings	438	487	383	379	141	460	88	501	116	792	269	551	207	565	188
Roads	1,322	935	1,088	938	1,103	992	1,088	1,121	1,149	1,178	1,220	1,170	1,199	1,328	1,275

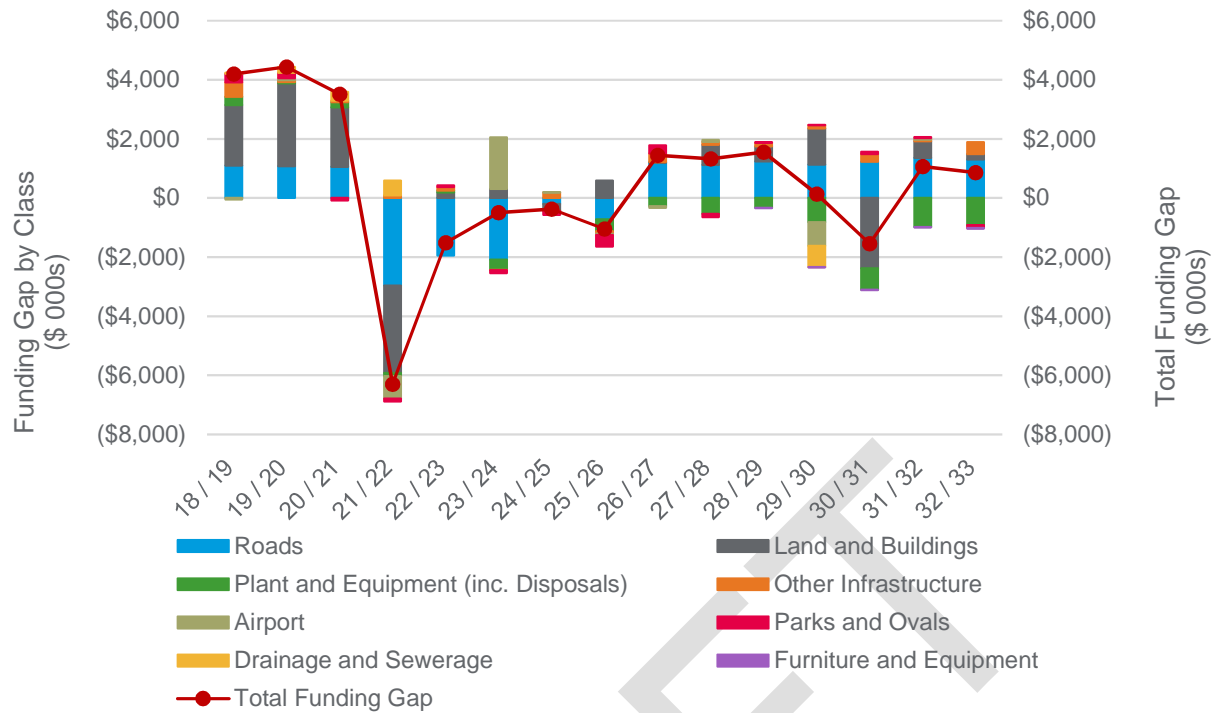
* - Including Disposals

Funding Gap

The following chart shows the difference between the required and planned renewal expenditure. As mentioned above there are certain circumstances where the two expenditures do not align.

As an example, the funding gap in 2021/2022 is greater than \$6.0m because required expenditure is significantly higher than planned expenditure. The ability to fund the required expenditure in this year is not feasible for the Shire. Except for the issues previously mentioned, and in section 10, the funding gap also affects the Shire's Asset Sustainability Ratio.

Funding Gap

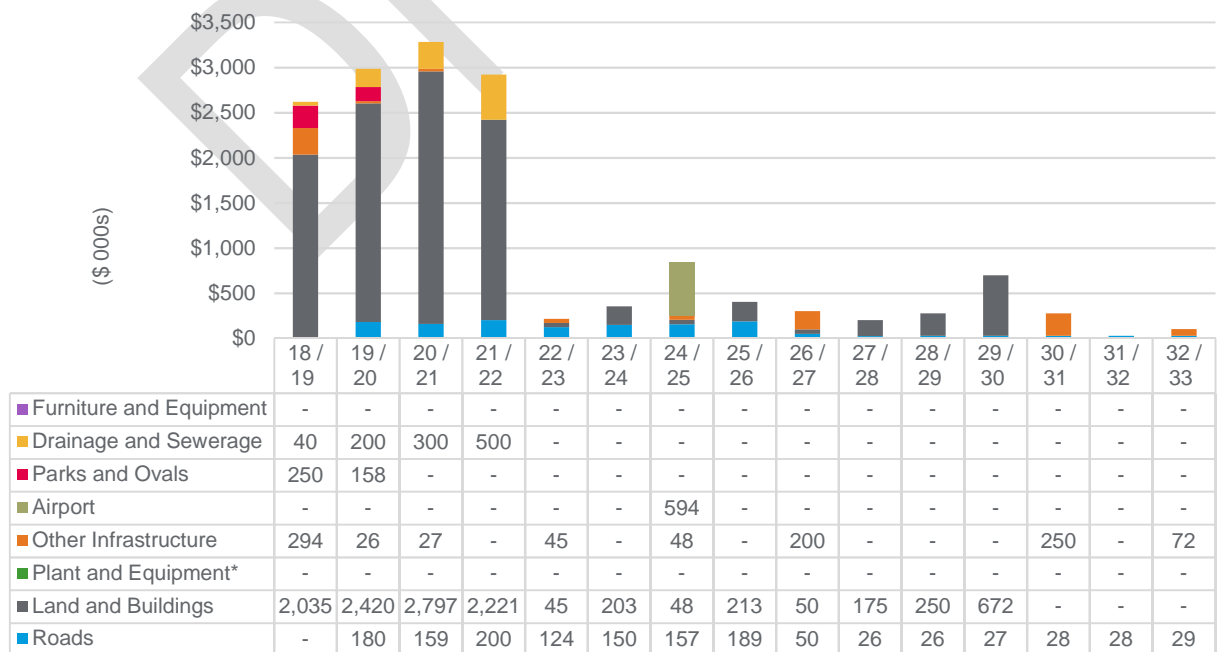


Planned New / Upgrade Expenditure by Class

The following chart highlights the planned new/upgrade capital expenditure over the period. The capital expenditure remains relatively consistent over the life of the SRP, except for the first four years.

The expenditure on Land and Buildings between 2018/2019 and 2021/2022 relate to the relocation of the Great Fingal Mine Office and the GROH housing. The table below the chart provides the dollar values for each asset class rounded to the nearest thousand. More detailed information can be found in Appendix 1.

Planned New / Upgrade Expenditure by Class



* - Including Disposals

6.0 Forecast Capital Projects

6.1 Capital Expenditure by Project

The following tables show the capital expenditure by project over the SRP for each asset class. Also, each asset class has been categorised showing whether the expenditure is renewal or new/upgrade. Please see Appendix 1 for further information.

Land and Buildings

Asset Class	Project	Total Expenditure (\$ 000s)
New / Upgrade	Great Fingal Mine Office	6,000
	Heydon Place Industrial Development	1,391
	Tourist Park House and Office	350
	GROH Houses	980
	Pensioner Housing Development	1,313
	Staff Unit Housing Development	477
	Austin St Development	156
	Museum	361
	Sub Total	<hr/> 11,028
Renewal	Staff Housing	594
	Replacement of Existing Staff Housing	2,358
	Town Hall Upgrades	315
	Town Hall Landscaping	131
	Post Office Renovations	108
	Historic Cottage Renovations	77
	Bishops House Renovations	69
	Admin Building - Improvements & Replacements	669
	Municipal Chambers Redevelopment	196
	Old Railway Building Redevelopment and Youth Centre	651
Old Jail Refurbishment	399	
Sub Total	<hr/> 5,567	
Total Land and Buildings		16,695

Plant and Equipment

Asset Class	Project	Total Expenditure (\$ 000s)
New / Upgrade	No Expected Expenditure	0
	Sub Total	<hr/> 0
Renewal	Net Plant Replacement	7,696
	Sub Total	<hr/> 7,696
Total Plant and Equipment		7,696

Furniture and Equipment

Asset Class	Project	Total Expenditure (\$ 000s)
New / Upgrade	No Expected Expenditure	0
	Sub Total	<hr/> 0
Renewal	Staff Housing and Office Equipment	1,188
	Sub Total	<hr/> 1,188
Total Furniture and Equipment		1,188

Roads

Asset Class	Project	Total Expenditure (\$ 000s)
New / Upgrade	Rifle range Road Sheeting	55
	Cemetery Road Seal	26
	Footpath Construction - Regional Bicycle Network	1,292
	Sub Total	1,373
Renewal	MRWA Construction - RRG	3,308
	Roads to Recovery	6,595
	Construction - Muni Funds Roads	4,203
	Cue-Berringarra Road	1,739
	Wondinong Road Shoulders	368
	Beringarra Wyah Pool Realignment	108
	Grid Widening Program	785
	Sub Total	17,105
Total Roads		18,479

Airport

Asset Class	Project	Total Expenditure (\$ 000s)
New / Upgrade	Aircraft Storage and Refuelling Facilities	594
	Sub Total	594
Renewal	Cue Airport Runway Upgrade	2,240
Sub Total		2,240
Total Airport		2,834

Infrastructure Other

Asset Class	Project	Total Expenditure (\$ 000s)	
New / Upgrade	Toilets at Cemetery	115	
	Waste Oil and Recycling Initiatives	79	
	RV Site	50	
	Oasis Visitor Parking Project	23	
	Eco Trail Development	165	
	Alternative Energy Development	450	
	Tourist Park Expansion and Improvement	80	
	Sub Total	962	
	Renewal	Waste Site - Fencing and Improvements	267
		Waste Oil and Recycling Initiatives	300
RV Site		96	
Oasis Visitor Parking Project		167	
MRVC Dog Fence Development		210	
Tourist Park Expansion and Improvement		535	
Streetscape		293	
Sub Total		1,868	
Total Infrastructure Other		2,830	

Parks and Ovals

Asset Class	Project	Total Expenditure (\$ 000s)
New / Upgrade	Playground and Outdoor Fitness Equipment	258
	Skate Park	150
	Sub Total	408
Renewal	Water Park	147
	Park Upgrades	527
	Oval Infrastructure	230
	Resurface Sports Courts	79
	Sub Total	983
Total Parks and Ovals		1,391

Drainage and Sewerage

Asset Class	Project	Total Expenditure (\$ 000s)
New / Upgrade	Deep Sewerage System	1,040
	Sub Total	1,040
Renewal	No Expected Expenditure	0
	Sub Total	0
Total Drainage and Sewerage		1,040

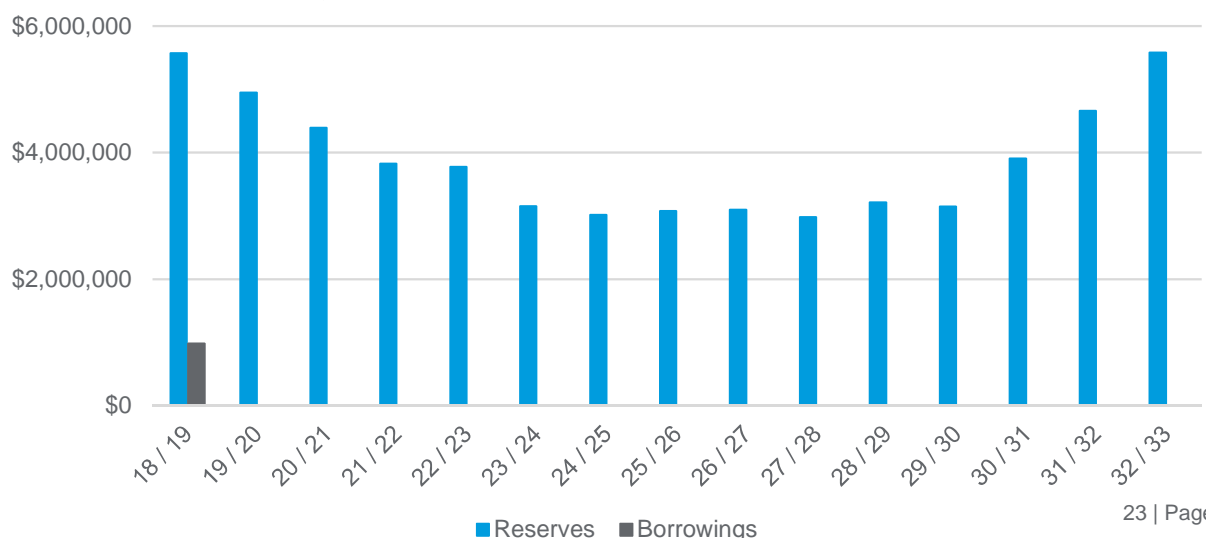
7.0 Financing Overview

7.1 Cash Backed Reserves and Borrowings

The Shire will borrow funds in 2018/2019 and draw upon its cash backed reserves over the SRP to help fund capital acquisitions. The following chart displays the closing balance each year for reserves (blue bar) plus the amount borrowed (grey bar).

The cash backed reserves will decline from \$5.6m in 2018/2019 to \$3.0m in 2027/2028. Following this period, cash backed reserves are forecasted to increase to the final year of the SRP. The closing balance in 2032/2033 is \$5.6m. The Shire will borrow \$980,000 in 2018/2019 to fund the GROH housing. The loan is expected to be fully amortized by 2028/2029. Please see Appendix 3 for more information.

Borrowing and Reserves



8.0 Risk Management

8.1 Risk Management

The Shire provides a range of services and facilities which exposes it to risk. For example, the risk associated with damage to assets or financial risk related to borrowing. The Shire will prepare a detailed risk management plan in the next phase of the IPR process (see section 10). The current risk management policy is briefly outlined below.

To mitigate the risk to asset damage the Shire regularly reviews the insurance coverage to ensure the level is adequate to protect its assets. The Shire's insurer is the Local Government Insurance Service (LGIS). Regarding financial risk, the Shire follows the Financial Management Regulations, which requires surplus funds and cash backed reserves to be invested in term deposits, in either an authorised deposit taking institution or in Treasury bonds.

The Shire employs or contracts with experienced, and if needed, qualified people where there is a high risk of injury. The Shire also provides employees and contractors with equipment and training to ensure there is minimal risk to them, the community and the Shire. The next phase of the IPR process includes a detailed Workforce Plan (see section 10).

8.2 Assumptions

The following lists the main assumptions made when forecasting the asset management and the long term financial plan. These include:

- The inflation rate was set at 2.5%;
- Rates would continue to increase in-line with the three-year average;
- The depreciation rate by class would remain similar to the three-year average;
- The external funding in the SRP would be the minimum amount raised;
- No significant expenditure would be required except for what has been planned; and
- Operating funds would remain stable over the SRP.

9.0 Monitoring and Performance

9.1 Monitoring

The Shire will perform a desktop review every second year to ensure the SRP is meeting expectations. The SRP will be adjusted for any discrepancies at this time which will ensure the strategic goals are met. Further, the SRP will also be reviewed during the preparation of the annual budget and financial report.

9.2 Performance Monitors

The Shire will use the following financial ratios to monitor the performance of the asset management and long term financial plan. More information is provided in Appendix 4.

9.2.1 Current Ratio

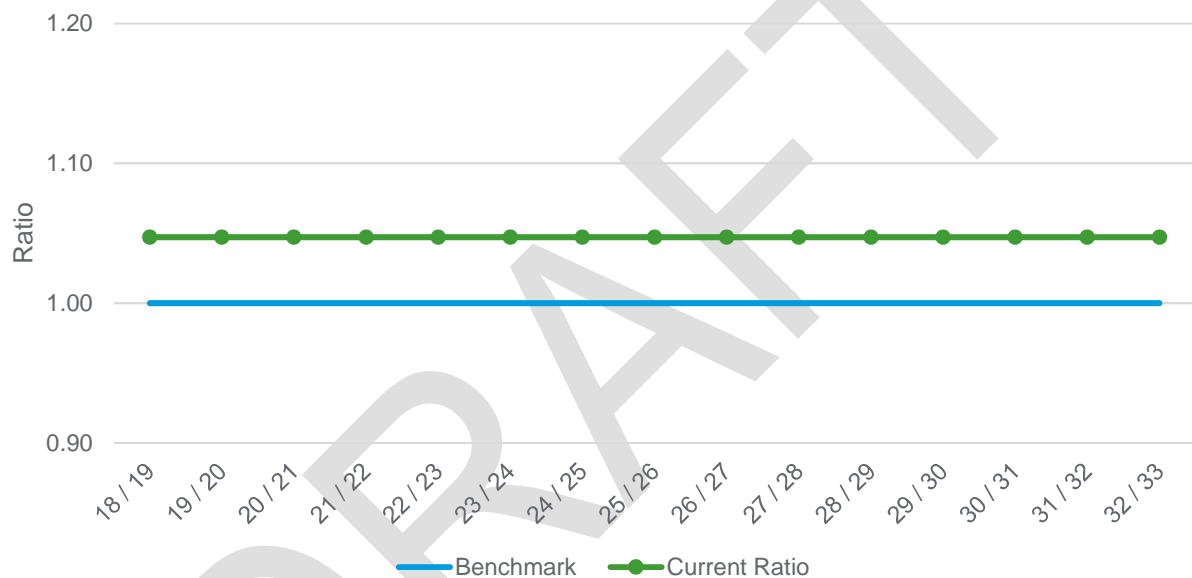
The current ratio measures the ability of the Shire to pay its current liabilities using its current assets. The ratio excludes restricted assets and related liabilities. The formula for the current ratio is shown below.

Current Ratio Formula

$$\frac{\text{Current assets minus restricted assets}}{\text{Current liabilities less liabilities associated with borrowings and restricted assets}}$$

The graph below shows the Shire's forecast current ratio over the life of the SRP (green line). The ratio remains constant over the life of the SRP due to the appropriate use of reserves to fund planned expenditure.

Current Ratio



9.2.2 Own Source Revenue Ratio

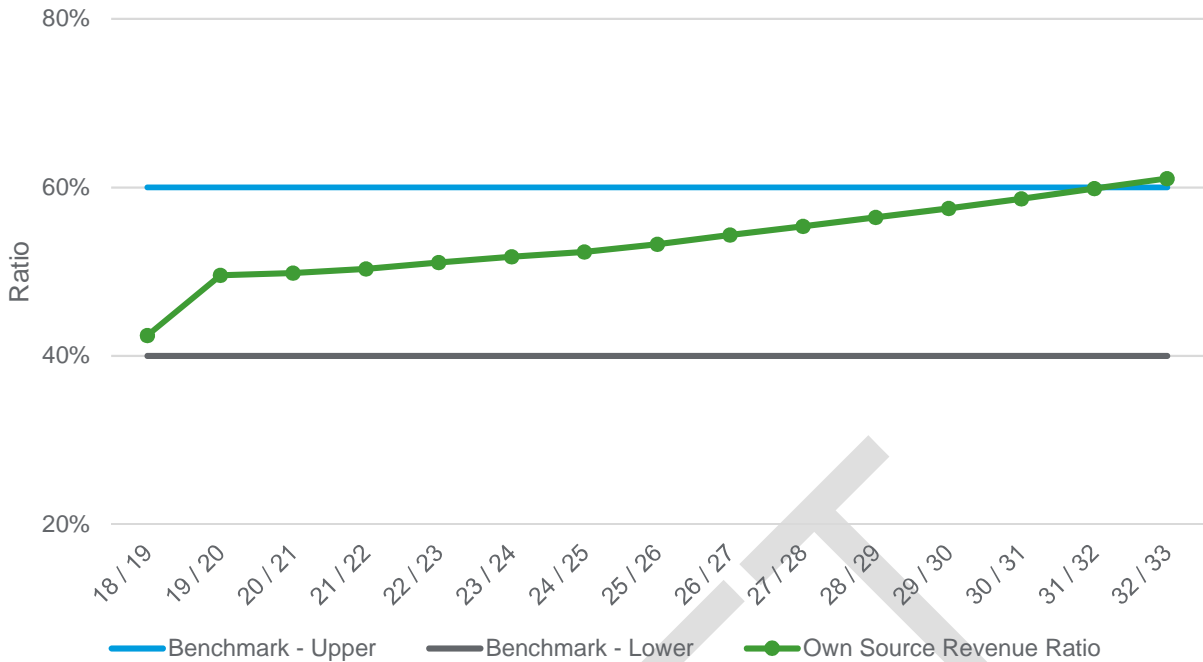
The own source revenue ratio shows whether the Shire can cover its operating expenses only using internal revenue. Therefore, operating grants and contributions are excluded from this ratio. The formula for the ratio is shown below.

Own Source Revenue Ratio

$$\frac{\text{own source operating revenue}}{\text{operating expenses}}$$

The graph shows the Shire's ratio will increase over the SRP and will remain within the benchmark until the final year. The value is lower in 2018/2019 due to the expenditure related to the accrued income from 2017/2018. An increasing ratio means the Shire's revenue is increasing faster than its expenses, and its ability to fund expenses internally is improving.

Own Source Revenue Ratio



9.2.3 Operating Surplus Ratio

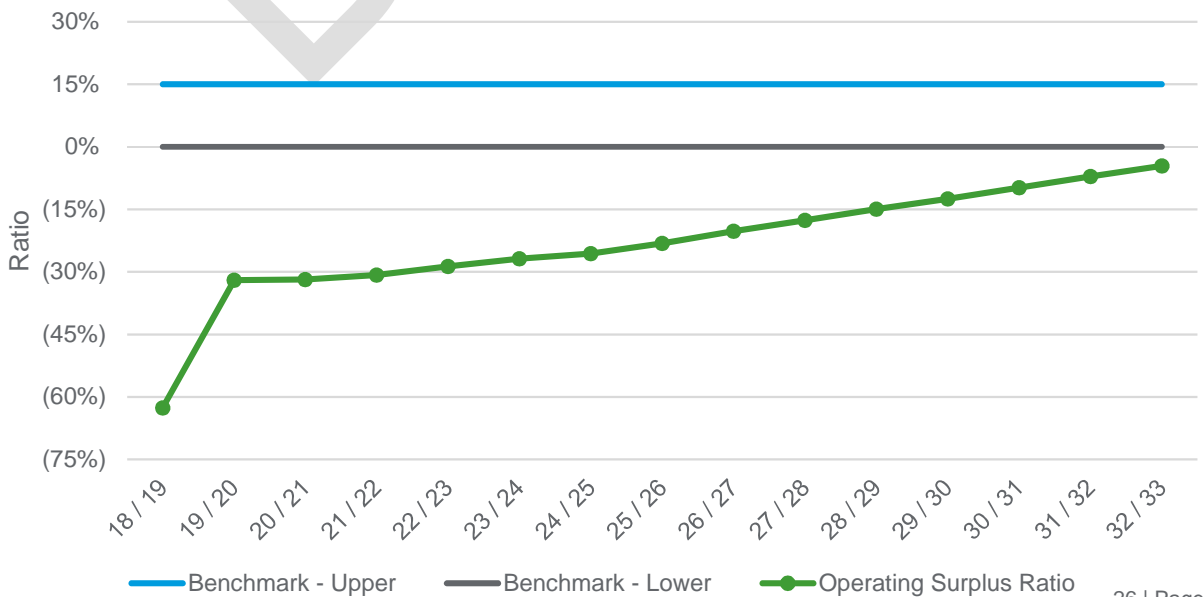
The operating surplus ratio measures the local government’s ability to cover its operational costs plus retain a surplus used to contribute to capital expenditure. The formula for the ratio is shown below.

Operating Surplus Ratio

$$\frac{\text{operating revenue minus operating expenses}}{\text{own source operating revenue}}$$

The graph shows the ratio is currently below the benchmark range and is expected to improve over the SRP. Similar to the Own Source Revenue Ratio, it shows the expenditure required in 2018/2019 related to the accrued income from 2017/2018, as well as, the financial health of the Shire improving over the SRP.

Operating Surplus Ratio



9.2.4 Debt Service Coverage Ratio

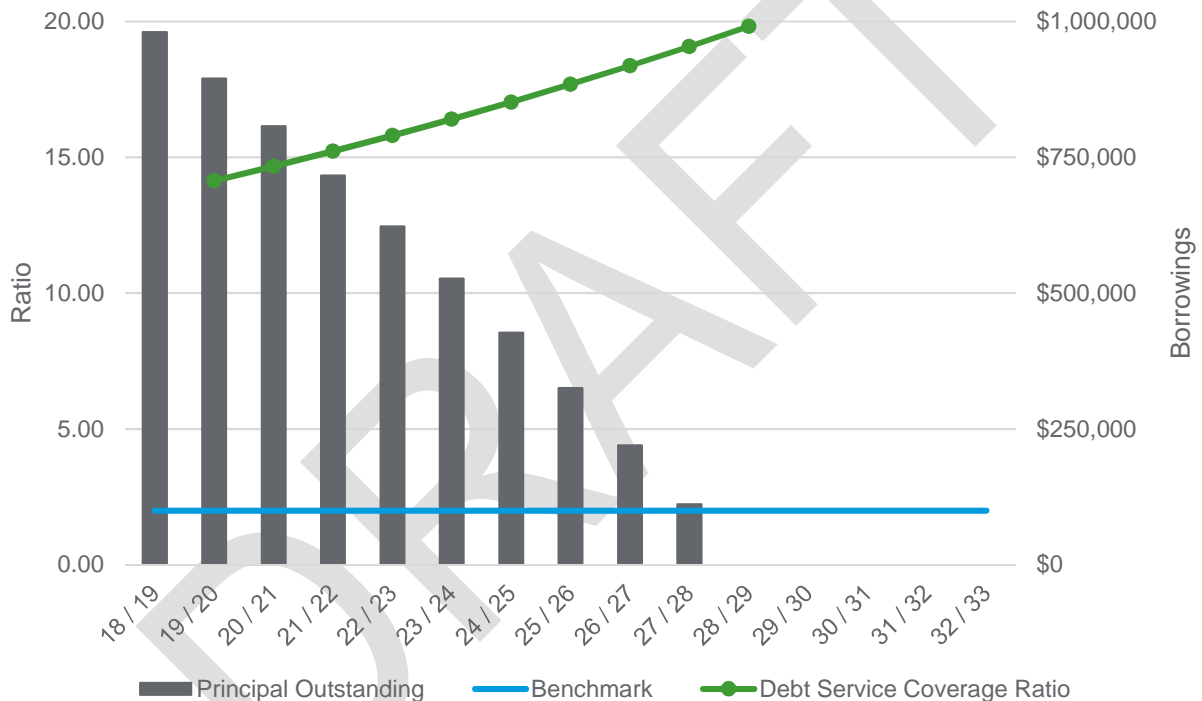
The debt service coverage ratio measures the local government's ability to repay its debt based on liquidity when compared to its total debt obligation. The formula for this ratio is shown below.

Debt Service Coverage Ratio

$$\frac{\text{operating surplus before interest and depreciation}}{\text{principal and interest}}$$

The ratio is above the benchmark which shows the Shire should have no problem funding the principal and interest each year. The ratio increases because the operating surplus (before interest and depreciation) is expected to increase over the corresponding period. The ratio only covers the period of the SRP that includes the Loan.

Debt Service Coverage Ratio



9.2.5 Asset Consumption Ratio

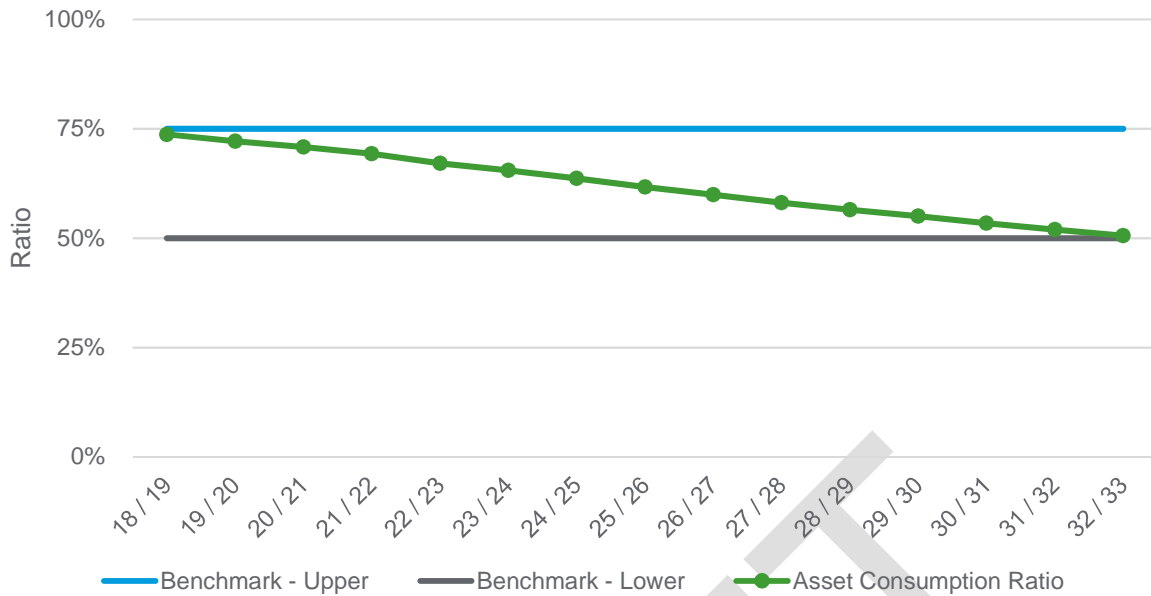
The asset consumption ratio is a measure of the condition of a local government's physical assets, by comparing their age with their replacement cost. The ratio highlights the aged condition of a local government's stock of physical assets.

Asset Consumption Ratio

$$\frac{\text{depreciated replacement cost of assets (written down value)}}{\text{current replacement cost}}$$

The ratio remains within the benchmarks over the life of the SRP. It declines each year as expected due to the reduced planned expenditure towards the end of the SRP when compared to the first few years.

Asset Consumption Ratio



9.2.6 Asset Sustainability Ratio

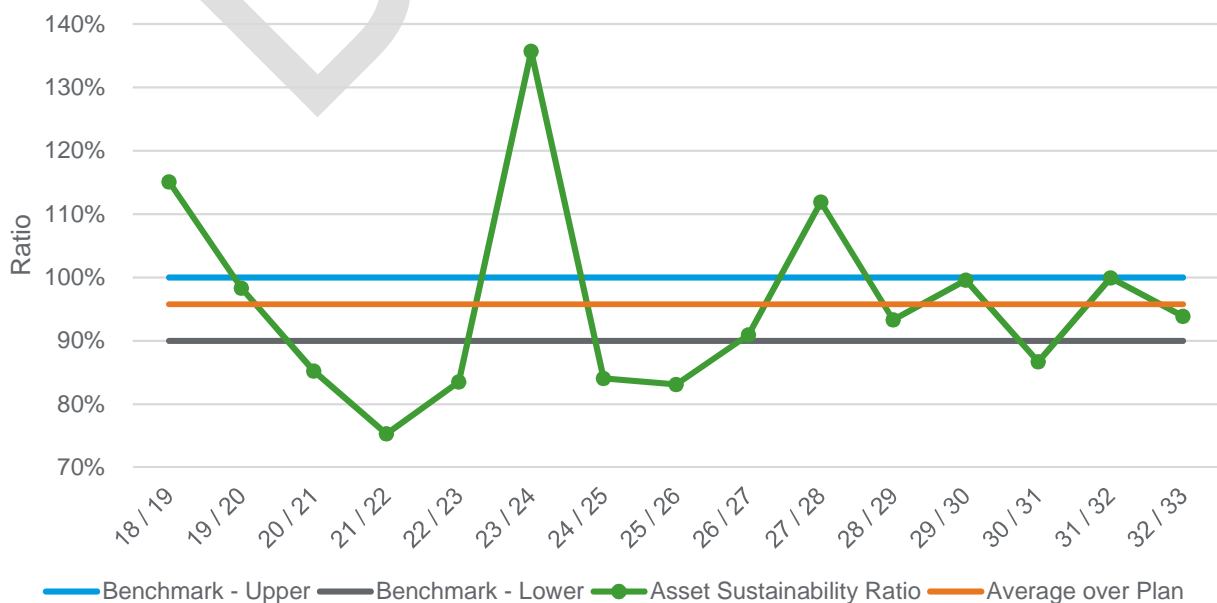
The asset sustainability ratio shows whether assets are being replaced at the end of the useful life. This assists to ensure the Shire can maintain its level of service. The formula for this ratio is shown below.

Asset Sustainability Ratio

$$\frac{\text{capital renewal and replacement expenditure}}{\text{depreciation expense}}$$

The ratio fluctuates as expected due to the uneven planned expenditure each year. For example, the \$1.7m planned expenditure on the airport upgrade in 2023/2024 can be seen by the spike in the green line. As a comparative, the orange line shows the average expenditure over the life of the SRP which falls within the benchmarks.

Asset Sustainability Ratio



9.2.7 Asset Renewal Funding Ratio

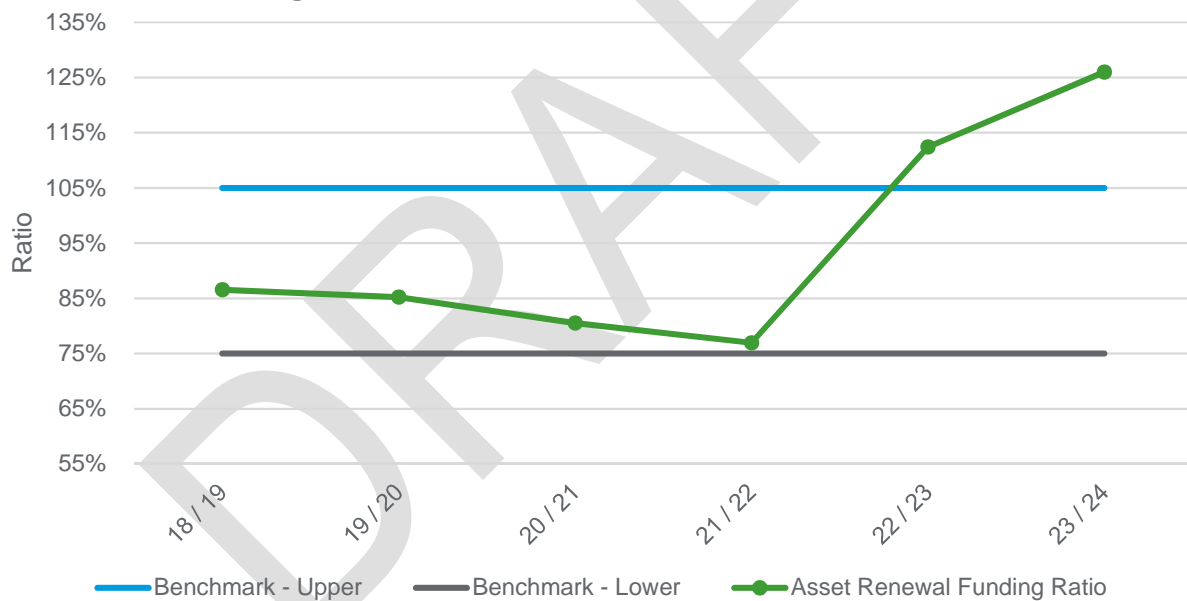
The asset renewal funding ratio provides a measure of a local government's ability to fund asset renewal and replacements in the future. The basis of the calculation sums the planned and required renewals over a ten-year period and discounts it back to the first year. This is the net present value of planned capital or the total sum of expenditure in today's money. The formula for this ratio is shown below.

Asset Renewal Funding Ratio

$$\frac{\text{NPV of planned capital renewals over 10 years}}{\text{NPV of required capital expenditure over 10 years}}$$

The ratio is only shown over the first five years because ten years forward from the fifth year is the end of the SRP. The graph below shows the ratio remains within the benchmarks until 2021/2022 before exceeding the upper benchmark over the last two years. The increase is caused by the decline in required renewals toward the end of the SRP compared to the slight decline in planned renewals. The decline towards the lower benchmark in 2021/2022 is expected due to the significant required renewals in 2021/2022, which distorts the ratio.

Asset Renewal Funding Ratio



10.0 Improvement Plan

10.1 Strategic Resource Improvement Plan

The core areas of the IPR framework require review and improvement over the SRP in order to ensure the strategic goals are met. This includes continuous review and improvement of the AMP and LTFFP, including a review of the level of service provided by the Shire. Where appropriate, the review includes feedback from the community which helps ensure the SRP remains relevant and feasible. The level of service incorporated into the SRP is discussed in more detail below.

10.1.1 Service Level

The level of service the Shire provides to the community is an important part of the overall Strategic Plan. The AMP and LTFP based the current level of service provided to the community as the minimum requirement when planning capital expenditure over the life of the SRP. Further, the level of service, as defined in the IPWEA 2006, should be considered contextually under the technical and community categories.

The technical level of service relates to the assets tangible or physical attributes. For example, a sealed road provides a higher level of service compared to an unsealed road. The sealed road can be further defined by its condition such as cracks, potholes, or line markings. In this regard, the SRP considered the current condition of the sealed road, set this as the minimum requirement, and planned expenditure to improve it over the period.

The community level of service relates more to an assets intangible or social attributes, such as safety, aesthetics, and the impact on the environment. Some examples of community service levels include the aesthetics of current streetscaping, or the environmental impact of waste oil sites.

The two categories are not mutually exclusive and were considered together when planning expenditure. As an example, the following illustrates how the SRP considers both categories when planning required curbing expenditure for Streetscaping. The current level of service provided by Streetscape is satisfactory in relation to the community category. The streetscape includes curbing which is currently clean, has minor cracking, and has incorporated adequate drainage. The SRP considers this to be the minimum level of service and models the capital expenditure required to maintain it at current levels, to replace it at the end of its useful life (i.e. maintenance cost is higher than replacement cost), and to improve it.

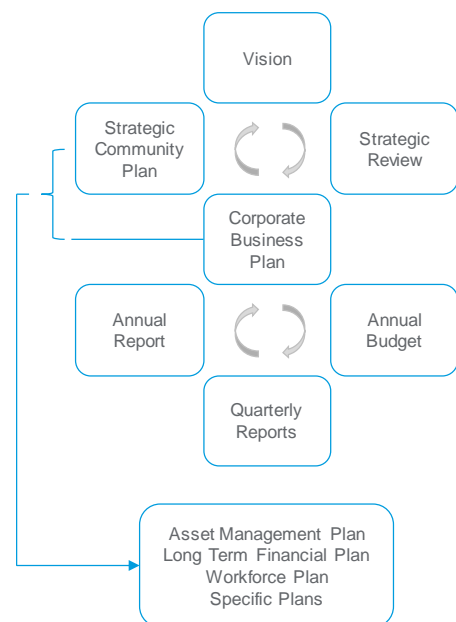


10.2 Next Phase

The next phase of the IPR process includes the development of the Workforce and Specific Plans. While these plans affect the Strategic Community Plan, they link more closely to the Corporate Business Plan.

The CBP documents the planning requirements for the first four years of the SCP. It should be reviewed annually and amended as needed, which flows through to the Workforce and Specific plans, as well as, the AMP and LTFP.

The diagram opposite illustrates how the above-mentioned plans fit into the IPR process. As seen in the box at the bottom of the diagram the next phase includes the WP and SP as the AMP and LTFP are provided by this report.



10.2.1 Workforce Plan

The focus of the WP relates to the level and structure of human resources required to successfully meet the requirements outlined in each section of the IPR process. The WP affects the AMP and LTFP and was considered on a basic level in the preparation of them. Therefore, once the WP is complete the Shire may need to amend the AMP and LTFP. To illustrate the link between these plans, the Shire may need to provide housing to the staff as outlined in the WP. This housing will need to be constructed new, maintained, and replaced. Therefore, the AMP and LTFP will need to reflect these requirements.

10.2.2 Specific Plans

The following briefly outlines additional plans or policies the Shire will develop to ensure the success of the IPR.

Risk Management

A risk management (RM) plan identifies, analyses, and evaluates the risks associated with the ability to perform each section of the IPR. For example, a risk the RM may identify relates to the approval of grant funding for a planned project. If this occurs it affects all sections of the IPR and amendments would need to be made. The RM will analyse these effects and evaluate the impact it would have on providing the SRP. The RM would also include alternatives and solutions to mitigate the risk, such as the potential to delay the project until funding is secured, additional maintenance expenditure to increase the effective life of the asset and outlining different sources of funding.

Operation and Maintenance

Following on from the risk management plan, the Shire will identify areas that can improve its operational effectiveness along with its final maintenance program for the assets. This will ensure the Shire spends the appropriate level on maintaining its assets based on required renewals, the workforce, and associated risks.

Review and Monitoring

The Shire has policies and procedures in place to review and monitor the IPR. However, once the above-mentioned plans are developed, the final step will be to update these policies and procedures to ensure they cover all areas of the IPR.

Appendix 1 – Renewal and New / Upgrade Expenditure

Renewal Expenditure Summary

The following shows the renewal expenditure over the life of the Strategic Resource Plan.

Asset Class	18 / 19	19 / 20	20 / 21	21 / 22	22 / 23	23 / 24	24 / 25	25 / 26	26 / 27	27 / 28	28 / 29	29 / 30	30 / 31	31 / 32	32 / 33
	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s
Property, Plant and Equipment															
Land and Buildings	438	487	383	379	141	460	88	501	116	792	269	551	207	565	188
Plant and Equipment	817	793	681	590	738	524	892	612	812	963	980	742	844	688	799
Furniture and Equipment	53	57	60	64	68	72	76	80	85	90	92	94	96	99	101
Infrastructure															
Roads	1,322	935	1,088	938	1,103	992	1,088	1,121	1,149	1,178	1,220	1,170	1,199	1,328	1,275
Other Infrastructure	193	79	27	110	164	58	160	67	131	166	112	108	83	85	326
Airport	-	105	-	-	-	1,740	59	-	-	64	-	202	-	71	-
Parks and Ovals	51	105	59	-	119	-	71	37	350	-	39	27	83	42	-
Drainage and Sewerage	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

New / Upgrade Expenditure Summary

The following shows the upgrade / new expenditure over the life of the Strategic Resource Plan.

Asset Class	18 / 19	19 / 20	20 / 21	21 / 22	22 / 23	23 / 24	24 / 25	25 / 26	26 / 27	27 / 28	28 / 29	29 / 30	30 / 31	31 / 32	32 / 33
	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s
Property, Plant and Equipment															
Land and Buildings	2,035	2,420	2,797	2,221	45	203	48	213	50	175	250	672	-	-	-
Plant and Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Furniture and Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure															
Roads	-	180	159	200	124	150	157	189	50	26	26	27	28	28	29
Other Infrastructure	294	26	27	-	45	-	48	-	200	-	-	-	250	-	72
Airport	-	-	-	-	-	-	594	-	-	-	-	-	-	-	-
Parks and Ovals	250	158	-	-	-	-	-	-	-	-	-	-	-	-	-
Drainage and Sewerage	40	200	300	500	-	-	-	-	-	-	-	-	-	-	-

Renewal and New / Upgrade Expenditure – Property, Plant and Equipment

The following shows the planned expenditure for Property, Plant and Equipment over the life of the Strategic Resource Plan.

SHIRE OF CUE															
Asset Management Plan and Long Term Financial Plan															
2018 to 2033															
Planned Expenditure - Property, Plant and Equipment															
	18 / 19	19 / 20	20 / 21	21 / 22	22 / 23	23 / 24	24 / 25	25 / 26	26 / 27	27 / 28	28 / 29	29 / 30	30 / 31	31 / 32	32 / 33
LAND AND BUILDINGS															
New / Upgrade															
Great Fingal Mine Office	100,000	2,000,000	2,000,000	2,000,000	-	-	-	-	-	-	-	-	-	-	-
Heydon Place Industrial Development	41,000	157,594	43,076	165,572	45,256	202,946	47,547	213,221	49,955	175,000	250,000	-	-	-	-
Tourist Park House and Office	350,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
GROH Houses	980,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pensioner Housing Development	102,500	-	538,445	-	-	-	-	-	-	-	-	672,444	-	-	-
Staff Unit Housing Development	102,500	157,594	161,534	55,191	-	-	-	-	-	-	-	-	-	-	-
Austin Street Development	102,500	-	53,845	-	-	-	-	-	-	-	-	-	-	-	-
Museum	256,250	105,063	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	2,034,750	2,420,250	2,796,899	2,220,763	45,256	202,946	47,547	213,221	49,955	175,000	250,000	672,444	-	-	-
Renewal															
Staff Housing	26,650	28,367	30,153	32,011	33,942	35,950	38,038	40,207	42,461	44,803	45,923	47,071	48,248	49,454	50,690
Replacement of Existing Staff Housing	-	-	-	303,549	-	347,908	-	395,981	-	550,000	-	336,222	-	423,892	-
Town Hall Upgrades	205,000	-	-	-	28,285	-	-	-	-	38,403	-	-	-	-	43,449
Town Hall Landscaping	-	-	-	-	-	-	-	-	-	-	131,209	-	-	-	-
Post Office Renovations	-	-	-	-	-	-	-	-	-	-	-	107,591	-	-	-
Historic Cottage Renovations	-	-	-	-	22,628	-	-	-	-	25,602	-	-	-	-	28,966
Bishops House Renovations	-	10,506	-	-	11,314	-	-	-	18,733	-	-	-	-	28,259	-
Administration Building Improvements	26,650	28,367	30,153	32,011	33,942	35,950	38,038	40,207	42,461	120,000	45,923	47,071	48,248	49,454	50,690
Municipal Chambers Redevelopment	51,250	-	-	-	-	28,992	-	-	-	-	32,802	-	82,711	-	-
Old Railway Building Redevelopment and Youth Centre	76,875	367,719	53,845	11,038	11,314	11,597	11,887	12,184	12,489	12,801	13,121	13,449	13,785	14,130	14,483
Old Jail Refurbishment	51,250	52,531	269,223	-	-	-	-	12,184	-	-	-	-	-	13,785	-
Sub Total	437,675	487,490	383,373	378,608	141,426	460,398	87,963	500,764	116,144	791,608	268,978	551,404	206,777	565,190	188,279
Total Land and Buildings	2,472,425	2,907,740	3,180,272	2,599,370	186,682	663,345	135,510	713,984	166,099	966,608	518,978	1,223,849	206,777	565,190	188,279

Renewal and New / Upgrade Expenditure – Property, Plant and Equipment (Continued)

The following shows the planned expenditure for Property, Plant and Equipment over the life of the Strategic Resource Plan.

SHIRE OF CUE															
Asset Management Plan and Long Term Financial Plan															
2018 to 2033															
Planned Expenditure - Property, Plant and Equipment (Continued)															
	18 / 19	19 / 20	20 / 21	21 / 22	22 / 23	23 / 24	24 / 25	25 / 26	26 / 27	27 / 28	28 / 29	29 / 30	30 / 31	31 / 32	32 / 33
PLANT AND EQUIPMENT															
New / Upgrade															
No Expected Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewal															
Plant Replacement Expenditure	817,438	793,222	680,595	589,988	737,678	524,181	891,514	611,638	811,761	963,264	980,129	742,379	843,649	688,118	799,461
Planned Disposals	(120,950)	(220,631)	(129,227)	(204,205)	(107,484)	(226,140)	(184,246)	(219,313)	(212,307)	(544,036)	(262,417)	(416,916)	(330,843)	(332,049)	(267,935)
Sub Total	696,488	572,591	551,368	385,783	630,194	298,041	707,268	392,326	599,454	419,228	717,711	325,463	512,806	356,069	531,525
Total Plant and Equipment	696,488	572,591	551,368	385,783	630,194	298,041	707,268	392,326	599,454	419,228	717,711	325,463	512,806	356,069	531,525
FURNITURE AND EQUIPMENT															
New / Upgrade															
No Expected Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewal															
Staff Housing	26,650	28,367	30,153	32,011	33,942	35,950	38,038	40,207	42,461	44,803	45,923	47,071	48,248	49,454	50,690
Office Equipment Replacement Expenditure	26,650	28,367	30,153	32,011	33,942	35,950	38,038	40,207	42,461	44,803	45,923	47,071	48,248	49,454	50,690
Sub Total	53,300	56,734	60,306	64,021	67,884	71,901	76,076	80,415	84,923	89,606	91,846	94,142	96,496	98,908	101,381
Total Furniture and Equipment	53,300	56,734	60,306	64,021	67,884	71,901	76,076	80,415	84,923	89,606	91,846	94,142	96,496	98,908	101,381
TOTAL PROPERTY, PLANT AND EQUIPMENT	3,222,213	3,537,064	3,791,946	3,049,174	884,761	1,033,287	918,854	1,186,724	850,476	1,475,442	1,328,535	1,643,454	816,079	1,020,167	821,185

Renewal and New / Upgrade Expenditure – Infrastructure

The following shows the planned expenditure for Infrastructure over the life of the Strategic Resource Plan.

SHIRE OF CUE															
Asset Management Plan and Long Term Financial Plan															
2018 to 2033															
Planned Expenditure - Infrastructure															
	18 / 19	19 / 20	20 / 21	21 / 22	22 / 23	23 / 24	24 / 25	25 / 26	26 / 27	27 / 28	28 / 29	29 / 30	30 / 31	31 / 32	32 / 33
ROADS															
New / Upgrade															
Rifle range Road Sheeting	-	-	-	55,191	-	-	-	-	-	-	-	-	-	-	-
Cemetery Road Seal	-	26,266	-	-	-	-	-	-	-	-	-	-	-	-	-
Footpath Construction - Regional Bicycle Network Grant	-	153,681	159,412	145,094	124,394	149,701	157,280	188,848	49,602	25,602	26,242	26,898	27,570	28,259	28,966
Sub Total	-	179,946	159,412	200,284	124,394	149,701	157,280	188,848	49,602	25,602	26,242	26,898	27,570	28,259	28,966
Renewal															
MRWA Construction - RRG	184,500	189,113	193,840	198,686	203,653	208,745	213,963	219,313	224,795	230,415	236,176	242,080	248,132	254,335	260,694
Roads to Recovery	-	399,238	409,218	419,449	429,935	440,683	451,701	462,993	474,568	486,432	498,593	511,058	523,834	536,930	550,353
Construction - Muni Funds Roads	184,500	210,125	236,916	242,839	254,567	260,931	267,454	280,233	287,238	294,419	314,901	322,773	330,843	353,243	362,075
Cue-Berringarra Road	871,250	52,531	53,845	55,191	56,570	57,985	59,434	60,920	62,443	64,004	65,604	67,244	68,926	70,649	72,415
Wondinong Road Shoulders	-	63,038	-	-	67,884	-	-	73,104	-	-	78,725	-	-	84,778	-
Berringarra Wyah Pool Realignment	-	-	107,689	-	-	-	-	-	-	-	-	-	-	-	-
Grid Widening Program	82,000	21,013	86,151	22,076	90,513	23,194	95,095	24,368	99,909	102,407	26,242	26,898	27,570	28,259	28,966
Sub Total	1,322,250	935,056	1,087,660	938,241	1,103,123	991,538	1,087,647	1,120,931	1,148,954	1,177,678	1,220,241	1,170,053	1,199,305	1,328,195	1,274,502
Total Roads	1,322,250	1,115,003	1,247,072	1,138,525	1,227,517	1,141,239	1,244,927	1,309,779	1,198,556	1,203,279	1,246,482	1,196,951	1,226,875	1,356,455	1,303,468
OTHER INFRASTRUCTURE															
New / Upgrade															
Toilets at Cemetery	115,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Niche Wall and Upgrades	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Oil and Recycling Initiatives	25,625	26,266	26,922	-	-	-	-	-	-	-	-	-	-	-	-
RV Site	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Oasis Visitor Parking Project	23,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Eco Trail Development	-	-	-	-	45,256	-	47,547	-	-	-	-	-	-	-	72,415
Alternative Energy Development	-	-	-	-	-	-	-	-	200,000	-	-	-	250,000	-	-
Tourist Park Expansion and Improvement	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	293,625	26,266	26,922	-	45,256	-	47,547	-	200,000	-	-	-	250,000	-	72,415
Renewal															
Waste Site - Fencing and Improvements	25,625	26,266	-	55,191	-	28,992	-	30,460	-	32,002	-	33,622	-	35,324	-
Waste Oil and Recycling Initiatives	15,000	-	-	-	28,285	-	59,434	-	93,665	-	32,802	-	34,463	-	36,207
RV Site	-	-	-	-	28,285	-	-	-	-	32,002	-	-	-	-	36,207
Oasis Visitor Parking Project	-	-	-	27,595	-	-	47,547	-	-	-	-	33,622	-	-	57,932
MRVC Dog Fence Development	52,000	-	-	-	22,628	-	23,774	-	-	-	39,363	-	-	-	72,415
Tourist Park Expansion and Improvement	-	52,531	26,922	27,595	28,285	28,992	29,717	36,552	37,466	38,403	39,363	40,347	48,248	49,454	50,690
Streetscape	100,000	-	-	-	56,570	-	-	-	-	64,004	-	-	-	-	72,415
Sub Total	192,625	78,797	26,922	110,381	164,054	57,985	160,473	67,012	131,131	166,411	111,527	107,591	82,711	84,778	325,867
Total Infrastructure Other	486,250	105,063	53,845	110,381	209,311	57,985	208,020	67,012	331,131	166,411	111,527	107,591	332,711	84,778	398,282

Renewal and New / Upgrade Expenditure – Infrastructure (Continued)

The following shows the planned expenditure for Infrastructure over the life of the Strategic Resource Plan.

SHIRE OF CUE															
Asset Management Plan and Long Term Financial Plan															
2018 to 2033															
Planned Expenditure - Infrastructure (Continued)															
	18 / 19	19 / 20	20 / 21	21 / 22	22 / 23	23 / 24	24 / 25	25 / 26	26 / 27	27 / 28	28 / 29	29 / 30	30 / 31	31 / 32	32 / 33
AIRPORT															
New / Upgrade															
Aircraft Storage and Refuelling Facilities	-	-	-	-	-	-	594,343	-	-	-	-	-	-	-	-
Sub Total	-	-	-	-	-	-	594,343	-	-	-	-	-	-	-	-
Renewal															
Cue Airport Runway Upgrade	-	105,063	-	-	-	1,739,540	59,434	-	-	64,004	-	201,733	-	70,649	-
Sub Total	-	105,063	-	-	-	1,739,540	59,434	-	-	64,004	-	201,733	-	70,649	-
Total Airport	-	105,063	-	-	-	1,739,540	653,777	-	-	64,004	-	201,733	-	70,649	-
PARKS AND OVALS															
New / Upgrade															
Playground and Outdoor Fitness Equipment	100,000	157,594	-	-	-	-	-	-	-	-	-	-	-	-	-
Skate Park	150,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	250,000	157,594	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewal															
Water Park	-	26,266	-	-	22,628	-	71,321	-	-	-	-	26,898	-	-	-
Park Upgrades	-	-	26,922	-	67,884	-	-	-	349,682	-	-	-	82,711	-	-
Oval Infrastructure	51,250	-	32,307	-	28,285	-	-	36,552	-	-	39,363	-	-	42,389	-
Resurface Sports Courts	-	78,797	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	51,250	105,063	59,229	-	118,798	-	71,321	36,552	349,682	-	39,363	26,898	82,711	42,389	-
Total Parks and Ovals	301,250	262,656	59,229	-	118,798	-	71,321	36,552	349,682	-	39,363	26,898	82,711	42,389	-
DRAINAGE AND SEWERAGE															
New / Upgrade															
Deep Sewerage System	40,000	200,000	300,000	500,000	-	-	-	-	-	-	-	-	-	-	-
Sub Total	40,000	200,000	300,000	500,000	-	-	-	-	-	-	-	-	-	-	-
Renewal															
No Expected Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub Total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Drainage and Sewerage	40,000	200,000	300,000	500,000	-	-	-	-	-	-	-	-	-	-	-
TOTAL INFRASTRUCTURE	2,149,750	1,787,784	1,660,145	1,748,907	1,555,625	2,938,764	2,178,046	1,413,343	1,879,368	1,433,695	1,397,372	1,533,173	1,642,296	1,554,271	1,701,750

Appendix 2 – Financial Statements

Forecast Financial Statements

Nature or Type

The Strategic Resource Plan discloses financial information by Nature or Type, such as Employee Costs and Depreciation. This classification is in accordance with Schedule 1 of the Local Government (Financial Management) Regulation 1996.

Service Programs

The Shire provides a wide variety of services to the community in order to achieve its vision and objectives. The following service program descriptions are used in the Strategic Resource Plan to represent these services.

Objectives	Services
Governance	Administration and operation of facilities and services to members of Council. Other costs that relate to tasks of assisting elected members and ratepayers on matters which do not concern specific Council services.
General Purpose Funding	Rates, general purpose government grants and interest revenue.
Law, Order Public Safety	Supervision of various local laws, fire prevention, emergency services and animal control.
Health	Food quality and water control. Pest control. Environmental Health Officer. Doctor Service.
Education and Welfare	Assistance to Cue Primary School, Thoo Thoo Wandii, Senior Citizens and Playgroup. Involvement in work experience programmes.
Housing	Provision and maintenance of staff and rental housing
Community Amenities	Rubbish collection services, maintenance of refuse sites, administration of the town planning scheme, control and co-ordination of cemeteries, and maintenance of public conveniences.
Recreation and Culture	Maintenance of the Shire Hall, Recreation Centre, Stan Gurney Memorial Park and various reserves. Operation of library and internet services. Co-ordination of Australia Day activities.
Transport	Construction and maintenance of streets, roads, footpaths, drainage works, parking facilities, traffic signs and median strips. Control and maintenance of Cue Airport.
Economic Services	The regulation and provision of tourism and the Historical Photographic collection. Maintenance of the Shire-owned Caravan Park. Building and vermin control. Employment program administered on behalf of the Department of Employment, Workplace Relations and Small Business.
Other Property and Services	Private works operation, plant repair and operation costs.

Forecast Statement of Comprehensive Income 2018 – 2033 (By Nature or Type)

SHIRE OF CUE															
Asset Management Plan and Long Term Financial Plan															
2018 to 2033															
Statement of Comprehensive Income by Nature and Type															
	18 / 19	19 / 20	20 / 21	21 / 22	22 / 23	23 / 24	24 / 25	25 / 26	26 / 27	27 / 28	28 / 29	29 / 30	30 / 31	31 / 32	32 / 33
OPERATING INCOME															
<i>Excluding Profit on Asset Disposal and Non-Operating Grants, Subsidies & Contributions</i>															
Rates	2,278,069	2,363,221	2,451,556	2,543,193	2,638,256	2,736,872	2,839,174	2,945,300	3,055,392	3,169,600	3,288,077	3,410,983	3,538,483	3,670,748	3,807,958
Operating Grants, Subsidies & Contributions	2,175,771	2,221,166	2,267,695	2,315,387	2,364,272	2,414,379	2,465,738	2,518,382	2,572,341	2,627,650	2,684,341	2,742,450	2,802,011	2,863,061	2,925,638
Fees & Charges	357,352	470,285	482,043	494,094	506,446	519,107	532,085	545,387	559,022	572,997	587,322	602,005	617,055	632,482	648,294
Interest Earnings	211,572	216,861	222,282	227,839	233,535	239,374	245,358	251,492	257,779	264,224	270,829	277,600	284,540	291,654	298,945
Other Revenue	133,426	136,761	140,180	143,685	147,277	150,959	154,733	158,601	162,566	166,630	170,796	175,066	179,443	183,929	188,527
Total Revenue	5,156,189	5,408,294	5,563,756	5,724,198	5,889,786	6,060,690	6,237,087	6,419,161	6,607,101	6,801,101	7,001,366	7,208,104	7,421,531	7,641,873	7,869,361
OPERATING EXPENDITURE															
<i>Excluding Loss on Asset Disposal</i>															
Employee Costs	(1,648,249)	(1,689,455)	(1,731,691)	(1,774,983)	(1,819,358)	(1,864,842)	(1,911,463)	(1,959,250)	(2,008,231)	(2,058,437)	(2,109,897)	(2,162,645)	(2,216,711)	(2,272,129)	(2,328,932)
Materials & Contracts	(2,319,833)	(1,535,548)	(1,573,937)	(1,613,285)	(1,653,618)	(1,694,958)	(1,737,332)	(1,780,765)	(1,825,284)	(1,870,917)	(1,917,689)	(1,965,632)	(2,014,772)	(2,065,142)	(2,116,770)
Utilities	(251,109)	(257,386)	(263,821)	(270,416)	(277,177)	(284,106)	(291,209)	(298,489)	(305,951)	(313,600)	(321,440)	(329,476)	(337,713)	(346,156)	(354,810)
Depreciation	(2,497,974)	(2,605,467)	(2,695,977)	(2,763,045)	(2,792,611)	(2,833,898)	(2,894,809)	(2,908,878)	(2,904,885)	(2,905,992)	(2,905,857)	(2,906,622)	(2,896,235)	(2,879,621)	(2,865,266)
Interest Expenses	-	(28,815)	(26,304)	(23,566)	(20,821)	(17,992)	(15,122)	(12,077)	(8,984)	(5,796)	(2,522)	-	-	-	-
Insurance	(139,667)	(143,159)	(146,737)	(150,406)	(154,166)	(158,020)	(161,971)	(166,020)	(170,170)	(174,425)	(178,785)	(183,255)	(187,836)	(192,532)	(197,346)
Other Expenditure	(164,771)	(168,890)	(173,112)	(177,440)	(181,876)	(186,423)	(191,084)	(195,861)	(200,757)	(205,776)	(210,921)	(216,194)	(221,598)	(227,138)	(232,817)
Total Expenditure	(7,021,602)	(6,428,720)	(6,611,579)	(6,773,142)	(6,899,627)	(7,040,239)	(7,202,989)	(7,321,339)	(7,424,263)	(7,534,942)	(7,647,112)	(7,763,823)	(7,874,867)	(7,982,718)	(8,095,940)
Sub-total	(1,865,413)	(1,020,426)	(1,047,823)	(1,048,943)	(1,009,841)	(979,549)	(965,902)	(902,178)	(817,162)	(733,841)	(645,746)	(555,720)	(453,335)	(340,845)	(226,579)
CAPITAL INCOME															
Non-Operating Grants, Subsidies & Contribution	479,076	3,204,511	3,333,516	2,611,557	699,174	1,591,119	1,128,149	760,467	763,234	730,315	810,181	759,195	774,178	789,536	805,278
Profit on Asset Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loss on Asset Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sub-total	479,076	3,204,511	3,333,516	2,611,557	699,174	1,591,119	1,128,149	760,467	763,234	730,315	810,181	759,195	774,178	789,536	805,278
Net Result	(1,386,338)	2,184,085	2,285,693	1,562,613	(310,667)	611,570	162,247	(141,711)	(53,928)	(3,526)	164,435	203,475	320,843	448,691	578,699
Other Comprehensive Income															
Changes in Valuation of Non-current Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	(1,386,338)	2,184,085	2,285,693	1,562,613	(310,667)	611,570	162,247	(141,711)	(53,928)	(3,526)	164,435	203,475	320,843	448,691	578,699

Forecast Statement of Cashflows 2018 – 2033

SHIRE OF CUE Asset Management Plan and Long Term Financial Plan 2018 to 2033 Statement of Cash Flows															
	18 / 19	19 / 20	20 / 21	21 / 22	22 / 23	23 / 24	24 / 25	25 / 26	26 / 27	27 / 28	28 / 29	29 / 30	30 / 31	31 / 32	32 / 33
CASH FLOWS FROM OPERATING ACTIVITIES															
RECEIPTS															
Rates	2,278,069	2,363,221	2,451,556	2,543,193	2,638,256	2,736,872	2,839,174	2,945,300	3,055,392	3,169,600	3,288,077	3,410,983	3,538,483	3,670,748	3,807,958
Operating Grants, Subsidies & Contributions	3,465,830	2,221,166	2,267,695	2,315,387	2,364,272	2,414,379	2,465,738	2,518,382	2,572,341	2,627,650	2,684,341	2,742,450	2,802,011	2,863,061	2,925,638
Fees & Charges	357,352	470,285	482,043	494,094	506,446	519,107	532,085	545,387	559,022	572,997	587,322	602,005	617,055	632,482	648,294
Service Charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Earnings	211,572	216,861	222,282	227,839	233,535	239,374	245,358	251,492	257,779	264,224	270,829	277,600	284,540	291,654	298,945
Goods and Services Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenue	133,426	136,761	140,180	143,685	147,277	150,959	154,733	158,601	162,566	166,630	170,796	175,066	179,443	183,929	188,527
Sub-total	6,446,248	5,408,294	5,563,756	5,724,198	5,889,786	6,060,690	6,237,087	6,419,161	6,607,101	6,801,101	7,001,366	7,208,104	7,421,531	7,641,873	7,869,361
PAYMENTS															
Employee Costs (Operating Only)	(1,648,249)	(1,689,455)	(1,731,691)	(1,774,983)	(1,819,358)	(1,864,842)	(1,911,463)	(1,959,250)	(2,008,231)	(2,058,437)	(2,109,897)	(2,162,645)	(2,216,711)	(2,272,129)	(2,328,932)
Materials & Contracts	(2,319,833)	(1,535,548)	(1,573,937)	(1,613,285)	(1,653,618)	(1,694,958)	(1,737,332)	(1,780,765)	(1,825,284)	(1,870,917)	(1,917,689)	(1,965,632)	(2,014,772)	(2,065,142)	(2,116,770)
Utilities (gas, electricity, water, etc.)	(251,109)	(257,386)	(263,821)	(270,416)	(277,177)	(284,106)	(291,209)	(298,489)	(305,951)	(313,600)	(321,440)	(329,476)	(337,713)	(346,156)	(354,810)
Interest Expense	-	(28,815)	(26,304)	(23,566)	(20,821)	(17,992)	(15,122)	(12,077)	(8,984)	(5,796)	(2,522)	-	-	-	-
Insurance	(139,667)	(143,159)	(146,737)	(150,406)	(154,166)	(158,020)	(161,971)	(166,020)	(170,170)	(174,425)	(178,785)	(183,255)	(187,836)	(192,532)	(197,346)
Goods and Services Tax	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenditure	(164,771)	(168,890)	(173,112)	(177,440)	(181,876)	(186,423)	(191,084)	(195,861)	(200,757)	(205,776)	(210,921)	(216,194)	(221,598)	(227,138)	(232,817)
Sub-total	(4,523,628)	(3,823,253)	(3,915,603)	(4,010,097)	(4,107,016)	(4,206,342)	(4,308,180)	(4,412,462)	(4,519,378)	(4,628,950)	(4,741,255)	(4,857,201)	(4,978,631)	(5,103,097)	(5,230,675)
Net Cash Provided by (Used in) Operating Activities	1,922,620	1,585,041	1,648,153	1,714,101	1,782,770	1,854,349	1,928,907	2,006,700	2,087,722	2,172,151	2,260,111	2,350,902	2,442,900	2,538,776	2,638,686
CASH FLOWS FROM INVESTING ACTIVITIES															
Payments for Purchase of Property, Plant & Equipment	(3,343,163)	(3,757,696)	(3,921,173)	(3,253,380)	(992,245)	(1,259,427)	(1,103,100)	(1,406,037)	(1,062,782)	(2,019,478)	(1,590,953)	(2,060,370)	(1,146,921)	(1,352,216)	(1,089,120)
Payments for Construction of Infrastructure	(2,149,750)	(1,787,784)	(1,660,145)	(1,748,907)	(1,555,625)	(2,938,764)	(2,178,046)	(1,413,343)	(1,879,368)	(1,433,695)	(1,397,372)	(1,533,173)	(1,642,296)	(1,554,271)	(1,701,750)
Grants / Contributions for the Development of Assets	479,076	3,204,511	3,333,516	2,611,557	699,174	1,591,119	1,128,149	760,467	763,234	730,315	810,181	759,195	774,178	789,536	805,278
Proceeds from Sales (excluding Land)	120,950	220,631	129,227	204,205	107,484	226,140	184,246	219,313	212,307	544,036	262,417	416,916	330,843	332,049	267,935
Proceeds from Sale of Land	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (Used in) Investing Activities	(4,892,887)	(2,120,337)	(2,118,575)	(2,186,524)	(1,741,213)	(2,380,932)	(1,968,751)	(1,839,600)	(1,966,610)	(2,178,821)	(1,915,726)	(2,417,433)	(1,684,197)	(1,784,902)	(1,717,657)
CASH FLOWS FROM FINANCING ACTIVITIES															
Repayment of Debentures	-	(85,385)	(87,896)	(90,634)	(93,379)	(96,208)	(99,078)	(102,123)	(105,216)	(108,404)	(111,677)	-	-	-	-
Proceeds from New Debentures	980,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (Used in) Financing Activities	980,000	(85,385)	(87,896)	(90,634)	(93,379)	(96,208)	(99,078)	(102,123)	(105,216)	(108,404)	(111,677)	-	-	-	-
NET INCREASE (DECREASE) IN CASH HELD	(1,990,267)	(620,681)	(558,318)	(563,057)	(51,822)	(622,791)	(138,922)	64,976	15,897	(115,074)	232,707	(66,530)	758,703	753,874	921,029
Cash at Beginning of Year	7,881,301	5,891,034	5,270,353	4,712,036	4,148,978	4,097,157	3,474,365	3,335,444	3,400,420	3,416,316	3,301,243	3,533,950	3,467,420	4,226,123	4,979,997
Cash at the End of Year	5,891,034	5,270,353	4,712,036	4,148,978	4,097,157	3,474,365	3,335,444	3,400,420	3,416,316	3,301,243	3,533,950	3,467,420	4,226,123	4,979,997	5,901,026

Forecast Statement of Financial Position 2018 – 2033

SHIRE OF CUE Asset Management Plan and Long Term Financial Plan 2018 to 2033 Statement of Financial Position															
	18 / 19	19 / 20	20 / 21	21 / 22	22 / 23	23 / 24	24 / 25	25 / 26	26 / 27	27 / 28	28 / 29	29 / 30	30 / 31	31 / 32	32 / 33
ASSETS															
CURRENT ASSETS															
Cash and Cash Equivalents	5,891,034	5,270,353	4,712,036	4,148,978	4,097,157	3,474,365	3,335,444	3,400,420	3,416,316	3,301,243	3,533,950	3,467,420	4,226,123	4,979,997	5,901,026
Receivables Opening Balance	328,793	328,793	328,793	328,793	328,793	328,793	328,793	328,793	328,793	328,793	328,793	328,793	328,793	328,793	328,793
Rates Outstanding	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
GST Receivable	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	19,680	19,680	19,680	19,680	19,680	19,680	19,680	19,680	19,680	19,680	19,680	19,680	19,680	19,680	19,680
Total Current Assets	6,239,507	5,618,826	5,060,509	4,497,451	4,445,630	3,822,838	3,683,917	3,748,893	3,764,789	3,649,716	3,882,423	3,815,893	4,574,596	5,328,470	6,249,499
NON-CURRENT ASSETS															
Receivables	3,968	3,968	3,968	3,968	3,968	3,968	3,968	3,968	3,968	3,968	3,968	3,968	3,968	3,968	3,968
Inventories	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Property, Plant and Equipment	14,055,459	16,914,502	19,928,187	22,118,181	22,099,602	22,217,409	22,205,909	22,442,741	22,331,251	22,828,766	23,153,487	23,771,498	23,557,495	23,549,437	23,343,247
Infrastructure	42,773,208	42,633,546	42,375,975	42,221,018	41,887,372	42,907,718	43,121,309	42,575,666	42,512,115	42,017,745	41,513,074	41,165,070	40,941,211	40,644,088	40,507,947
Total Non-Current Assets	56,832,635	59,552,016	62,308,131	64,343,167	63,990,942	65,129,095	65,331,186	65,022,376	64,847,335	64,850,479	64,670,530	64,940,535	64,502,675	64,197,492	63,855,162
Total Assets	63,072,142	65,170,842	67,368,639	68,840,618	68,436,572	68,951,933	69,015,103	68,771,268	68,612,124	68,500,195	68,552,953	68,756,428	69,077,271	69,525,962	70,104,661
LIABILITIES															
CURRENT LIABILITIES															
Payables	615,725	615,725	615,725	615,725	615,725	615,725	615,725	615,725	615,725	615,725	615,725	615,725	615,725	615,725	615,725
Current Portion of Long Term Borrowings	85,385	87,896	90,634	93,379	96,208	99,078	102,123	105,216	108,404	111,677	-	-	-	-	-
Provisions	55,298	55,298	55,298	55,298	55,298	55,298	55,298	55,298	55,298	55,298	55,298	55,298	55,298	55,298	55,298
Total Current Liabilities	756,408	758,919	761,657	764,402	767,231	770,101	773,146	776,239	779,427	782,700	671,023	671,023	671,023	671,023	671,023
NON-CURRENT LIABILITIES															
Long Term Borrowings	894,615	806,719	716,085	622,706	526,498	427,420	325,297	220,081	111,677	-	-	-	-	-	-
Provisions	34,860	34,860	34,860	34,860	34,860	34,860	34,860	34,860	34,860	34,860	34,860	34,860	34,860	34,860	34,860
Total Non-Current Liabilities	929,475	841,579	750,945	657,566	561,358	462,280	360,157	254,941	146,537	34,860	34,860	34,860	34,860	34,860	34,860
Total Liabilities	1,685,883	1,600,498	1,512,602	1,421,968	1,328,589	1,232,381	1,133,303	1,031,180	925,964	817,560	705,883	705,883	705,883	705,883	705,883
Net Assets	61,386,259	63,570,344	65,856,037	67,418,650	67,107,983	67,719,552	67,881,800	67,740,088	67,686,160	67,682,635	67,847,070	68,050,545	68,371,388	68,820,079	69,398,778
NET CURRENT ASSETS															
CURRENT ASSETS															
Cash and Cash Equivalents	5,891,034	5,270,353	4,712,036	4,148,978	4,097,157	3,474,365	3,335,444	3,400,420	3,416,316	3,301,243	3,533,950	3,467,420	4,226,123	4,979,997	5,901,026
Receivables	328,793	328,793	328,793	328,793	328,793	328,793	328,793	328,793	328,793	328,793	328,793	328,793	328,793	328,793	328,793
Inventories	19,680	19,680	19,680	19,680	19,680	19,680	19,680	19,680	19,680	19,680	19,680	19,680	19,680	19,680	19,680
Total Current Assets	6,239,507	5,618,826	5,060,509	4,497,451	4,445,630	3,822,838	3,683,917	3,748,893	3,764,789	3,649,716	3,882,423	3,815,893	4,574,596	5,328,470	6,249,499
CURRENT LIABILITIES															
Payables	615,725	615,725	615,725	615,725	615,725	615,725	615,725	615,725	615,725	615,725	615,725	615,725	615,725	615,725	615,725
Current Portion of Long Term Borrowings	85,385	87,896	90,634	93,379	96,208	99,078	102,123	105,216	108,404	111,677	-	-	-	-	-
Provisions	55,298	55,298	55,298	55,298	55,298	55,298	55,298	55,298	55,298	55,298	55,298	55,298	55,298	55,298	55,298
Total Current Liabilities	756,408	758,919	761,657	764,402	767,231	770,101	773,146	776,239	779,427	782,700	671,023	671,023	671,023	671,023	671,023
Net Current Assets	5,483,099	4,859,907	4,298,852	3,733,049	3,678,399	3,052,737	2,910,771	2,972,654	2,985,362	2,867,016	3,211,400	3,144,870	3,903,573	4,657,447	5,578,476
LESS: Restricted Reserves	(5,568,484)	(4,947,803)	(4,389,486)	(3,826,428)	(3,774,607)	(3,151,815)	(3,012,894)	(3,077,870)	(3,093,766)	(2,978,693)	(3,211,400)	(3,144,870)	(3,903,573)	(4,657,447)	(5,578,476)
ADD: Current Long Term Borrowings	85,385	87,896	90,634	93,379	96,208	99,078	102,123	105,216	108,404	111,677	-	-	-	-	-
Opening / Closing Funds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Forecast Statement of Changes in Equity 2018 – 2033

SHIRE OF CUE															
Asset Management Plan and Long Term Financial Plan															
2018 to 2033															
Statement of Changes in Equity															
	18 / 19	19 / 20	20 / 21	21 / 22	22 / 23	23 / 24	24 / 25	25 / 26	26 / 27	27 / 28	28 / 29	29 / 30	30 / 31	31 / 32	32 / 33
EQUITY															
RETAINED SURPLUS															
Balance 1 July	18,455,127	17,648,570	20,453,336	23,297,347	25,423,017	25,164,171	26,398,532	26,699,701	26,493,014	26,423,189	26,534,737	26,466,465	26,736,470	26,298,610	25,993,427
Transfer from / (to) Reserve	579,781	620,681	558,318	563,057	51,822	622,791	138,922	(64,976)	(15,897)	115,074	(232,707)	66,530	(758,703)	(753,874)	(921,029)
Net Result	(1,386,338)	2,184,085	2,285,693	1,562,613	(310,667)	611,570	162,247	(141,711)	(53,928)	(3,526)	164,435	203,475	320,843	448,691	578,699
Balance 30 June	17,648,570	20,453,336	23,297,347	25,423,017	25,164,171	26,398,532	26,699,701	26,493,014	26,423,189	26,534,737	26,466,465	26,736,470	26,298,610	25,993,427	25,651,097
CASH BACKED RESERVES															
Balance 1 July	6,148,265	5,568,484	4,947,803	4,389,486	3,826,428	3,774,607	3,151,815	3,012,894	3,077,870	3,093,766	2,978,693	3,211,400	3,144,870	3,903,573	4,657,447
Transfer (from) / to Reserve	(579,781)	(620,681)	(558,318)	(563,057)	(51,822)	(622,791)	(138,922)	64,976	15,897	(115,074)	232,707	(66,530)	758,703	753,874	921,029
Balance 30 June	5,568,484	4,947,803	4,389,486	3,826,428	3,774,607	3,151,815	3,012,894	3,077,870	3,093,766	2,978,693	3,211,400	3,144,870	3,903,573	4,657,447	5,578,476
ASSET REVALUATION RESERVE															
Balance 1 July	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205
Total Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205	38,169,205
Closing Balance 30 June	61,386,259	63,570,344	65,856,037	67,418,650	67,107,983	67,719,552	67,881,800	67,740,088	67,686,160	67,682,635	67,847,070	68,050,545	68,371,388	68,820,079	69,398,778
Net Assets as per Balance Sheet	61,386,259	63,570,344	65,856,037	67,418,650	67,107,983	67,719,552	67,881,800	67,740,088	67,686,160	67,682,635	67,847,070	68,050,545	68,371,388	68,820,079	69,398,778

Forecast Rate Setting Statement 2018 – 2033

SHIRE OF CUE															
Asset Management Plan and Long Term Financial Plan															
2018 to 2033															
Rate Setting Statement															
	18 / 19	19 / 20	20 / 21	21 / 22	22 / 23	23 / 24	24 / 25	25 / 26	26 / 27	27 / 28	28 / 29	29 / 30	30 / 31	31 / 32	32 / 33
REVENUES															
Rate Levies (under adopted assumptions)	2,278,069	2,363,221	2,451,556	2,543,193	2,638,256	2,736,872	2,839,174	2,945,300	3,055,392	3,169,600	3,288,077	3,410,983	3,538,483	3,670,748	3,807,958
Other Revenue	3,357,196	6,249,584	6,445,716	5,792,562	3,950,704	4,914,937	4,526,063	4,234,329	4,314,942	4,361,816	4,523,470	4,556,315	4,657,227	4,760,661	4,866,681
Sub-total	5,635,264	8,612,805	8,897,272	8,335,755	6,588,960	7,651,809	7,365,236	7,179,628	7,370,335	7,531,417	7,811,547	7,967,298	8,195,710	8,431,409	8,674,639
EXPENSES															
All Operating Expenses	(7,021,602)	(6,428,720)	(6,611,579)	(6,773,142)	(6,899,627)	(7,040,239)	(7,202,989)	(7,321,339)	(7,424,263)	(7,534,942)	(7,647,112)	(7,763,823)	(7,874,867)	(7,982,718)	(8,095,940)
Net Operating Profit / (Loss)	(1,386,338)	2,184,085	2,285,693	1,562,613	(310,667)	611,570	162,247	(141,711)	(53,928)	(3,526)	164,435	203,475	320,843	448,691	578,699
NON CASH ITEMS															
(Profit)/Loss on Asset Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loss on Revaluation of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Movement in Non Current Debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation on Assets	2,497,974	2,605,467	2,695,977	2,763,045	2,792,611	2,833,898	2,894,809	2,908,878	2,904,885	2,905,992	2,905,857	2,906,622	2,896,235	2,879,621	2,865,266
Sub-total	2,497,974	2,605,467	2,695,977	2,763,045	2,792,611	2,833,898	2,894,809	2,908,878	2,904,885	2,905,992	2,905,857	2,906,622	2,896,235	2,879,621	2,865,266
CAPITAL EXPENDITURE AND REVENUE															
Purchase Land and Buildings	(2,472,425)	(2,907,740)	(3,180,272)	(2,599,370)	(186,682)	(663,345)	(135,510)	(713,984)	(166,099)	(966,608)	(518,978)	(1,223,849)	(206,777)	(565,190)	(188,279)
Purchase Infrastructure Assets - Roads	(1,322,250)	(1,115,003)	(1,247,072)	(1,138,525)	(1,227,517)	(1,141,239)	(1,244,927)	(1,309,779)	(1,198,556)	(1,203,279)	(1,246,482)	(1,196,951)	(1,226,875)	(1,356,455)	(1,303,468)
Purchase Infrastructure Assets - Other	(486,250)	(105,063)	(53,845)	(110,381)	(209,311)	(57,985)	(208,020)	(67,012)	(331,131)	(166,411)	(111,527)	(107,591)	(332,711)	(84,778)	(398,282)
Purchase Plant and Equipment	(817,438)	(793,222)	(680,595)	(589,988)	(737,678)	(524,181)	(891,514)	(611,638)	(811,761)	(963,264)	(980,129)	(742,379)	(843,649)	(688,118)	(799,461)
Purchase Furniture and Equipment	(53,300)	(56,734)	(60,306)	(64,021)	(67,884)	(71,901)	(76,076)	(80,415)	(84,923)	(89,606)	(91,846)	(94,142)	(96,496)	(98,908)	(101,381)
Purchase Infrastructure Assets - Parks and Ovals	(301,250)	(262,656)	(59,229)	-	(118,798)	-	(71,321)	(36,552)	(349,682)	-	(39,363)	(26,898)	(82,711)	(42,389)	-
Purchase Infrastructure Assets - Airport	-	(105,063)	-	-	-	(1,739,540)	(653,777)	-	-	(64,004)	-	(201,733)	-	(70,649)	-
Purchase Infrastructure Assets - Drainage and Sewerage	(40,000)	(200,000)	(300,000)	(500,000)	-	-	-	-	-	-	-	-	-	-	-
Proceeds Disposal of Assets	120,950	220,631	129,227	204,205	107,484	226,140	184,246	219,313	212,307	544,036	262,417	416,916	330,843	332,049	267,935
Repayment of Debentures	-	(85,385)	(87,896)	(90,634)	(93,379)	(96,208)	(99,078)	(102,123)	(105,216)	(108,404)	(111,677)	-	-	-	-
Proceeds from New Debentures	980,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Self-supporting Loan Principal	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	(620,219)	(50,000)	(66,439)	(51,553)	(91,792)	(1,000)	-	(114,976)	(65,897)	(34,926)	(282,707)	-	(808,703)	(803,874)	(971,029)
Transfers from Reserves	1,200,000	670,681	624,757	614,610	143,614	623,791	138,922	50,000	50,000	150,000	50,000	66,530	50,000	50,000	50,000
Net Cash From Investing Activities	(3,812,182)	(4,789,553)	(4,981,669)	(4,325,658)	(2,481,944)	(3,445,467)	(3,057,056)	(2,767,166)	(2,850,956)	(2,902,467)	(3,070,292)	(3,110,097)	(3,217,078)	(3,328,312)	(3,443,964)
ESTIMATED SURPLUS / (DEFICIT) JULY 1 [B/FWD]	2,700,545	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ESTIMATED SURPLUS / (DEFICIT) JUNE 30 [C/FWD]	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Appendix 3 – Reserves and Borrowings

Cash Backed Reserves 2018 – 2033

The following table displays the movement per year in Cash Backed Reserves.

SHIRE OF CUE Asset Management Plan and Long Term Financial Plan 2018 to 2033 Cash Backed Reserves															
	18 / 19	19 / 20	20 / 21	21 / 22	22 / 23	23 / 24	24 / 25	25 / 26	26 / 27	27 / 28	28 / 29	29 / 30	30 / 31	31 / 32	32 / 33
LEAVE RESERVE															
Opening Balance	29,580	30,229	30,229	30,229	30,229	30,229	30,229	30,229	30,229	30,229	30,229	30,229	30,229	30,229	30,229
Transfer to Reserve	649	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	30,229	30,229	30,229	30,229	30,229	30,229	30,229	30,229	30,229	30,229	30,229	30,229	30,229	30,229	30,229
PLANT REPLACEMENT RESERVE															
Opening Balance	524,100	485,666	245,485	95,485	45,485	87,277	12,277	12,277	32,277	42,277	42,277	74,595	74,595	178,900	265,745
Transfer to Reserve	161,566	-	-	-	41,792	-	-	20,000	10,000	-	32,318	-	104,305	86,845	120,000
Transfer From Reserve	(200,000)	(240,181)	(150,000)	(50,000)	-	(75,000)	-	-	-	-	-	-	-	-	-
Balance 30 June	485,666	245,485	95,485	45,485	87,277	12,277	12,277	32,277	42,277	42,277	74,595	74,595	178,900	265,745	385,745
BUILDING MAINTENANCE RESERVE															
Opening Balance	573,476	636,062	436,062	311,062	231,062	194,018	124,018	95,096	115,096	125,096	125,096	150,096	133,566	233,566	305,595
Transfer to Reserve	62,586	-	-	-	-	-	-	20,000	10,000	-	25,000	-	100,000	72,029	150,000
Transfer From Reserve	-	(200,000)	(125,000)	(80,000)	(37,044)	(70,000)	(28,922)	-	-	-	-	(16,530)	-	-	-
Balance 30 June	636,062	436,062	311,062	231,062	194,018	124,018	95,096	115,096	125,096	125,096	150,096	133,566	233,566	305,595	455,595
STREETSCAPE RESERVE															
Opening Balance	304,468	311,150	311,150	261,150	261,150	204,580	204,580	204,580	204,580	204,580	204,580	204,580	204,580	229,580	279,580
Transfer to Reserve	6,682	-	-	-	-	-	-	-	-	-	-	-	25,000	50,000	50,000
Transfer From Reserve	-	-	(50,000)	-	(56,570)	-	-	-	-	-	-	-	-	-	-
Balance 30 June	311,150	311,150	261,150	261,150	204,580	204,580	204,580	204,580	204,580	204,580	204,580	204,580	229,580	279,580	329,580
SPORTS COMPLEX RESERVE															
Opening Balance	107,466	119,824	82,324	82,324	82,324	82,324	82,324	82,324	82,324	82,324	93,324	93,324	93,324	118,324	143,324
Transfer to Reserve	12,358	-	-	-	-	-	-	-	-	11,000	-	-	25,000	25,000	25,000
Transfer From Reserve	-	(37,500)	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	119,824	82,324	82,324	82,324	82,324	82,324	82,324	82,324	82,324	93,324	93,324	93,324	118,324	143,324	168,324
TOURIST PARK DEVELOPMENT RESERVE															
Opening Balance	212,849	247,520	187,520	137,520	112,520	112,520	112,520	112,520	112,520	112,520	112,520	122,520	122,520	147,520	197,520
Transfer to Reserve	34,671	-	-	-	-	-	-	-	-	-	10,000	-	25,000	50,000	90,476
Transfer From Reserve	-	(60,000)	(50,000)	(25,000)	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	247,520	187,520	137,520	112,520	112,520	112,520	112,520	112,520	112,520	112,520	122,520	122,520	147,520	197,520	287,996
WATER PLAYGROUD RESERVE															
Opening Balance	33,827	69,569	69,569	69,570	69,569	69,570	69,569	9,570	9,570	9,569	20,608	20,608	20,608	35,608	45,608
Transfer to Reserve	35,742	-	-	-	-	-	-	-	-	11,038	-	-	15,000	10,000	10,000
Transfer From Reserve	-	-	-	-	-	-	(60,000)	-	-	-	-	-	-	-	-
Balance 30 June	69,569	69,569	69,570	69,569	69,570	69,569	9,570	9,570	9,569	20,608	20,608	20,608	35,608	45,608	55,608

Cash Backed Reserves 2018 – 2033 (Continued)

The following table displays the movement per year in Cash Backed Reserves.

SHIRE OF CUE															
Asset Management Plan and Long Term Financial Plan															
2018 to 2033															
Cash Backed Reserves (Continued)															
	18 / 19	19 / 20	20 / 21	21 / 22	22 / 23	23 / 24	24 / 25	25 / 26	26 / 27	27 / 28	28 / 29	29 / 30	30 / 31	31 / 32	32 / 33
BERINGARRA ROAD RESERVE															
Opening Balance	3,511,992	2,589,004	2,539,004	2,489,004	2,439,004	2,389,004	2,139,004	2,089,004	2,039,004	1,989,004	1,939,004	1,889,004	1,839,004	1,789,004	1,739,004
Transfer to Reserve	77,012	-	-	-	-	(200,000)	-	-	-	-	-	-	-	-	-
Transfer From Reserve	(1,000,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Balance 30 June	2,589,004	2,539,004	2,489,004	2,439,004	2,389,004	2,139,004	2,089,004	2,039,004	1,989,004	1,939,004	1,889,004	1,839,004	1,789,004	1,739,004	1,689,004
TOURISM RESERVE															
Opening Balance	92,720	120,871	87,871	87,871	87,871	87,871	87,871	87,871	87,871	87,871	87,871	87,871	87,871	97,871	107,871
Transfer to Reserve	28,151	-	-	-	-	-	-	-	-	-	-	-	10,000	10,000	10,000
Transfer From Reserve	-	(33,000)	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	120,871	87,871	87,871	87,871	87,871	87,871	87,871	87,871	87,871	87,871	87,871	87,871	97,871	107,871	117,871
HOUSING / LAND DEVELOPMENT RESERVE															
Opening Balance	121,562	188,274	188,274	63,517	63,517	63,517	64,517	64,517	104,517	115,414	15,414	65,414	65,414	115,414	175,414
Transfer to Reserve	66,712	-	-	-	-	1,000	-	40,000	10,897	-	50,000	-	50,000	60,000	50,000
Transfer From Reserve	-	-	(124,757)	-	-	-	-	-	-	(100,000)	-	-	-	-	-
Balance 30 June	188,274	188,274	63,517	63,517	64,517	64,517	104,517	115,414	115,414	15,414	65,414	65,414	115,414	175,414	225,414
HERITAGE RESERVE															
Opening Balance	557,497	614,783	589,783	539,783	155,173	155,173	155,173	155,173	170,149	180,149	180,149	180,149	180,149	230,149	290,149
Transfer to Reserve	57,286	-	-	-	-	-	-	14,976	10,000	-	-	-	50,000	60,000	50,000
Transfer From Reserve	-	(25,000)	(50,000)	(384,610)	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	614,783	589,783	539,783	155,173	155,173	155,173	170,149	180,149	180,149	180,149	180,149	180,149	230,149	290,149	340,149
ROAD MAINTENANCE RESERVE															
Opening Balance	78,728	130,474	105,474	80,474	55,474	55,474	39,363	39,363	39,363	49,363	49,363	134,752	134,752	234,752	414,752
Transfer to Reserve	51,746	-	-	-	-	-	-	-	10,000	-	85,389	-	100,000	180,000	200,000
Transfer From Reserve	-	(25,000)	(25,000)	(25,000)	-	(16,111)	-	-	-	-	-	-	-	-	-
Balance 30 June	130,474	105,474	80,474	55,474	55,474	39,363	39,363	39,363	49,363	49,363	134,752	134,752	234,752	414,752	614,752
INFRASTRUCTURE RESERVE															
Opening Balance	-	25,058	75,058	141,497	193,050	243,050	30,370	30,370	50,370	65,370	78,258	158,258	158,258	462,656	662,656
Transfer to Reserve	25,058	50,000	66,439	51,553	50,000	200,000	-	20,000	15,000	12,888	80,000	-	304,398	200,000	215,553
Transfer From Reserve	-	-	-	-	-	(412,680)	-	-	-	-	-	-	-	-	-
Balance 30 June	25,058	75,058	141,497	193,050	243,050	30,370	30,370	50,370	65,370	78,258	158,258	158,258	462,656	662,656	878,209
TOTAL RESERVES															
Opening Balance	6,148,265	5,568,484	4,947,803	4,389,486	3,826,428	3,774,607	3,151,815	3,012,894	3,077,870	3,093,766	2,978,693	3,211,400	3,144,870	3,903,573	4,657,447
Transfer to Reserve	620,219	50,000	66,439	51,553	91,792	1,000	-	114,976	65,897	34,926	282,707	-	808,703	803,874	971,029
Transfer From Reserve	(1,200,000)	(670,681)	(624,757)	(614,610)	(143,614)	(623,791)	(138,922)	(50,000)	(50,000)	(150,000)	(50,000)	(66,530)	(50,000)	(50,000)	(50,000)
Balance 30 June	5,568,484	4,947,803	4,389,486	3,826,428	3,774,607	3,151,815	3,012,894	3,077,870	3,093,766	2,978,693	3,211,400	3,144,870	3,903,573	4,657,447	5,578,476

Borrowings 2018 – 2033

The following table shows the amortization of the loan over the Strategic Resource Plan.

SHIRE OF CUE															
Asset Management Plan and Long Term Financial Plan															
2018 to 2033															
Loan Amortization															
	18 / 19	19 / 20	20 / 21	21 / 22	22 / 23	23 / 24	24 / 25	25 / 26	26 / 27	27 / 28	28 / 29	29 / 30	30 / 31	31 / 32	32 / 33
GROH HOUSING															
Opening Balance	-	980,000	894,615	806,719	716,085	622,706	526,498	427,420	325,297	220,081	111,677	-	-	-	-
Interest Payments	-	28,815	26,304	23,566	20,821	17,992	15,122	12,077	8,984	5,796	2,522	-	-	-	-
Principle Payments	-	85,385	87,896	90,634	93,379	96,208	99,078	102,123	105,216	108,404	111,677	-	-	-	-
Closing Balance	980,000	894,615	806,719	716,085	622,706	526,498	427,420	325,297	220,081	111,677	-	-	-	-	-

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Appendix 4 – Financial Ratios

Financial Ratios 2018 – 2033

The following table displays the data used to calculate the financial ratios.

SHIRE OF CUE															
Asset Management Plan and Long Term Financial Plan															
2018 to 2033															
Financial Ratios															
	18 / 19	19 / 20	20 / 21	21 / 22	22 / 23	23 / 24	24 / 25	25 / 26	26 / 27	27 / 28	28 / 29	29 / 30	30 / 31	31 / 32	32 / 33
	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s
OPERATING SURPLUS RATIO															
Operating Revenue	5,156	5,408	5,564	5,724	5,890	6,061	6,237	6,419	6,607	6,801	7,001	7,208	7,422	7,642	7,869
Less Operating Expenses	(7,022)	(6,429)	(6,612)	(6,773)	(6,900)	(7,040)	(7,203)	(7,321)	(7,424)	(7,535)	(7,647)	(7,764)	(7,875)	(7,983)	(8,096)
Net Operating Surplus	(1,865)	(1,020)	(1,048)	(1,049)	(1,010)	(980)	(966)	(902)	(817)	(734)	(646)	(556)	(453)	(341)	(227)
Own Source Revenue	2,974	2,980	3,187	3,296	3,409	3,526	3,646	3,771	3,901	4,035	4,173	4,317	4,466	4,620	4,779
Ratio	(63%)	(34%)	(33%)	(32%)	(30%)	(28%)	(26%)	(24%)	(21%)	(18%)	(15%)	(13%)	(10%)	(7%)	(5%)
OWN SOURCE REVENUE RATIO															
Own Source Operating Revenue	2,980	3,187	3,296	3,409	3,526	3,646	3,771	3,901	4,035	4,173	4,317	4,466	4,620	4,779	4,944
Operating Expense	7,022	6,429	6,612	6,773	6,900	7,040	7,203	7,321	7,424	7,535	7,647	7,764	7,875	7,983	8,096
Ratio	42%	50%	50%	50%	51%	52%	52%	53%	54%	55%	56%	58%	59%	60%	61%
CURRENT RATIO															
Current Assets	6,240	5,619	5,061	4,497	4,446	3,823	3,684	3,749	3,765	3,650	3,882	3,816	4,575	5,328	6,249
Less Restricted Assets	(5,568)	(4,948)	(4,389)	(3,826)	(3,775)	(3,152)	(3,013)	(3,078)	(3,094)	(2,979)	(3,211)	(3,145)	(3,904)	(4,657)	(5,578)
Net Current Assets	671	671	671	671	671	671	671	671	671	671	671	671	671	671	671
Current Liabilities	756	759	762	764	767	770	773	776	779	783	671	671	671	671	671
Less Related Liabilities	(116)	(118)	(121)	(124)	(126)	(129)	(132)	(135)	(139)	(142)	(30)	(30)	(30)	(30)	(30)
Net Current Liabilities	641	641	641	641	641	641	641	641	641	641	641	641	641	641	641
Ratio	1.05	1.05	1.05	1.05	1.05	1.05	1.05	1.05	1.05	1.05	1.05	1.05	1.05	1.05	1.05

SHIRE OF CUE
Asset Management Plan and Long Term Financial Plan
2018 to 2033
Financial Ratios (Continued)

	18 / 19	19 / 20	20 / 21	21 / 22	22 / 23	23 / 24	24 / 25	25 / 26	26 / 27	27 / 28	28 / 29	29 / 30	30 / 31	31 / 32	32 / 33	
	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	\$ 000s	
DEBT SERVICE COVERAGE RATIO																
Operating Surplus	633	1,614	1,674	1,738	1,804	1,872	1,944	2,019	2,097	2,178	2,263	2,351	2,443	2,539	2,639	
Principle and Interest	-	114	114	114	114	114	114	114	114	114	114	-	-	-	-	
Ratio	-	14	15	15	16	16	17	18	18	19	20	-	-	-	-	
ASSET SUSTAINABILITY RATIO																
Capital Renewal Expenditure	2,875	2,561	2,298	2,081	2,333	3,846	2,434	2,417	2,643	3,253	2,712	2,894	2,512	2,878	2,689	
Depreciation Expense	2,498	2,605	2,696	2,763	2,793	2,834	2,895	2,909	2,905	2,906	2,906	2,907	2,896	2,880	2,865	
Ratio	115%	98%	85%	75%	84%	136%	84%	83%	91%	112%	93%	100%	87%	100%	94%	
ASSET CONSUMPTION RATIO																
Depreciated Replacement Cost	56,829	59,548	62,304	64,339	63,987	65,125	65,327	65,018	64,843	64,847	64,667	64,937	64,499	64,194	63,851	
Current Replacement Cost	77,099	82,528	87,996	92,900	95,369	99,456	102,634	105,383	108,238	111,615	114,516	118,031	120,743	123,577	126,290	
Ratio	74%	72%	71%	69%	67%	65%	64%	62%	60%	58%	56%	55%	53%	52%	51%	
ASSET RENEWAL FUNDING RATIO																
NPV of Planned Renewals	23,329	23,156	23,435	23,684	24,444	24,823										
NPV of Required Renewals	26,962	27,176	29,112	30,783	21,748	19,702										
Ratio	87%	85%	80%	77%	112%	126%										

10.4 REVIEW OF DELEGATIONS

APPLICANT: Shire of Cue
DISCLOSURE OF INTEREST: Nil
AUTHOR: Rob Madson – Chief Executive Officer
DATE: 02/04/2019

Matters for Consideration:

Endorsement of the Register of Delegations.

Background:

Council is required to review its Delegations to the Chief Executive Officer at least once in every financial year.

The register of Delegations to the Chief Executive Officer was adopted on 19 May 2015 and partially reviewed on 18 September 2018 with the adoption of an amendment to delegation 8 relating to writing off monies owed.

Comments:

A copy of the current register of Delegations is attached at [Appendix 4](#). No amendments are proposed.

Statutory Environment:

Local Government Act 1995 - Sect 5.42

5.42 . *Delegation of some powers and duties to CEO*

(1) *A local government may delegate* to the CEO the exercise of any of its powers or the discharge of any of its duties under —*

- (a) *this Act other than those referred to in section 5.43; or*
- (b) *the Planning and Development Act 2005 section 214(2), (3) or (5).*

** Absolute majority required.*

(2) *A delegation under this section is to be in writing and may be general or as otherwise provided in the instrument of delegation.*

Local Government Act 1995 - Sect 5.46

5.46 . *Register of, and records relevant to, delegations to CEO and employees*

(1) *The CEO is to keep a register of the delegations made under this Division to the CEO and to employees.*

(2) *At least once every financial year, delegations made under this Division are to be reviewed by the delegator.*

Policy Implications:

Nil

Financial Implications:

Nil

Strategic Implications:

Nil

Consultation:

Nil

Officer’s Recommendation: **Voting Requirement:** Absolute Majority

That Council endorse the Register of Delegations to the Chief Executive Officer identified in the annual review, as presented at [Appendix 4](#).

<i>Council Decision:</i>	Voting requirement: Absolute Majority
MOVED:	SECONDED:
CARRIED:	

APPENDIX 4

REGISTER OF DELEGATIONS

The *Local Government Act 1995* (the Act) was introduced on 1 July 1996 and made significant changes to the way local government conducts its business. Its general aim was to enable local governments to provide good, open and accountable government to its people.

One of the changes was the degree of delegated authority available to be passed onto the Chief Executive Officer or a committee in order to manage the day-to-day operations of the Shire.

The Act allows for a local government to delegate to the Chief Executive Officer the exercise of any of its powers or the discharge of any of its duties under the Act. All delegations made by the Council must be by an absolute majority decision.

The following are decisions that cannot be delegated to the Chief Executive Officer:

- ✚ Any power or duty that requires a decision of an absolute majority or 75% majority of the local government,
- ✚ Accepting a tender that exceeds an amount set by the local government,
- ✚ Appointing an auditor,
- ✚ Acquiring or disposing of property valued at an amount higher than that determined by the local government,
- ✚ Any of the local government's powers under section 5.98, 5.99 and 5.100 of the Act,
- ✚ Borrowing money on behalf of the local government,
- ✚ Hearing or determining an objection of a kind referred to in section 9.5,
- ✚ Any power or duty that requires the approval of the Minister or the Governor, or
- ✚ Such other duties or powers that may be prescribed by the Act.

The Act allows for the Chief Executive Officer to delegate any of his/her powers to another employee – this must be done in writing. The Act allows for the Chief Executive Officer to place conditions on any delegations if he/she desires.

A register of delegations (being this document) relevant to the Chief Executive Officer and other employees is to be kept and reviewed at least once every financial year.

If a person is exercising a power or duty that he/she has been delegated, the Act requires him/her to keep necessary records of the exercise of the power or discharge of the duty. The written record is to contain:

- ✚ How the person exercised the power or discharged the duty;
- ✚ When the person exercised the power or discharged the duty; and
- ✚ The person or classes of person, other than council or committee members or employees of the local government, directly affected by the exercise of the power or discharge of the duty.

The aim of this register of delegations is to assist with improving the time taken to make decisions within the constraints allowed by the relevant legislation. This is consistent with the Shire's commitment to a strong customer service focus.

Transfer of Authority Due to Absence

Where an Officer not named has been appointed by Council or by an Officer authorised to make the appointment to act in a position to which the named Officer is appointed, the authority shall transfer to the Officer acting as appointed, for the duration of Council authorisation.

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1. Appointment of Acting CEO

Function to be performed	The Chief Executive Officer to appoint an Acting Chief Executive Officer.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation	That CEO appoint an Acting Chief Executive Officer
Conditions	Subject to: <ul style="list-style-type: none"> • Appointments being no longer than 35 working days; • Council Members to be advised of acting Chief Executive Officer. • The CEO must be satisfied that the person appointed as Acting CEO is suitably qualified for the position (refer to section 5.36(2)(a) of the <i>Local Government Act</i>).
Statutory reference	<i>Local Government Act 1995</i> ; section 5.36 and section 5.41(g)

2. Deleted 21/3/2017

3. Payments from the Municipal Fund and Trust Fund

Function to be performed	Where a local government has delegated to the Chief Executive Officer the exercise of its power to make payments from the municipal fund or the trust fund, each payment from the municipal fund or the trust fund is to be noted on a list compiled for each month which is to be presented to the next ordinary meeting of Council.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to make payments from the municipal fund or the trust fund, pursuant to the <i>Local Government (Financial Management) Regulations 1996</i> , Regulation 12(1) .
Conditions	Subject to the requirements of the <i>Local Government (Financial Management) Regulations 1996</i> , Regulation 13 .
Statutory reference	<i>Local Government (Financial Management) Regulations 1996</i> , Regulation 12(1)(a) .

4. Appointment of Contractors & Consultants

Function to be performed:	The Chief Executive Officer to appoint consultants and Contractors to enable the proper administration of the Shire's business and operations.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to appoint consultants and contractors, including but not limited to Architects, auctioneers, engineers, planners, quantity surveyors, solicitors, surveyors, valuers, selling and leasing agents, to enable the proper administration of the Shire's business and operations.
Conditions:	Subject to: <ul style="list-style-type: none"> • funding being available in the Budget; • The value of the contract shall not exceed \$100,000. • Quotations to be obtained, in accordance with Council Purchasing Policy.
Statutory reference:	<i>Local Government Act 1995, Sections 3.1, 3.18, 5.41(d) and 6.8.</i>

5. Obtaining Legal Advice

Function to be performed:	A local government may at times require legal advice or assistance.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to obtain legal advice and assistance to enable the proper administration of the Shire's business and operations and to provide advice to the Council, as required.
Conditions:	Subject to Council Policy
Statutory reference:	<i>Local Government Act 1995, Section 5.41(a), (b) and (d).</i>

6. Preparation of the Annual Report

Function to be performed:	A local government is to prepare an annual report for each financial year.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to prepare an annual report for each financial year.
Conditions:	The Annual Report is to be submitted to the Council for adoption.
Statutory reference:	<i>Local Government Act 1995, Section 5.53.</i>

7. Making Payments to Employees in Addition to Contract or Award

Function to be performed:	A local government can approve of payments to employees in addition to their contract or Award.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to approve of making payment to employees in addition to their contract or Award.
Conditions:	Subject to: <ul style="list-style-type: none"> 1. Council Policy 2. Budget allocation.
Statutory reference:	<i>Local Government Act 1995, Sections 5.42 and 5.50.</i>

8. Write Off of Monies Owing

Function to be performed:	A local government may waive or grant concessions in relation to any amount of money or write off any amount of money that is owed to the local government.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to waive, grant concessions or write off any amount of money owed to the Shire, pursuant to the <i>Local Government Act 1995</i> , Section 6.12(1) .
Conditions:	Subject to: <ul style="list-style-type: none"> • Rates assessment small balances not exceeding \$20; • The debt not exceeding \$1000 (Not rates or service charges); • The Chief Executive Officer to be a joint signatory with the Finance Officer to approve any monies to be written off or waived. • The full details of the waiver, concession or write off to be recorded on the appropriate financial record.
Statutory reference:	<i>Local Government Act 1995</i> , Section 6.12(1) .

9. Amending the Rate Record

Function to be performed:	A local government is required, from time to time, to amend a rate record for the current financial year to ensure that the information contained in the record is current and correct and that the record is in accordance with this Act.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Finance Officer
Delegation:	The Chief Executive Officer is delegated the power to determine whether to amend the rate record for the preceding five years, pursuant to the <i>Local Government Act 1995</i> , Section 6.39 .
Conditions:	Nil
Statutory reference:	<i>Local Government Act 1995</i> , Section 6.39(2) .

10. Agreement as to Payment of Rates and Service Charges

Function to be performed:	A local government may accept payment of a rate or service charge due and payable by a person in accordance with an agreement made with the person.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to make an agreement with a person for payment of rates and service charges, pursuant to the <i>Local Government Act 1995</i> , Section 6.49 .
Conditions:	Subject to: <ul style="list-style-type: none"> • the arrangements agreed to being on the basis that the total debt outstanding will be extinguished by 30 June next following. • Council Policy • The full details of the determination to be recorded in the appropriate rate record.
Statutory reference:	<i>Local Government Act 1995</i> , Section 6.49 .

11. Rates or Service Charges Recoverable in Court

Function to be performed:	If a rate or service charge remains unpaid after it becomes due and payable, the local government may recover it, as well as the costs of proceedings, if any, for that recovery, in a court of competent jurisdiction.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to determine that court action will be taken, pursuant to the <i>Local Government Act 1995</i> , Section 6.56(1) .
Conditions:	Council Policy
Statutory reference:	<i>Local Government Act 1995</i> , Section 6.56(1) .

12. Require Lessee to Pay Rent in Satisfaction of Rates or Service Charge

Function to be performed:	If payment of a rate or service charge imposed in respect of any land is due and payable, notice may be given to the lessee of the land requiring the lessee to pay to the local government any rent as it falls due in satisfaction of the rate or service charge.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to determine that notice be given to the lessee requiring payment of the rates or service charges, pursuant to the <i>Local Government Act 1995</i> , Sections 6.60(2) and (3) .
Conditions:	Council Policy
Statutory reference:	<i>Local Government Act 1995</i> , Section 6.60(2) .

13. Recover Amount of Rates or Service Charge from Lessee as Debt

Function to be performed:	A local government may recover the amount of the rate or service charge as a debt from the lessee if rent is not paid in accordance with the notice.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to recover the amount of rate or service charge as a debt from the lessee if rent is not paid, pursuant to the <i>Local Government Act 1995</i> , Section 6.60(4) .
Conditions:	Council Policy
Statutory reference:	<i>Local Government Act 1995</i> , Section 6.60(4) .

14. Recovery of Debts (other than Rates or Service Charges)

Function to be performed:	If a debt (other than a rate or service charge) remains unpaid after it becomes due and payable, the local government may recover it, as well as the costs of proceedings, if any, for that recovery, in a court of competent jurisdiction.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to take action to recover any outstanding debts pursuant to the <i>Local Government Act 1995</i> , Section 6.10 .
Conditions:	Council Policy
Statutory reference:	<i>Local Government Act 1995</i> , Section 6.10 ; and <i>Local Government (Financial Management) Regulations 1996</i> , Regulation 5 .

15. Signing of Requisitions and Purchase Orders

Function to be performed:	A local government can sign Requisitions and Purchase Orders.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Various staff members as recorded in the Sub-Delegations Register
Delegation:	The Chief Executive Officer is delegated the power to sign Requisitions and Purchase Orders.
Conditions:	Limit as per Signing Authority determined by the CEO. In accordance with Council " <i>Purchasing</i> " Policy
Statutory reference:	<i>Local Government Act 1995</i> , Section 3.1 ; and <i>Local Government (Financial Management) Regulations 1996</i> , Regulation 5 .

16. Issue of Petty Cash Advances

Function to be performed:	A local government can issue Petty Cash Advances.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the authority to issue Petty Cash Advances.
Conditions:	The acquittal of petty cash advances expended is to be supported by sufficient receipts/ information/documentation to prove the expenditure.
Statutory reference:	<i>Local Government Act 1995, Section 3.1</i> ; and <i>Local Government (Financial Management) Regulations 1996, Regulations 5 and 11.</i>

17. Submission of Grants and Subsidy Applications

Function to be performed:	A local government can submit grant and subsidy applications.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	<ul style="list-style-type: none"> • Council's grant officer – at the request of the CEO • Council's Engineers – at the request of the CEO • Council's Accountants – at the request of the CEO • Staff as directed by the CEO
Delegation:	The Chief Executive Officer is delegated the authority to submit grant and subsidy applications.
Conditions:	That sufficient financial resources have been budgeted when the grant requires a co-contribution or there is provision in a reserve account.
Statutory reference:	<i>Local Government Act 1995, Section 3.1</i> ; and <i>Local Government (Financial Management) Regulations 1996, Regulation 5.</i>

18. Negotiating Terms and Conditions for Leases and Properties

Function to be performed:	A local government can negotiate Terms and Conditions for Leases and Properties.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the authority to negotiate Terms, Conditions and Assignment of Rent for Leases and Properties.
Conditions:	Finalised Terms and Conditions to be Approved by the Council as soon as practicable.
Statutory reference:	<i>Local Government Act 1995, Section 3.1.</i>

19. Representing Local Government in Court

Function to be performed:	A local government shall, in writing, appoint persons to represent the local government in court.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to appoint a persons to represent the local government in court proceedings either generally or in a particular case.
Conditions:	The authorisation is to be recorded on the person's personnel file.
Statutory reference:	<i>Local Government Act 1995, Section 9.29 (2).</i>

20. Deleted 21/3/2017

21. Dog Act 1976

Function to be performed	A local government may delegate to its Chief Executive Officer any power or duty of the local government under another provision of the <i>Dog Act 1976</i>
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	That the Chief Executive Officer be delegated any power or duty under the <i>Dog Act 1976</i>
Conditions:	<ol style="list-style-type: none">1. The authority to appoint a person under Section 29(1), shall only be approved by the Chief Executive Officer.2. The authority to declare a dog to be dangerous, pursuant to <i>Dog Act 1976 Section 33E</i>, shall only be approved by the Chief Executive Officer.3. The authority to sign any Warrant to seize, detain and deal with any dog pursuant to <i>Dog Act 1976 Section 29 (5a)</i>, in accordance with Sections 33G or 39, shall only be approved by the Chief Executive Officer.4. Withdrawal of an infringement can only be approved by the Chief Executive Officer.
Statutory reference:	<i>Dog Act 1976, Section 10AA</i>

22. Liquor Control Act 1988 – Issue of Certificates Under Section 39

Function to be performed:	An application made to the licensing authority for the grant or removal of a licence, or for a change in the use or condition of any premises shall be accompanied by a certificate from the local government for the district in which the premises to which the application relates are situated, or are to be situated, unless the licensing authority otherwise determines.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to issue a certificate on behalf of the Shire of Cue, pursuant to the <i>Liquor Control Act 1988</i> , Section 39 .
Conditions:	Nil
Statutory reference:	<i>Liquor Control Act 1988</i> , Section 39 .

23. Liquor Control Act 1988 – Issue of Certificates Under Section 40

Function to be performed:	An application made to the licensing authority for the grant or removal of a licence, or for a change in the use or condition of any premises shall be accompanied by a certificate from the authority responsible for planning matters in the district in which the premises to which the application relates are situated, or are to be situated, unless the licensing authority otherwise determines.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to issue a certificate on behalf of the City, pursuant to the <i>Liquor Control Act 1988</i> , Section 40 .
Conditions:	Nil
Statutory reference:	<i>Liquor Control Act 1988</i> , Section 40 .

24. Bush Fires Act 1954 – Powers and Duties

Function to be performed:	A local government is empowered with all powers, duties and functions under the <i>Bush Fires Act 1954</i> .
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to perform all powers, duties and functions of the <i>Bush Fires Act 1954</i> .
Conditions:	Excludes powers and duties that are prescribed in the Act with the requirement for a resolution by the local government.
Statutory reference:	<i>Bush Fires Act 1954</i> , Section 48 .

25. Bush Fires Act 1954 – Firebreaks Around Properties

Function to be performed:	A local government can take measures for preventing a bush fire, including requesting firebreaks around properties.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Ranger
Delegation:	The Chief Executive Officer is delegated the power to take measures for preventing a bush fire, including requesting firebreaks around properties.
Conditions:	Nil
Statutory reference:	<i>Bush Fires Act 1954</i> , Section 33 .

26. Bushfires Act 1954 – Prohibited Burning Times

Function to be performed:	A local government can determine to vary Prohibited Burning Times, in accordance with the <i>Bush Fires Act 1954</i> , Sections 17(7) and (8) , regarding: <ul style="list-style-type: none"> • shortening, extending, suspending or reimposing a period of prohibited burning times; or • imposing a further period of prohibited burning times.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to: <ul style="list-style-type: none"> • shorten, extend, suspend or reimpose a period of prohibited burning times; or • impose a further period of prohibited burning times.
Conditions:	Nil
Statutory reference:	<i>Bush Fires Act 1954</i> , Section 17(10) .

27. Bush Fires Act 1954 – Prosecutions and Infringement Notices

Function to be performed:	A local government can consider allegations of offences alleged to have been committed against this Act in the district of the local government and, if the delegate thinks fit, to institute and carry on proceedings in the name of the local government against any person alleged to have committed any of those offences in the district.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to institute and carry out legal proceedings for alleged offences against the <i>Bush Fires Act 1954</i> , including the power to issue an Infringement Notice.
Conditions:	Chief Executive Officer to sign any Prosecution Notices. Note: s59A(3) and Bush Fires (Infringements) Regulations 1958, Reg.4(a) provide that only the Shire President or the Chief Executive Officer may withdraw an infringement notice.

Statutory reference:	<i>Bush Fires Act 1954, Section 59(3)</i> Prosecution of Offences and Section 59A(2) Alternative Procedure – Infringement Notices.
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28. Food Act 2008 – Appointment of Authorised Persons

Function to be performed:	A local government may, in writing, appoint persons or classes of person to be authorised for the purposes of performing particular functions in regard to the enforcement of laws.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to appoint persons or classes of person to be authorised for the purposes of performing particular functions in regard to the enforcement of the <i>Food Act 2008</i> .
Conditions:	Nil
Statutory reference:	<i>Local Government Act 1995, Section 9.10(1).</i> <i>Food Act 2008, Section 122, s.126 (2).</i>

29. Food Act 2008 – Appointment of Persons to Withdraw Infringement Notices

Function to be performed:	A local government may, in writing, appoint persons or classes of person to be authorised for the purposes of performing particular functions in regard to the enforcement of laws.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the authority to withdraw an Infringement or grant an extension of time for payment pursuant to section 126 (6), (7) & (13) of the Act.
Conditions:	Nil
Statutory reference:	<i>Local Government Act 1995, Section 9.10(1).</i> <i>Food Act 2008, S.126 (6), (7) & (13).</i>

30. Food Act 2008 – Registration of Food Businesses

Function to be performed:	A local government may, in writing, appoint persons or classes of person to be authorised for the purposes of performing particular functions in regard to the enforcement of laws.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Environmental Health Officer
Delegation:	The Chief Executive Officer is delegated the power to sign and issue any registration approvals to operate a Food Business under the <i>Food Act 2008</i> , s.110.
Conditions:	Nil
Statutory reference:	<i>Local Government Act 1995</i> , Section 9.10(1).

31. Health Act 1911 – Appointment of Deputy, Discharge of Powers and Duties

Function to be performed:	A local government may appoint and authorise any person to be its deputy under the <i>Health Act 1911</i> to exercise and discharge all or any of the powers and functions of the local government for such time and subject to such conditions and limitations (if any) as the local government shall see fit. Such appointment shall not affect the exercise or discharge by the local government itself of any power or function.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Environmental Health Officer
Delegation:	The Chief Executive Officer is delegated the power to be its <i>Health Act 1911</i> deputy to exercise and discharge all or any of the powers and functions of the local government for such time and subject to such conditions and limitations (if any) as the local government shall see fit. Such appointment shall not affect the exercise or discharge by the local government itself of any power or function.
Conditions:	The Chief Executive Officer, shall: (i) approve of all legal action and sign Prosecution Notices; and (ii) sign all Notices.

Statutory reference:	<i>Health Act 1911, Section 26.</i>
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32. Approval of Building Permits

Function to be performed:	
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Contract Building Surveyor
Delegation:	The CEO is delegated the authority to grant or refuse the issue of a building Permits in the prescribed form pursuant to <i>Building Act 2011, Section 20, 22 & 127.</i>
Conditions:	Nil
Statutory reference:	<i>Building Act 2011, Sections 20, 22 and 127.</i> Division 2 of Part 2. Divisions 1, 2 and 4 of Part 4.

33. Grant of Occupancy Permit, Building Approval Certificate, with or without conditions & extension of period of duration of Occupancy Permit or Building Approval Certificate.

Function to be performed:	Authority to issue occupancy permits, certificates of construction appliance, grant permits, issue building orders and notices and perform associated functions of a permit authority pursuant to the <i>Building Act 2011.</i>
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Contract Building Surveyor
Delegation:	The officers are delegated the power to issue Certificates of Occupancy, Building Approval certificates and extensions of period of duration of Occupancy Permit or Building Approval Certificate in the prescribed form upon completion of buildings, pursuant to the <i>Building Act 2011, Sections 58, 59, 62, 65 and 127.</i>
Conditions:	Nil
Statutory reference:	<i>Building Act 2011, Sections 58, 59, 62, 65 and 127.</i>

34. Approve a Demolition Permit Other Than for Buildings Classified by the National Trust and Council's Heritage Register

Function to be performed:	To grant or refuse to approve applications for a Demolition Permit.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Contract Building Surveyor
Delegation:	The CEO is delegated authority to grant or refuse a Demolition Permit other than for buildings classified by the National Trust and Council's Heritage Register, pursuant to the <i>Building Act 2011</i> , Sections 21, 22 & 127 .
Conditions:	Nil
Statutory reference:	<i>Building Act 2011</i> , Sections 21, 22 and 127 .

35. Issue Building Orders

Function to be performed:	A Permit Authority may make an Order (a Building Order) in respect of one or more of the following - (a) particular building work; (b) particular demolition work; (c) a particular building or incidental structure, whether completed before or after commencement day.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to issue Building Orders for works in contravention of the Act, pursuant to the <i>Building Act 2011</i> , Sections 110, 111 and 112 .
Conditions:	1. Chief Executive Officer to sign the Building Order. 2. Subject to Sub-Section 112(2)(b) being conditional as follows; " <i>The Order to demolish, dismantle or remove a building or incidental structure that has been, or is being, built or occupied in suspected contravention of a provision of the Building Act 2011, SHALL only be issued where the building is assessed to be in a state that is dangerous and which cannot be easily rectified</i> ".

Statutory reference:	<i>Building Act 2011, Sections 110, 111 and 112.</i>
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35A. Revoke Building Orders

Function to be performed:	A Permit Authority may, by notice in writing, revoke a Building Order at any time and must serve each person to whom to order is directed with a copy of the notice.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to revoke Building Orders for works in contravention of the Act, pursuant to the <i>Building Act 2011, Section 117</i> .
Conditions:	Chief Executive Officer to sign the notice to revoke a Building Order.
Statutory reference:	<i>Building Act 2011, Section 117.</i>

36. Issue Licence to Deposit Material on Street

Function to be performed:	No person shall deposit stones, bricks, lime, rubbish, timber, iron, or other materials on a street, way, or other public place, nor make an excavation on land abutting or adjoining a street, way, or other public place, unless authorised to do so by an Act or unless he has first obtained from the local government in whose district the street, way, public place, or land is situated a licence in writing for that purpose, nor unless, in the case of an excavation he has securely fenced off the place where it is to be made from the street, way, or other public place, nor unless he complies with the conditions, if any, of the licence.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Environmental Health Officer Contract Building Surveyor
Delegation:	The Chief Executive Officer is delegated the power to issue licenses for the deposit of materials on a street , way or other public place and to make an excavation on land abutting or adjoining a street, way, or other public place,

	pursuant to the <i>Local Government (Miscellaneous Provisions) Act 1960, Section 377</i> .
Conditions:	Nil
Statutory reference:	<i>Building Regulations 2012, Regulation 64</i> .

37. Appoint Authorised Persons (Swimming Pool Inspectors)

Function to be performed:	A local government may appoint an Authorised Person to carry out inspections of pools. An “ authorised person ” means a person with appropriate experience or qualifications authorised by the local government for the purposes of this section.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to appoint authorised persons for the purpose of inspecting private swimming pools and enforcing the provisions of the Act, pursuant to the <i>Building Regulations 2012</i>, Regulation 53(1).
Conditions:	The authorisations to be in writing and recorded on the appropriate file and the person’s personal file.
Statutory reference:	<i>Building Regulations 2012, Regulation 53(1)</i> .

38. Disturbing Local Government Land or Anything On It

Function to be performed:	A person who, without lawful authority interferes with the soil of, or anything on, land that is local government property; or takes anything from land that is local government property, commits an offence.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Manager Works and Services
Delegation:	The Chief Executive Officer is delegated the power to interfere with soil or take anything from local government land, pursuant to the <i>Local Government (Uniform Local Provisions) Regulations 1996, Regulation 5(1)</i> and Schedule 3.1, Division 2, Item 2 and <i>Local Government Act 1995, Section 3.25(1)(b)</i>.
Conditions:	Nil

**Statutory
reference:**

*Local Government (Uniform Local Provisions) Regulations
1996, Regulation 5(1).*

39. Obstructing A Public Thoroughfare

Function to be performed:	A person who, without lawful authority, places on a public thoroughfare anything that obstructs it commits an offence if the person fails to remove the obstruction when requested by the local government to do so, or if anything falls from land, or from anything on land, onto a public thoroughfare and obstructs it, a person who is the owner or occupier of the land commits an offence if the person fails to remove the obstruction when requested by the local government to do so.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Works and Services Supervisor
Delegation:	The Chief Executive Officer is delegated the power to obstruct a public thoroughfare, pursuant to the <i>Local Government (Uniform Local Provisions) Regulations 1996, Regulation 6 (1) and Schedule 3.1, Division 2, Item 2</i> and <i>Local Government Act 1995, Section 3.25(1)(b)</i> .
Conditions:	Nil
Statutory reference:	<i>Local Government (Uniform Local Provisions) Regulations 1996, Regulation 6(1)</i> .

40. Encroaching A Public Thoroughfare

Function to be performed:	A person who is the owner or occupier of land and, without lawful authority erects on the land a structure that encroaches upon a public thoroughfare; or permits a tree or other plant growing on the land to encroach upon a public thoroughfare, commits an offence if the person fails to remove the structure or plant, to the extent that it is encroaching, when requested by the local government to do so.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Works and Services Supervisor
Delegation:	The Chief Executive Officer is delegated the power to erect a structure or permit a tree that encroaches a public thoroughfare, pursuant to the <i>Local Government (Uniform Local Provisions) Regulations 1996, Regulation 7(1) and Schedule 3.1, Division 2, Item 2</i> and <i>Local Government Act 1995, Section 3.25(1)(b)</i> .
Conditions:	Nil

Statutory reference:	<i>Local Government (Uniform Local Provisions) Regulations 1996, Regulation 7(1).</i>
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41. Offences Relating to the Repair of Gates and Fences

Function to be performed:	<p>A person who is the owner or occupier of land commits an offence if any fence or gate that separates the land from a public thoroughfare is not kept in good repair.</p> <p>A person may apply to the local government for permission to have across a public thoroughfare under the control or management of the local government a gate or other device that enables motor traffic to pass across the public thoroughfare and prevents livestock from straying.</p>
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to provide a gate or other device across a public thoroughfare or serve a Notice to request the owner or occupier to repair a gate or fence, pursuant to the <i>Local Government (Uniform Local Provisions) Regulations 1996, Regulation 8(1) and Schedule 3.1, Division 2, Item 2</i> and <i>Local Government Act 1995, Section 3.25(1)(b).</i>
Conditions:	Nil
Statutory reference:	<i>Local Government (Uniform Local Provisions) Regulations 1996, Regulation 8(1).</i>

42. Dangerous Excavation in or Near Public Thoroughfare

Function to be performed:	If there is, in a public thoroughfare or land adjoining a public thoroughfare, an excavation that the local government considers to be dangerous it may fill in or fence the excavation, or request the owner or occupier to fill or securely fence the excavation.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to deem an excavation to be dangerous and to fill in or fence the excavation, or serve a Notice to request the owner or occupier to fill or securely fence the excavation, pursuant to the <i>Local Government (Uniform Local Provisions) Regulations 1996</i>, Regulation 11(1) and Schedule 3.1, Division 2, Item 2 and <i>Local Government Act 1995</i>, Section 3.25(1)(b).
Conditions:	Nil
Statutory reference:	<i>Local Government (Uniform Local Provisions) Regulations 1996</i> , Regulation 11(1).

43. Crossing from Public Thoroughfare to Private Land or Private Thoroughfare Without Approval

Function to be performed:	Upon application the local government may approve the construction of a crossing giving access from a public thoroughfare to the land, or a private thoroughfare serving the land.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to approve the construction of a crossing giving access from a public thoroughfare to the land, or a private thoroughfare serving the land, pursuant to the <i>Local Government (Uniform Local Provisions) Regulations 1996</i> , Regulation 12(1) .
Conditions:	Approvals are subject to the <i>Local Government (Uniform Local Provisions) Regulations 1996</i> , Regulation 14(2) .
Statutory reference:	<i>Local Government (Uniform Local Provisions) Regulations 1996</i> , Regulation 12(1) .

44. Requirement to Construct and Repair a Crossover

Function to be performed:	A local government may give a person who is the owner or occupier of private land a notice in writing requiring the person to construct or repair a crossing from a public thoroughfare. If the person fails to comply with the notice, the local government may construct or repair the crossing and recover 50% of the cost.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to give a person who is the owner or occupier of private land a notice in writing requiring the person to construct or repair a crossing if the person does not comply, pursuant to the <i>Local Government (Uniform Local Provisions) Regulations 1996</i> , Regulations 13(1) and (2) .
Conditions:	
Statutory reference:	<i>Local Government (Uniform Local Provisions) Regulations 1996</i> , Regulation 13(1) and (2) .

45. Private Works On, Over Or Under Public Places

Function to be performed:	A local government may grant permission to a person to construct anything on, over or under a public thoroughfare or other public place that is local government property.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to grant permission to a person to construct anything on, over or under a public thoroughfare or other public place that is local government property, pursuant to the <i>Local Government (Uniform Local Provisions) Regulations 1996</i> , Regulation 17 and <i>Local Government Act 1995</i> , Section 3.25(1)(b) .
Conditions:	Approvals are subject to the <i>Local Government (Uniform Local Provisions) Regulations 1996</i> , Regulation 14(2) .
Statutory reference:	<i>Local Government (Uniform Local Provisions) Regulations 1996</i> , Regulation 17(2) .

46. Offences Relating to Watercourses, Drains, Tunnels and Bridges

Function to be performed:	A local government may grant permission to a person to, alter, obstruct, or interfere with, any watercourse, drain, tunnel, or bridge that is local government property.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to grant permission to a person to alter, obstruct, or interfere with, any watercourse, drain, tunnel, or bridge that is local government property, pursuant to the <i>Local Government (Uniform Local Provisions) Regulations 1996</i> , Regulation 18 and <i>Local Government Act 1995</i> , Section 3.25(1)(b) .
Conditions:	Approvals are subject to the <i>Local Government (Uniform Local Provisions) Regulations 1996</i> , Regulation 14(2) .
Statutory reference:	<i>Local Government (Uniform Local Provisions) Regulations 1996</i> , Regulation 18(1) .

47. Offences Relating to the Protection of Thoroughfares from Water Damage

Function to be performed:	A local government may grant permission to a person to alter, obstruct, or interfere with the natural flow of surface water across any thoroughfare or other land in such a way as is likely to damage any thoroughfare that is local government property.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to grant permission to a person to alter, obstruct, or interfere with the natural flow of surface water across any thoroughfare or other land in such a way as is likely to damage any thoroughfare that is local government property, pursuant to the <i>Local Government (Uniform Local Provisions) Regulations 1996</i>, Regulation 19 and <i>Local Government Act 1995</i>, Section 3.25(1)(b).
Conditions:	Approvals are subject to the <i>Local Government (Uniform Local Provisions) Regulations 1996</i> , Regulation 14(2) .

Statutory reference:	<i>Local Government (Uniform Local Provisions) Regulations 1996, Regulation 19(1).</i>
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48. Actions Against Persons in Relation to Wind Erosion and Sand Drifts

Function to be performed:	A local government may give a notice under this regulation to a person who is the owner or occupier of land, if the local government considers that clearing the land of vegetation may cause the land having a common boundary with land that comprises local government property to be adversely affected by wind erosion or sand drift.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to serve a Notice on a person to prevent wind erosion or sand from escaping a property onto other private land or land that is local government property, pursuant to the <i>Local Government (Uniform Local Provisions) Regulations 1996, Regulation 21</i> and <i>Local Government Act 1995, Section 3.25(1)(b)</i> .
Conditions:	Nil
Statutory reference:	<i>Local Government (Uniform Local Provisions) Regulations 1996, Regulation 21(1).</i>

49. Unauthorised Works in a Street – Serving of Notices

Function to be performed:	A local government may serve notices on persons/ proprietors of premises who have conducted works in a street without Council's permission.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Works and Services Supervisor
Delegation:	The Chief Executive Officer is delegated the power to serve notices on persons/ proprietors of premises who have conducted works in a street without Council's permission.
Conditions:	Chief Executive Officer to sign any Notices.
Statutory reference:	<i>Local Government Act 1995, Section 3.1.</i>

50. Works in the Street

Function to be performed:	A local government may grant approval and impose conditions for works to be undertaken in the street by other authorities, private organisations or individuals, including the approval of applications to protect verges.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to grant approval and impose conditions for works to be undertaken in the street by other authorities, private organisations or individuals, including the approval of applications to protect verges.
Conditions:	<ul style="list-style-type: none"> (i) That the proposed works are legal and do not adversely affect the safety, functionality and aesthetics of the street or adjoining properties to an unacceptable degree. (ii) The owners and occupiers of adjoining properties should be consulted as appropriate prior to approval being determined. (iii) If there are objections to the proposal, it be referred to the Council for determination.
Statutory reference:	<i>Local Government Act 1995, Section 3.1.</i>

51. Reinstatements of Roads and Footpaths

Function to be performed:	A local government may grant and impose conditions for persons or agencies undertaking works in the street and to apportion responsibility for the cost of road and footpath reinstatements resulting from works undertaken by other persons' or agencies' undertakings.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to grant and impose conditions for persons or agencies undertaking works in the street and to apportion responsibility for the cost of road and footpath reinstatements resulting from works undertaken by other persons' or agencies' undertakings.
Conditions:	Subject to the lodgement of a bond for work performance and the payment of the cost of any re-instatement works.

Statutory reference:	<i>Local Government Act 1995, Section 3.1.</i>
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52. Approval of Works Orders to Public Utility Service Authorities

Function to be performed:	A local government may approve the issuing of works orders to public utility service authorities for service modifications or upgrading associated with approved projects.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to approve the issuing of works orders to public utility service authorities for service modifications or upgrading associated with approved projects.
Conditions:	That the works are associated with projects that have obtained the approval of the Council as necessary and are within the approved budget allocation.
Statutory reference:	<i>Local Government Act 1995, Section 3.1.</i>

53. Approval of Design Projects

Function to be performed:	A local government may approve detailed design plans for projects or components of projects that have been approved by the Council to concept plan level.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Contract Building Surveyor Environmental Health Officer
Delegation:	The Chief Executive Officer is delegated the power to approve detailed design plans for projects or components of projects that have been approved by the Council to concept plan level.
Conditions:	That the detailed designs are consistent with the concept plans approved by the Council.
Statutory reference:	<i>Local Government Act 1995, Section 3.1.</i>

54. Serving of Notices Requiring Certain Things to be Done by Owner or Occupier of Land

Function to be performed:	A local government may give a person a notice in writing relating to the land requiring the person to do anything specified in Schedule 3.1, Division 1 or for the purpose of remedying or mitigating the effects of any offence prescribed in Schedule 3.1, Division 2.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	<p>The Chief Executive Officer is delegated the power to issue a notice in writing relating to the land requiring the person to do anything specified in Schedule 3.1, Division 1 or for the purpose of remedying or mitigating the effects of any offence prescribed in Schedule 3.1, Division 2 including the following:</p> <ol style="list-style-type: none"> 1. prevent water from dripping or running from a building; 2. placing a number on a property to indicate an address; 3. repair a public thoroughfare; 4. ensure that land that adjoins a public thoroughfare is suitably enclosed; 5. ensure unsightly land is enclosed; 5A. ensure overgrown vegetation, rubbish or disused material is removed from land; 5B. ensure that graffiti is obliterated; 6. take measures to prevent movement of sand, rocks etc; 7. ensure that land adjoining a public thoroughfare is not overgrown; 8. removing a tree or part that is obstructing a thoroughfare; 9. ensuring that a tree that endangers any person is made safe (dangerous tree); 10. taking specified measures to prevent damage to the public or property from cyclonic activity; 11. remove bees that are a danger or nuisance; 12. ensure that unsightly dilapidated or dangerous fence is modified or repaired; 13. take measures to prevent artificial light or other light being omitted or reflected to remove a nuisance; 14. make safe anything that is obstructing a private thoroughfare.
Conditions:	The Chief Executive Officer may form an opinion that the things to be performed is necessary to protect and/or

	enhance the health, safety or amenity of the persons in the district or to remove a nuisance.
Statutory reference:	<i>Local Government Act 1995, Section 3.25.</i>

55. Additional Powers When Giving a Notice Under S.3.25 of the Act

Function to be performed:	If a person who is given a notice under Section 3.25 of the Act fails to comply with it, the local government may do anything that it considers necessary to achieve, so far as is practicable, the purpose for which the notice was given, including recovering the cost of anything it does as a debt due from the person who failed to comply with the notice.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to do anything that they consider necessary to achieve, so far as is practicable, the purpose for which the notice was given, including recovering the cost of anything it does as a debt due from the person who failed to comply with the notice.
Conditions:	The Chief Executive Officer may form an opinion that the things to be performed is necessary to protect and/or enhance the health, safety or amenity of the persons in the district or to remove a nuisance.
Statutory reference:	<i>Local Government Act 1995, Section 3.26.</i>

56. Performing Particular Things on Land which is not Local Government Property

Function to be performed:	A local government may perform its general functions of the things prescribed in Schedule 3.2 of the Act on land, even though the land is not local government property and the local government does not have consent to do it.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Works and Services Supervisor
Delegation:	<p>The Chief Executive Officer is delegated the power to carry out things prescribed in Schedule 3.2 even though the land is not local government property and the local government does not have consent to do it, as follows:</p> <ol style="list-style-type: none"> 1. Carry out works for the drainage of land. 2. Do earthworks or other works on land for preventing or reducing flooding. 3. Take from land any native growing or dead timber, earth, stone, sand or gravel that, in its opinion, the local government requires for making or repairing a thoroughfare, bridge, culvert, fence or gate. 4. Deposit and leave on land adjoining a thoroughfare any timber, earth, stone, sand, gravel, and other material that persons engage in making or repairing a thoroughfare, bridge, culvert, fence, or gate do not, in the local government's opinion, require. 5. Make a temporary thoroughfare through land for use by the public as a detour while work is being done on a public thoroughfare. 6. Place on land signs to indicate the names of public thoroughfares. 7. Make safe a tree that presents serious and immediate danger, without having to give the owner the notice otherwise required by regulations. 8. Obliterate graffiti that is visible from a public place and that has been applied without the consent of the owner or occupier.
Conditions:	The Chief Executive Officer may form an opinion that the things to be performed is essential to protect and/or enhance the health, safety or amenity of the persons in the district or to remove a nuisance.
Statutory reference:	<i>Local Government Act 1995</i> , Section 3.27 .

57. Power of Entry

Function to be performed:	The power of entry is conferred on a local government which is performing any function under the <i>Local Government Act 1995</i> .
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated authority to authorise persons with the powers of entry, when performing any function of the local government.
Conditions:	Record in the appropriate file
Statutory reference:	<i>Local Government Act 1995</i> , Section 3.28 .

58. General Procedure for Entering Property

Function to be performed:	A person authorised by the local government may lawfully enter land or premises or thing without the consent of the owner or occupier, unless the owner or occupier objects to the entry.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated authority to authorise a local government person to lawfully enter land or premises or thing without the consent of the owner or occupier, unless the owner or occupier objects to the entry.
Conditions:	Record in the appropriate file
Statutory reference:	<i>Local Government Act 1995</i> , Section 3.31(2) .

59. Power to Remove and Impound Goods

Function to be performed:	An employee authorised by a local government may remove and impound any goods that are involved in a contravention that can lead to impounding and may use reasonable force to exercise the power.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated authority to authorise an employee of the local government to remove and impound any goods that are involved in a contravention that can lead to impounding and may use reasonable force to exercise the power.
Conditions:	Nil
Statutory reference:	<i>Local Government Act 1995, Section 3.39.</i>

60. Impounded – Non-Perishable Goods

Function to be performed:	Where any non-perishable goods have been removed and impounded, the local government is required to either: (a) institute a prosecution against the alleged defender; or (b) give the alleged offender notice that the goods may be collected from, specifying such hours.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to: (a) institute a prosecution against the alleged offender; or (b) give the alleged offender notice that the goods may be collected from, specifying such hours.
Conditions:	The Chief Executive Officer shall approve of all prosecutions and sign all Prosecution Notices.
Statutory reference:	<i>Local Government Act 1995, Section 3.39.</i>

61. Declaring a Vehicle to be an Abandoned Vehicle Wreck

Function to be performed:	If after seven days from the removal of a vehicle deemed to be an abandoned wreck the owner of the vehicle has not been identified or after seven days from the giving of a notice the owner has not collected the vehicle the local government may declare that the vehicle is an abandoned vehicle wreck.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated authority to declare that a vehicle is an abandoned vehicle wreck under the <i>Local Government Act 1995</i> , Section 3.40A(4) .
Conditions:	Nil
Statutory reference:	<i>Local Government Act 1995</i> , Section 3.40A(4) .

62. Disposing of Confiscated Goods

Function to be performed:	A local government may sell or otherwise dispose of any goods that have been ordered to be confiscated under <i>Local Government Act 1995</i> , Section 3.47(1) .
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to sell or otherwise dispose of any goods that have been ordered to be confiscated subject to the <i>Local Government Act 1995</i> , Section 3.47(1) .
Conditions:	The sale or disposal of goods or vehicles is to be recorded in appropriate record.
Statutory reference:	<i>Local Government Act 1995</i> , Section 3.47(1) .

63. Disposing of Uncollected Vehicles

Function to be performed:	A local government may sell or otherwise dispose of any vehicle that has not been collected within two months of a notice having been given under Section 3.40(3) or seven days of declaration being made that a vehicle is an abandoned vehicle wreck.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to sell or otherwise dispose of any vehicle not collected pursuant to the <i>Local Government Act 1995</i> , Section 3.47(2) .
Conditions:	Details of the sale or disposal of uncollected vehicles is to be recorded in the appropriate record.
Statutory reference:	<i>Local Government Act 1995</i> , Section 3.47(2) .

64. Disposing of Uncollected Impounded Goods

Function to be performed:	A local government may sell or otherwise dispose of impounded goods that have not been collected within the period specified in Section 3.47(2b) of the date a notice is given under the <i>Local Government Act 1995</i> , Sections 3.42(1)(b) or 3.44 .
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to sell or otherwise dispose of any uncollected impounded goods pursuant to the <i>Local Government Act 1995</i> , Section 3.47(2a) .
Conditions:	Details of the sale or disposal of uncollected impounded goods is to be recorded in the appropriate record.
Statutory reference:	<i>Local Government Act 1995</i> , Section 3.47(2a) .

65. Disposal of Sick or Injured Impounded Animals

Function to be performed:	If an impounded animal is ill or injured to such an extent that treating it is not practicable, the local government may humanely destroy the animal and dispose of the carcass.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Works and Services Manager
Delegation:	The Chief Executive Officer is delegated the power to determine that a sick or injured impounded animal be destroyed pursuant to the <i>Local Government Act 1995</i> , Section 3.47A(1) .
Conditions:	The details of sick or injured animals disposed of are to be recorded in the appropriate record.
Statutory reference:	<i>Local Government Act 1995</i> , Section 3.47(1) .

66. Recovery of Impounding Expenses

Function to be performed:	If goods are removed and impounded under Section 3.39 and the offender is convicted, the local government may, if the goods are not sold, recover any expenses incurred in removing and impounded the goods and disposing of them.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to determine that court action be taken to recover impounding expenses pursuant to the <i>Local Government Act 1995</i> , Section 3.48 .
Conditions:	The Chief Executive Officer shall approve of all legal action and sign all legal documents. The actions taken to recover impounding expenses are to be recorded in the appropriate record to meet legislative requirements.
Statutory reference:	<i>Local Government Act 1995</i> , Section 3.48 .

67. Closing Certain Thoroughfares to Vehicles (Not Exceeding 4 Weeks)

Function to be performed:	A local government may close a thoroughfare to vehicles wholly or partially, for a period not exceeding four weeks.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Manager of Works and Services
Delegation:	The Chief Executive Officer is delegated the power to close a thoroughfare, wholly or partially, pursuant to the <i>Local Government Act 1995</i> , Section 3.50(1) .
Conditions:	Nil
Statutory reference:	<i>Local Government Act 1995</i> , Section 3.50(1) .

68. Closing Certain Thoroughfares to Vehicles (Exceeding 4 Weeks)

Function to be performed:	A local government may, after providing public notice of its intentions and reasons, inviting submissions and then considering submissions, order a thoroughfare to be wholly or partially closed to vehicles for a period exceeding four weeks.
Delegated by:	Nil
Delegated to:	Chief Executive Officer
Sub-delegation to:	Manager of Works and Services
Delegation:	The Chief Executive Officer is delegated the power to close a thoroughfare, wholly or partially, pursuant to the <i>Local Government Act 1995</i> , Sections 3.50 .
Conditions:	Nil
Statutory reference:	<i>Local Government Act 1995</i> , Sections 3.50(1a) and 3.50(4) .

69. Closing Certain Thoroughfares to Vehicles (Revocation)

Function to be performed:	An order to close a thoroughfare may be revoked by the local government.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to revoke an order to close a thoroughfare, pursuant to the <i>Local Government Act 1995</i> , Section 3.50(6) .
Conditions:	Details of the revocation of an order to close thoroughfares must be recorded in the appropriate register
Statutory reference:	<i>Local Government Act 1995</i> , Section 3.50(6) .

70. Partial Closure of Thoroughfare for Repairs and Maintenance

Function to be performed:	A local government may partially and temporarily close a thoroughfare, without giving local public notice, if the closure is for the purpose of carrying out repairs or maintenance and is unlikely to have a significant adverse effect on users of the thoroughfare.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Manager of Works and Services
Delegation:	The Chief Executive Officer is delegated the power to partially and temporarily close a thoroughfare, pursuant to the <i>Local Government Act 1995</i> , Section 3.50A .
Conditions:	<ul style="list-style-type: none"> • The road closure being limited to a minimum period as is practicable. • Access being maintained to properties. • Compliance with the Local Government Act 1995. <p>Details of the closure to be recorded on the appropriate record.</p>
Statutory reference:	<i>Local Government Act 1995</i> , Section 3.50A .

71. Power to Invest

Function to be performed:	Subject to the regulations, money held in the municipal fund or the trust fund of a local government that is not, for the time being, required by the local government for any other purpose may be invested in accordance with the <i>Trustees Act 1962</i> , Part III.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to invest money and establish investment internal control procedures, pursuant to the <i>Local Government Act 1995</i> , Section 6.14 and <i>Local Government (Financial Management) Regulations 1996</i> , Regulation 19.
Conditions:	Subject to Council Policy
Statutory reference:	<i>Local Government Act 1995</i> , Section 6.14(1) ; and <i>Local Government (Financial Management) Regulations 1996</i> , Regulation 19 .

72. Extension of Time for Objection to the Rate Record

Function to be performed:	A local government may, on application by a person proposed to make an objection to the rate record, extend the time for making the objection for such period as it thinks fit.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to grant an extension to the time to make an objection, pursuant to the <i>Local Government Act 1995</i> , Section 6.76(4) .
Conditions:	An extension will only be granted for a maximum period of 30 days. The full details of the determination to be recorded in the appropriate rate record.
Statutory reference:	<i>Local Government Act 1995</i> , Section 6.76(4) .

73. Consider Objection to the Rate Record

Function to be performed:	A local government is to promptly consider any objection to the rate record and may either disallow it or allow it, wholly or in part.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to consider any objection to the rate record and may either disallow it or allow it, wholly or in part, pursuant to the <i>Local Government Act 1995</i> , Section 6.76(5) .
Conditions:	The full details of the determination to be recorded in the appropriate rate record.
Statutory reference:	<i>Local Government Act 1995</i> , Section 6.76(5) .

74. Disposal of Surplus Plant, Equipment or Material

Function to be performed:	A local government can dispose of surplus plant, equipment or material
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to dispose of plant, equipment or material.
Conditions:	Refer to Council Policy
Statutory reference:	<i>Local Government Act 1995</i> , Section 3.1 .

75. Determining That Tenders Do Not Have to be Invited for the Supply of Goods and Services Function

Function to be performed:	A local government does not have to publicly invite tenders before it enters into a contract for the supply of goods or services even though the consideration under the contract is, or is expected to be, worth more than \$150,000 if it has good reason to believe that, because of the unique nature of the goods or services required or for any other reasons, it is unlikely that there is more than one potential supplier.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to determine that the Shire has good reason to believe that, because of the unique nature of the goods or services required or for any other reason, it is unlikely that there is more than one potential supplier and not publicly invite tenders before the Shire enters into a contract for the supply of goods or services even though the consideration under the contract is, or is expected to be, worth more than \$150,000.
Conditions:	The determination is to be supported by a detailed report. The determination is to be recorded in the appropriate record.
Statutory reference:	<i>Local Government Act 1995, Section 3.57(1); and Local Government (Functions and General) Regulations 1996, Regulation 11(2)(f).</i>

76. Tenders to be Invited for Certain Contracts

Function to be performed:	A local government is to publicly invite tenders before it enters into a contract for the supply of goods or services if the consideration under the contract is, or is expected to be, worth more than \$150,000.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to publicly invite tenders before the Shire enters into a contract for the supply of goods or services if the consideration under the contract is, or is expected to be, worth more than \$150,000, pursuant to the <i>Local Government (Functions and General) Regulations 1996</i> , Regulation 11(1) and <i>Local Government Act 1995</i> , Section 3.57(1) .
Conditions:	Tenders can only be invited for those goods and services identified in the Annual Budget, Plan for the Future or separately approved by the Council. <i>Acceptance of the most advantageous tender is subject to the Regulations.</i> The invitation to tender is to be entered into the Tender Register in the prescribed manner.
Statutory reference:	<i>Local Government Act 1995</i> , Section 3.57(1) ; and <i>Local Government (Functions and General) Regulations 1996</i> , Regulation 11(1) .

77. Determining the Criteria for Accepting Tenders

Function to be performed:	Where a local government is inviting tenders, the local government must determine in writing the criteria for deciding which tender should be accepted.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to determine in writing the criteria for deciding which tender should be accepted, pursuant to the <i>Local Government (Functions and General) Regulations 1996</i> , Regulation 14(2a) .
Conditions:	Criteria must be recorded in the appropriate record and comply with the requirements of the Regulations.

Statutory reference:	<i>Local Government (Functions and General) Regulations 1996,</i> Regulation 14(2a).
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78. Minor Variation in Goods or Services

Function to be performed:	A local government may, with the approval of the tenderer, make a minor variation in a contract for goods or services before it enters the contract with the successful tenderer.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power, with the approval of the tenderer, to make a minor variation in the contract for goods or services before the Shire enters the contract with the successful tenderer, pursuant to the <i>Local Government (Functions and General) Regulations 1996,</i> Regulation 20(1).
Conditions:	That the variation is minor having regard to the total goods or services that tenderers were invited to supply.
Statutory reference:	<i>Local Government (Functions and General) Regulations 1996,</i> Regulation 20(1).

79. Seeking Expressions of Interest

Function to be performed:	If a local government thinks that there is good reason to make a preliminary selection from amongst prospective tenderers, it may seek expressions of interest with respect to the supply of the goods or services before entering the tender process.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated the power to seek expressions of interest with respect to the supply of the goods or services before entering the tender process, pursuant to the <i>Local Government (Functions and General) Regulations 1996,</i> Regulation 21(1).
Conditions:	Details of the express of interest sought must be recorded in the appropriate record and in the Tender Register as required by the <i>Local Government (Functions and General) Regulations 1996,</i> Regulation 17.

**Statutory
reference:**

*Local Government (Functions and General) Regulations
1996,*
Regulation 21(1).

80. Minor Amendments to Policies and Delegations

Function to be performed:	Minor amendments to existing policies and delegations
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	That the Chief Executive Officer be delegated authority to make administrative amendments to Delegations and Policies, due to any changes in name or title of an officer or committee, re-numbering, reformatting or similar administrative requirement.
Conditions:	Providing any such amendment does not constitute a major change of duties or responsibilities of an officer or committee affected.
Statutory reference:	Local Government act 1995 - 5.42

81. Complaints Officer

Function to be performed:	To investigate complaints against the Council.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	Appoints the CEO as the complaints officer for the Shire of Cue for the purposes of compliance with the <i>Local Government Act 1995 s. 5.120</i>
Conditions:	Nil
Statutory reference:	<i>Local Government Act 1995 s. 5.120</i>

82. Appointment of Authorised Officers

Function to be performed:	To appoint persons or classes of persons to be authorised for the purpose of fulfilling prescribed functions of the <i>Local Government Act 1995</i> .
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	That the CEO be delegated the authority to appoint persons as authorised officers.
Conditions:	Nil
Statutory reference:	<i>Local Government Act 1995</i> s3.24 Authorising persons under this subdivision (<i>Subdivision 2 – Certain provisions about land</i>)s9.10 Appointment of authorised persons

83. Cat Act 2011 – Appointment of Authorised Officers

Function to be performed:	To appoint officer(s) to administer the <i>Cat Act 2011</i> .
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated authority to appoint Authorised Persons as required for the purposes of administering the requirements of the <i>Cat Act 2011</i> .
Conditions:	Nil
Statutory reference:	<i>Cat Act 2011</i> (s44 and s48)

84. Road Traffic (Events on Roads) Regulations

Function to be performed:	Temporarily close roads in order to hold events.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated authority to determine applications for the temporary closure of roads for the purpose of conducting events in accordance with the <i>Road Traffic (Events on Roads) Regulations 1991</i> .
Conditions:	The Chief Executive Officer shall have regard to Section 3.50 of the <i>Local Government Act 1995</i> .
Statutory reference:	<i>Road Traffic (Events on Roads) Regulations 1991</i>

85. Local Government Elections & Other Polls

Function to be performed:	Fix a date for an extra – ordinary election
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	Council delegates its power to the Chief Executive Officer under Section 4.9(1)(b) of the Local Government Act to fix the day on which a poll is held for an extraordinary election if the Shire President has not already done so.
Conditions:	Compliance with the <i>Local Government (Elections) Regulations 1997</i> .
Statutory reference:	<i>Local Government Act 1995</i> Part 4.9

86. Insurance

Function to be performed:	Ensure that the Shire is adequately covered by insurance
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation:	The Chief Executive Officer is delegated authority to enter into appropriate contracts of insurance on behalf of the Shire.
Conditions:	Nil
Statutory reference:	Local Government Act 1995 – S6.7(2)

87. Authority to instigate legal proceedings

Function to be performed	The Chief Executive Officer to instigate legal proceedings
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Nil
Delegation	<p>That CEO instigate legal proceedings under the following acts including the Acts Subsidiary Legislation:</p> <ul style="list-style-type: none"> • <i>Local Government 1995</i> • <i>Building Act 2011</i> • <i>Planning & Development Act 2005</i> • <i>Cat Act 2011</i> • <i>Dog Act 1976</i> • <i>Health Act 1911</i> • <i>Bush Fires Act 1954</i> • <i>Food Act – 2008</i> • <i>Local Government (Miscellaneous Provisions) Act 1960</i>
Conditions	<p>Subject to:</p> <ul style="list-style-type: none"> • Prior report to council via electronic means.

Statutory reference	<i>Local Government Act 1995</i> ; section 5.42
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**88. Town Planning Schemes 1 & 2
Planning Determinations**

Function to be performed	The Chief Executive Officer to determine matters pertaining to planning where they conform to Council Policy, the Town Planning Scheme and or Planning Codes.
Delegated by:	The Shire of Cue Council
Delegated to:	Chief Executive Officer
Sub-delegation to:	Environmental Health / Building Officer
Delegation	<ol style="list-style-type: none"> 1) Determination of development and subdivision applications and the issue of formal Council notices in accordance with the Town Planning Scheme and Council Policies, as outlined below; 2) Determination of planning applications for uses listed as 'P' within the Town Planning Scheme provided the application conforms with all Scheme requirements and standards and any adopted policy of Council; 3) Determination of planning applications involving the discretionary powers of the Residential Design Codes providing the consultation process outlined within the Codes is adhered to and no objections were received from surrounding landowners; 4) Refusal of planning applications where the proposed use is not permitted by the Town Planning Scheme or does not comply with the non-discretionary powers of the Residential Design Codes or a mandatory statutory requirement of the Schemes or adopted Council Policy; 5) Providing responses to subdivision applications referred from the WAPC where the application generally complies with the provisions of the relevant Town Planning Scheme and adopted Council Policy or an endorsed Subdivision Guide Plan; 6) Providing responses to subdivision applications referred from the WAPC where the application requires Council to apply discretion under the Town Planning

	<p>Scheme provided no objections were received during the advertising period and compliance with the objectives stated within the Town Planning Scheme;</p> <p>7) Determination of applications for home occupations, home businesses and home offices subject to compliance with Council's adopted policy with respect to such applications. Any proposed home occupation, which received objections during the public consultation, will be referred to Council for determination;</p> <p>8) Endorse submitted Deposited Plans for final clearance of subdivisions provided all conditions any adopted policy of Council have been satisfactorily complied with;</p> <p>9) Issuing of planning consents and vary setbacks where minor adjustments to building setbacks are in accordance with Council Policy, Town Planning Schemes and Residential Design Codes;</p> <p>10) Applications for planning consent for extensions/alterations to nonconforming uses in accordance with Town Planning Scheme;</p> <p>11) Granting of planning approval with or without conditions under TPS 1 and 2 to development on a local reserve under the Scheme for the purpose for which it is reserved;</p> <p>12) Granting of planning approval with or without conditions under TPS 1 and 2 for land zoned Restricted, Additional or Special Use for the purpose specified;</p> <p>13) Determination of clearance of planning conditions imposed by planning approvals.</p>
Conditions	Nil
Statutory reference	<i>Local Government Act 1995</i> ; section 5.42

10.5 ALGA NATIONAL GENERAL ASSEMBLY

APPLICANT: Shire of Cue
DISCLOSURE OF INTEREST: Nil
AUTHOR: Rob Madson –Chief Executive Officer
DATE: 3 April 2019

Matters for Consideration:

Authorising Council representatives to join a Murchison Zone delegation to the Australian Local Government Association National General Assembly in Canberra.

Background:

At the Cue Parliament meeting held 2 November 2018, the Shire of Mount Magnet proposed supporting a Murchison Zone delegation to the ALGA National General Assembly in Canberra, with the following motion being passed:

That the WALGA Murchison Zone support sending a delegation of regional representation to the annual National Australian Local Government Association Convention held in Canberra that includes attendance at the Convention, the Regional Forum and scheduled meetings with Federal Ministers and Government Departments for the purpose of discussing issues relevant to the Murchison Region.

Kelvin Matthews, CEO of the Shire of Mount Magnet and trip organiser, has now requested details from Murchison Country Zone member Councils regarding delegates who will be attending.

Comments:

The National General Assembly program runs from 16-19 June 2019, with 20 June reserved for a round of appointments with selected federal parliamentarians. As the June Council meeting falls on 18 June, if a delegation is authorised, it would be appropriate to defer this meeting until delegates have returned.

The proposed schedule for the trip includes attendance at the following:

- National Local Government Association Regional Forum (on the preceding Sunday of the commencement of the Convention)
- National Local Government Association Convention (commences on the Monday and concludes at lunchtime on the Wednesday)
- Any scheduled meetings with Government Departments (afternoon of the Wednesday), and
- Scheduled meetings with Federal Ministers at Parliament House (all of Thursday) facilitating these meetings will be arranged through the office of the Federal Member for Durack, the Hon Melissa Price MP.

While the Shire delegation would be supporting the Murchison Zone delegation in raising matters of importance to the region, they would also be free to pursue matters relevant solely to the Shire of Cue.

Statutory Environment:

Nil.

Policy Implications:

Nil.

Financial Implications:

- Conference fees are \$1250 per delegate x 3 = \$3,750.
- Meals additional to those provided as part of the conference are likely to be in the order of \$1,500.
- Three economy class airfares will cost \$2,000-\$2,500.
- Accommodation has been secured close to the National Convention Centre for \$4,465 for 3 persons for a total of 6 nights. If not required, this can be cancelled at any time up to 6 June without cost.

The above costs, plus an allowance for incidentals such as taxi fees, etc. will result in total expenditure of approximately \$12,500. The following amounts are currently available from 2018/19 budget allocations:

- Members travel & accommodation - \$12,353.
- Members conference expenses - \$8,968.
- Members training - \$10,000.
- Admin training, conferences & accommodation expenses - \$29,100.

Strategic Implications:

The proposed action addresses the following objectives contained in the Shire's Strategic Community Plan 2017-2027.

Leadership Objective

Outcome 2.1 A strategically focused and unified Council functioning efficiently

2.1.1 Continued professional development of Elected Members and Staff

Consultation:

Cr Ross Pigdon – Shire President
Cr Les Price – Deputy Shire President
Kelvin Matthews – CEO, Shire of Mount Magnet

Officer's Recommendation:**Voting Requirement:** Simple Majority

1. That Council authorise a delegation consisting of the Shire President, Deputy Shire President and CEO to attend the ALGA National General Assembly to support the Murchison Zone Delegation; and

2. That the June Council meeting date be amended from 18 June to 25 June 2019.

Council Decision:**Voting requirement:** Simple Majority**MOVED:****SECONDED:****CARRIED:**

10.6 ACQUISITION OF LAND DAY DAWN

APPLICANT: Shire of Cue
DISCLOSURE OF INTEREST: Nil
AUTHOR: Richard Towell – Deputy Chief Executive Officer
DATE: 2 April 2019

Matters for Consideration:

For Council to consider acquiring three vacant blocks of land that The Uniting Church in Australia (WA) are looking to surrender.

Background:

Lot 34 and 35 Cobham Street and Lot 13 Heffernan Street, all in the townsite of Day Dawn are currently owned by The Uniting Church in Australia (WA). The Uniting Church are in the process of surrendering the blocks to the Department of Regional Development and Lands. During discussions with The Uniting Church they have advised that they would be willing to surrender the blocks to the Shire of Cue.

Comments:

The Shire of Cue still hold a number of freehold properties in the Day Dawn townsite. One of the proposed properties, Lot 13 Heffernan Street, now Lakeside Road, sits alongside a freehold lot owned by the Shire. Maintaining freehold ownership of these lots will provide flexibility for Council to utilise the land in the future. This could be tourism based or to showcase the history of the area.

For the Shire to acquire the land it is proposed that the Shire purchase the lots from The Uniting Church for \$1.00 each and absorb the transfer costs that have been quoted at approximately \$1,600.00 for the transfer of the three lots.

A map showing the locations of the properties is attached at [Appendix 5](#).

Statutory Environment:

Local Government Act 1995 – Sect 9.49A

9.49A Execution of documents

- (1) A document is duly executed by a local government if —
 - (a) the common seal of the local government is affixed to it in accordance with subsections (2) and (3); or
 - (b) it is signed on behalf of the local government by a person or persons authorised under subsection (4) to do so.

(2) The common seal of a local government is not to be affixed to any document except as authorised by the local government.

(3) The common seal of the local government is to be affixed to a document in the presence of —

(a) the mayor or president; and

(b) the chief executive officer or a senior employee authorised by the chief executive officer, each of whom is to sign the document to attest that the common seal was so affixed.

Policy Implications:

Nil

Financial Implications:

The costs of transferring the blocks to the Shire will be approximately \$1,600.00 in total. Costs associated with the transfer will be met by the Shire of Cue.

Strategic Implications:

Nil

Consultation:

Rob Madson – Chief Executive Officer

Peter Groom Settlements

Officer’s Recommendation:

Voting Requirement: Simple Majority

That Council:

1. Authorise the Chief Executive Officer to enter into an offer and acceptance with The Uniting Church in Australia (WA), to transfer Lots 34 and 35 Cobham Street and Lot 13 Heffernan Street, Day Dawn to the Shire of Cue for the consideration of \$1.00 per lot; and
2. Authorise the Shire President and Chief Executive Officer to apply the common seal to the transfer of land.

<i>Council Decision:</i>	<i>Voting requirement:</i> Simple Majority
<i>MOVED:</i>	<i>SECONDED:</i>
<i>CARRIED:</i>	

APPENDIX 5



PROPOSED BLOCKS

SHIRE OWNED BLOCKS

Cobham St

Listerman St

Lakeside Road

A87900

A87903

A87905

A87909

11. MOTIONS BY MEMBERS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN

12. MOTIONS FOR CONSIDERATION AT THE NEXT MEETING

13. NEW BUSINESS OF AN URGENT NATURE

14 MATTERS FOR WHICH THE MEETING MAY BE CLOSED

Council Decision: **Voting requirement:** Simple Majority

MOVED: **SECONDED:**

That the meeting be closed to members of the public to discuss confidential matters.

CARRIED:

14.1 PURCHASE OF FORMER BANK OF NEW SOUTH WALES

APPLICANT: Shire of Cue

DISCLOSURE OF INTEREST: Nil

AUTHOR: Rob Madson –Chief Executive Officer

DATE: 3 April 2019

Matters for Consideration:

Submission of an offer to purchase Lot 14 (64) Austin Street Cue (former Bank of New South Wales).

Council Decision: **Voting requirement:** Simple Majority

MOVED: **SECONDED:**

CARRIED:

Council Decision: **Voting requirement:** Simple Majority

MOVED: **SECONDED:**

That the meeting be reopened to members of the public.

CARRIED:

15 CLOSURE

The Presiding Member thanked those present for attending the meeting and declared the meeting closed at

To be confirmed at Ordinary Meeting on the 21 May 2019

Signed:.....

Presiding Member at the Meeting at which time the Minutes were confirmed.